



THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK

Commissioner of Education
President of the University of the State of New York
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August 29, 2013

Revised

Louis N. Wool, Superintendent
Harrison Central School District
50 Union Avenue
Harrison, NY 10528

Dear Superintendent Wool:

Congratulations. I am pleased to inform you that your multi-year (2012-2016) Annual Professional Performance Review Plan (APPR) meets the criteria outlined in Education Law §3012-c and Subpart 30-2 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR. If any material changes are made to your approved APPR plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-c, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the student growth subcomponent and any other measures of teacher and principal effectiveness and/or if the teacher or principal scores or ratings show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,



John B. King, Jr.
Commissioner

Attachment

c: Harold Coles

NOTES: If your district/BOCES has provided for value-added measures (15 points vs. 20 points scale and categorization of your district/BOCES's grade configurations) in your APPR and no value-added measures are approved by the Board of Regents for a grade/subject and/or grade configuration for the 2012-13 school year, your district/BOCES will be required to revise and resubmit its APPR accordingly. Conversely, if your district/BOCES has not provided for value-added measures in your district/BOCES's APPR submission and value-added measures are approved for the 2012-13 school year, your district/BOCES will be required to revise and resubmit its APPR accordingly.

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR form and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Annual Professional Performance Reviews: 2012-13

Created Tuesday, September 04, 2012

Updated Friday, August 16, 2013

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Disclaimers

The Department will review the contents of each school district's or BOCES' APPR plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law section 3012-c and subpart 30-2 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's or BOCES' plan.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district or BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department reserves the right to request further information from the school district or BOCES, as necessary, as part of its review.

If the Department reasonably believes through investigation or otherwise that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

1. SCHOOL DISTRICT INFORMATION

1.1) School District's BEDS Number :

If this is not your BEDS Number, please enter the correct one below

660501060000

1.2) School District Name:

If this is not your school district, please enter the correct one below

Harrison Central School District

1.3) School Improvement Grant (SIG) Districts Only

SIG districts only: Indicate whether this APPR plan is for SIG schools only or for the entire district. Other districts and BOCES, please skip this question.

Not applicable

1.4) Award Classification

Please check if the district has applied for and/or has been awarded any of the following (if applicable):

(No response)

1.5) Assurances

Please check all of the boxes below:

1.5) Assurances Assure that the content of this form represents the district/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents	Checked
1.5) Assurances Assure that this APPR plan will be posted on the district or BOCES website by September 10, or within 10 days after approval, whichever is later	Checked
1.5) Assurances Assure that it is understood that this district/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval	Checked

1.6) Is this a first-time submission, a re-submission, or a submission of material changes to an approved APPR plan?

Submission of material changes to an approved APPR plan

1.7) Is this submission for an annual or multi-year plan?

If the plan is multi-year, please write the years that are included.

Multi-year, please specify the years:: 2012-2016

2. Growth on State Assessments or Comparable Measures (Teachers)

Created Thursday, September 13, 2012

Updated Friday, January 18, 2013

Page 1

STATE-PROVIDED MEASURES OF STUDENT GROWTH

(25 points with an approved value-added measure)

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a value-added growth score. That score will incorporate students' academic history compared to similarly academically achieving students and will use special considerations for students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. NYSED will also provide a HEDI subcomponent rating category and score from 0 to 25 points.

While most teachers of 4-8 Common Branch, ELA and Math will have state-provided measures, some may teach other courses in addition where there is no state-provided measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score from the State for the full Growth subcomponent score of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Growth subcomponent of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See guidance for more detail on teachers with State-provided measures AND SLOs.)

Please note that if the Board of Regents does not approve a value-added measure for these grades/subjects for 2012-13, the State-provided growth measure will be used for 20 points in this subcomponent. NYSED will provide a HEDI subcomponent rating category and score from 0 to 20 points.

2.1) Assurances

Please check the boxes below:

2.1) Assurances Assure that the value-added growth score provided by NYSED will be used, where applicable.	Checked
2.1) Assurances Assure that the State-provided growth measure will be used if a value-added measure has not been approved for 2012-13.	Checked

STUDENT LEARNING OBJECTIVES AS COMPARABLE GROWTH MEASURES (20 points)

Student Learning Objectives will be the other comparable growth measures for teachers in the following grades and subjects. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For core subjects: grades 6-8 Science and Social Studies, high school English Language Arts, Math, Science, and Social Studies courses associated in 2010-11 with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO:

State assessments (or Regents or Regent equivalents), *required if one exists*

If no State assessment or Regents exam exists:

District-determined assessments from list of State-approved 3rd party assessments; or

District, regional or BOCES-developed assessments provided that it is rigorous and comparable across classrooms

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

State assessments, *required if one exists*

List of State-approved 3rd party assessments

District, regional, or BOCES-developed assessments provided that it is rigorous and comparable across classrooms

School- or BOCES-wide, group or team results based on State assessments

Please note: If your district or BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.2 through 2.9, choose "Not applicable" from the drop-down box and type N/A in the assessment box. This would be appropriate if, for example, common branch teachers also teach 6th grade science and/or social studies and therefore would have State-provided growth measures, not SLOs; the district or BOCES does not have certain grades; the district does not offer a specific subject; etc.

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment. For example, a regionally-developed 7th grade Social Studies assessment would be written as follows: [INSERT SPECIFIC NAME OF REGION]-developed 7th grade Social Studies assessment.

2.2) Grades K-3 ELA

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where applicable.

	ELA	Assessment
K	State-approved 3rd party assessment	Measures of Academic Progress (Primary Grades)
1	State-approved 3rd party assessment	Measures of Academic Progress (Primary Grades)
2	State-approved 3rd party assessment	Measures of Academic Progress (ELA)

	ELA	Assessment
3	State assessment	3rd Grade State Assessment

For K-3 ELA: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in	To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median
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this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories:

- Highly Effective: Greater than or equal to .9 standard deviations above average (13)
- Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average
- Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average
- Ineffective: Less than -2.1 standard deviations below average

For Grade 3:

The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:

- Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
- Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
- Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
- Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).

See attached at 2.11

Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).

See attached at 2.11

Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).

See attached at 2.11

Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).

See attached at 2.11

2.3) Grades K-3 Math

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where applicable.

	Math	Assessment
K	State-approved 3rd party assessment	Measures of Academic Progress (Primary Grades)

1	State-approved 3rd party assessment	Measures of Academic Progress (Primary Grades)
2	State-approved 3rd party assessment	Measures of Academic Progress (Math)
	Math	Assessment
3	State assessment	3rd Grade State Assessment

For Grades K-3 Math: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

For Grade 3:
The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:

Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories:

Highly Effective: Greater than or equal to .9 standard deviations above average (13)

Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average

Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average

Ineffective: Less than -2.1 standard deviations below average

Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).

See attached at 2.11

Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).	See attached at 2.11
Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).	See attached at 2.11
Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).	See attached at 2.11

2.4) Grades 6-8 Science

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where available.

	Science	Assessment
6	District, regional or BOCES-developed assessment	Harrison CSD Developed Science Grade 6 Assessment
7	District, regional or BOCES-developed assessment	Harrison CSD Developed Science Grade 7 Assessment

	Science	Assessment
8	State assessment	8th Grade State Science Assessment

For Grades 6-8 Science: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:</p> <p>Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).	Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 18: 91%-93%
 19: 94%-97%
 20: 98% or Higher

Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).

Effective: (9-17 points) Results meet District goals for similar students.
 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 9: 75%
 10: 76%-77%
 11: 78%-79%
 12: 80%-81%
 13: 82%-83%
 14: 84%-85%
 15: 86%-87%
 16: 88%-89%
 17: 90%

Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 3: 65%
 4: 66%-67%
 5: 68%-69%
 6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

2.5) Grades 6-8 Social Studies

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where available.

	Social Studies	Assessment
6	District, regional or BOCES-developed assessment	Harrison CSD Developed Social Studies Grade 6 Assessment
7	District, regional or BOCES-developed assessment	Harrison CSD Developed Social Studies Grade 7 Assessment
8	District, regional or BOCES-developed assessment	Harrison CSD Developed Social Studies Grade 8 Assessment

For Grades 6-8 Social Studies: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:

Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.

Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

18: 91%-93%

19: 94%-97%

20: 98% or Higher

Effective (9 - 17 points) Results meet District goals for similar students.

Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

9: 75%

10: 76%-77%

11: 78%-79%

12: 80%-81%

13: 82%-83%

14: 84%-85%

15: 86%-87%

16: 88%-89%

17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

3: 65%

4: 66%-67%

5: 68%-69%

6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

2.6) High School Social Studies Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessments must be used where available.

Note: Additional high school social studies courses may be listed below in the "All Other Courses" section of this form.

		Assessment
Global 1	District, regional, or BOCES-developed assessment	Harrison CSD Developed Social Studies Global 9 Assessment

	Social Studies Regents Courses	Assessment
Global 2	Regents assessment	Regents assessment
American History	Regents assessment	Regents assessment

For High School Social Studies Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:
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 Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
 Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.

Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
18: 91%-93%
19: 94%-97%
20: 98% or Higher

Effective (9 - 17 points) Results meet District goals for similar students.

Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
9: 75%
10: 76%-77%
11: 78%-79%
12: 80%-81%
13: 82%-83%
14: 84%-85%
15: 86%-87%
16: 88%-89%
17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
3: 65%
4: 66%-67%
5: 68%-69%
6: 70%-71%
7: 72%-73%
8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
0: 54% or Lower
1: 55%-59%
2: 60%-64%

2.7) High School Science Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessments must be used where available.

Note: Additional high school science courses may be listed below in the "All Other Courses" section of this form.

	Science Regents Courses	Assessment
Living Environment	Regents Assessment	Regents assessment
Earth Science	Regents Assessment	Regents assessment
Chemistry	Regents Assessment	Regents assessment
Physics	Regents Assessment	Regents assessment

For High School Science Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.</p>	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
<p>Highly Effective (18 - 20 points) Results are well-above District goals for similar students.</p>	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
<p>Effective (9 - 17 points) Results meet District goals for similar students.</p>	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79% 12: 80%-81% 13: 82%-83%</p>

14: 84%-85%
 15: 86%-87%
 16: 88%-89%
 17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 3: 65%
 4: 66%-67%
 5: 68%-69%
 6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

2.8) High School Math Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessment must be used where available.

Note: Additional high school math courses may be listed below in the "All Other Courses" section of this form.

	Math Regents Courses	Assessment
Algebra 1	Regents assessment	Regents assessment
Geometry	Regents assessment	Regents assessment
Algebra 2	Regents assessment	Regents assessment

For High School Math Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:
 Highly Effective: 91% or more of the teacher's students

meet or exceed the agreed upon growth targets for each individual student.
Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.

Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
18: 91%-93%
19: 94%-97%
20: 98% or Higher

Effective (9 - 17 points) Results meet District goals for similar students.

Effective: (9-17 points) Results meet District goals for similar students.
75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
9: 75%
10: 76%-77%
11: 78%-79%
12: 80%-81%
13: 82%-83%
14: 84%-85%
15: 86%-87%
16: 88%-89%
17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
3: 65%
4: 66%-67%
5: 68%-69%
6: 70%-71%
7: 72%-73%
8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
0: 54% or Lower
1: 55%-59%
2: 60%-64%

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessment must be used where available. Be sure to select the English Regents assessment in at least one grade in Task 2.9 (9, 10, and/or 11).

Note: Additional high school English courses may be listed below in the "All Other Courses" section of this form.

	High School English Courses	Assessment
Grade 9 ELA	District, regional or BOCES-developed assessment	Harrison CSD Developed ELA Grade 9 Assessment
Grade 10 ELA	Regents assessment	Comprehensive English Regents Assessment
Grade 11 ELA	District, regional or BOCES-developed assessment	Harrison CSD Developed ELA Grade 11 Assessment

For High School English Language Arts: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:</p> <p>Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
Effective (9 - 17 points) Results meet District goals for similar students.	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75%</p>

10: 76%-77%
 11: 78%-79%
 12: 80%-81%
 13: 82%-83%
 14: 84%-85%
 15: 86%-87%
 16: 88%-89%
 17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 3: 65%
 4: 66%-67%
 5: 68%-69%
 6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

2.10) All Other Courses

Fill in, as applicable, for all other teachers in additional grades/subjects that have Student Learning Objectives. If you need additional space, duplicate this form and upload (below) as an attachment to your APPR plan. You may combine into one line any groups of teachers for whom the answers in the boxes are the same including, for example, "all other teachers not named above" .

Course(s) or Subject(s)	Option	Assessment
LOTE	District, Regional or BOCES-developed	Harrison CSD Developed LOTE Assessment
Music/Performing Arts	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Music/Performing Arts Assessment
ESL	State Assessment	NYSESLAT
Physical Education	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Physical Education Assessment
Art/Fine Arts	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Art/Fine Arts Assessment
Technology	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Technology Assessment
Library	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Library Assessment
Health	District, Regional or BOCES-developed	Harrison CSD Developed Grade Specific Health Assessment
Non-Regents Social Studies Classes	District, Regional or BOCES-developed	Harrison CSD Developed Course Specific Non-Regents Social Studies Assessments

Non-Regents Math Classes	District, Regional or BOCES-developed	Harrison CSD Developed Course Specific Math Assessments
Non-Regents English Classes	District, Regional or BOCES-developed	Harrison CSD Developed Course Specific Non-Regents ELA Assessments
Non-Regents Science Classes	District, Regional or BOCES-developed	Harrison CSD Developed Course Specific Science Assessment
FASE K-12	State Assessment	NYS Alternate Assessment
Digital Literacy	District, Regional or BOCES-developed	Harrison CSD Developed Course Specific Digital Literacy Assessment
All others not named above	District, Regional or BOCES-developed	Harrison CSD Developed Grade and Subject Specific Assessments

For all other courses, as applicable: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.</p>	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets will be determined using pre-assessments by the teacher with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
<p>Highly Effective (18 - 20 points) Results are well-above District goals for similar students.</p>	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
<p>Effective (9 - 17 points) Results meet District goals for similar students.</p>	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the</p>

agreed upon growth targets for each individual student.

APPR Points

- 9: 75%
- 10: 76%-77%
- 11: 78%-79%
- 12: 80%-81%
- 13: 82%-83%
- 14: 84%-85%
- 15: 86%-87%
- 16: 88%-89%
- 17: 90%

Developing (3 - 8 points) Results are below District goals for similar students.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

- 3: 65%
- 4: 66%-67%
- 5: 68%-69%
- 6: 70%-71%
- 7: 72%-73%
- 8: 74%

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

- 0: 54% or Lower
- 1: 55%-59%
- 2: 60%-64%

If you need additional space, upload a copy of "Form 2.10: All Other Courses" as an attachment for review. Click here for a downloadable copy of Form 2.10. (MS Word)

(No response)

2.11) HEDI Tables or Graphics

For questions 2.2 through 2.10 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

[assets/survey-uploads/5364/176192-TXEttx9bQW/HCSO MAP HEDI SCALES 20%.pdf](#)

2.12) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used in setting targets for Comparable Growth Measures, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

Note: The only allowable controls or adjustments for Comparable Growth Measures are those used in State Growth measures, which include: student prior academic history, students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents.

(No response)

2.13) Teachers with more than one growth measure

If educators have more than one state-provided growth or value-added measure, those measures will be combined into one HEDI rating and score for the growth subcomponent according to a formula determined by the Commissioner. (Examples: Common branch teacher with state-provided value-added measures for both ELA and Math in 4th grades; Middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO for comparable growth (or a State-provided growth measure and an SLO for comparable growth), the measures will each earn a score from 0-20 points which Districts must weight proportionately based on the number of students in each SLO.

2.14) Assurances

Please check all of the boxes below:

2.14) Assurances Assure the application of locally developed controls will be rigorous, fair, and transparent and only those used for State Growth will be used for Comparable Growth Measures.	Checked
2.14) Assurances Assure that use of locally developed controls will not have a disparate impact on underrepresented students in accordance with applicable civil rights laws.	Checked
2.14) Assurances Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.	Checked
2.14) Assurances Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
2.14) Assurances Assure that district will develop SLOs according to the rules established by SED (see: http://usny.nysed.gov/rttt/teachers-leaders/slo/home.html).	Checked
2.14) Assurances Assure that past academic performance and/or baseline academic data of students will be taken into account when developing an SLO.	Checked
2.14) Assurances Assure that the process for assigning points for SLOs for the Growth Subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators in ways that improve student learning and instruction.	Checked
2.14) Assurances Assure that it is possible for an educator to earn each point, including 0, for SLOs in the Growth subcomponent scoring range.	Checked
2.14) Assurances Assure that processes are in place to monitor SLOs to ensure rigor and comparability across classrooms.	Checked

3. Local Measures (Teachers)

Created Thursday, December 20, 2012

Updated Friday, August 16, 2013

Page 1

Locally Selected Measures of Student Achievement or Growth

"Comparable across classrooms" means that the same locally-selected measures of student achievement or growth must be used across all classrooms in the same grade/subject in the district or BOCES.

Please note: If your district or BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 3.1 through 3.11, choose "Not applicable" from the drop-down box and type N/A in the assessment box. This would be appropriate if, for example, the district does not have certain grades, the district does not offer a specific subject, etc.

Locally selected measures for common branch teachers: This form calls for locally selected measures in both ELA and math in grades typically served by common branch teachers. Districts may select local measures for common branch teachers that involve subjects other than ELA and math. Whatever local measure is selected for common branch teachers, please enter it under ELA and/or math and describe the assessment used, including the subject. Use N/A for other lines in that grade level that are served by common branch teachers. Describe the HEDI criteria for the measure in the same section where you identified the locally selected measure and assessment.

.Please note: Only one locally-selected measure is required for teachers in the same grade/subject across the district, but some districts may prefer to have more than one measure for all teachers within a grade/subject. Also note: Districts may use more than one locally-selected measure for **different** groups of teachers **within a grade/subject** if the district/BOCES verifies comparability based on Standards of Educational and Psychological Testing. This APPR form only provides space for one measure for teachers in the same grade/subject across the district. Therefore, if more than one locally-selected measure is used for all teachers in any grades or subject, districts must complete additional copies of this form and upload as attachments for review.

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment. For example, a regionally-developed 7th grade Social Studies assessment would be written as follows: [INSERT SPECIFIC NAME OF REGION]-developed 7th grade Social Studies assessment.

LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR TEACHERS IN GRADES FOR WHICH THERE IS AN APPROVED VALUE-ADDED MEASURE (15 points)

Growth or achievement measure(s) from these options.

One or more of the following types of local measures of student growth or achievement may be used for the evaluation of teachers. The options in the drop-down menus below are abbreviated from the following list:

Measures based on:

1) The change in percentage of a teacher’s students who achieve a specific level of performance as determined locally, on such assessments/examinations compared to those students’ level of performance on such assessments/examinations in the previous school year (e.g., a three percentage point increase in students earning the proficient level (three) or better performance level on the 7th grade math State assessment compared to those same students’ performance levels on the 6th grade math State assessment, or an increase in the percentage of a teacher’s students earning the advanced performance level (four) on the 4th grade ELA or math State assessments compared to those students’ performance levels on the 3rd grade ELA or math State assessments)

2) Teacher specific growth score computed by the Department based on the percent of the teacher’s students earning a State determined level of growth. The methodology to translate such growth into the State-established sub-component scoring ranges shall be determined locally

3) Teacher specific achievement or growth score computed in a manner determined locally based on a measure of student performance on the State assessments, Regents examinations and/or Department approved alternative examinations other than the measure described in subclause 1) or 2) of this clause

4) Student growth or achievement computed in a manner determined locally based on a State-approved 3rd party assessment

5) Student growth or achievement computed in a manner determined locally based on a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

6) A school-wide measure of either student growth or achievement based on either:

(i) A State-provided student growth score covering all students in the school that took the State assessment in ELA or Math in Grades 4-8; or

(ii) A school-wide measure of student growth or achievement computed in a manner determined locally based on a State, State-approved 3rd party, or district, regional or BOCES developed assessment that is rigorous and comparable across classrooms.

3.1) Grades 4-8 ELA

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
4	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
5	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
6	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
7	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
8	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)

For Grades 4-8 ELA: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.3, below.</p>	<p>To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 10.5. From this point, we will use the following cut points to assign teachers to categories:</p> <p>Highly Effective: Greater than or equal to .9 standard deviations above average (10.5) Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average Developing: Less than -.9 standard deviations below average and greater than or equal to -2.4 standard deviations below average Ineffective: Less than -2.4 standard deviations below average</p>
<p>Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p> <p>APPR Point \geq <</p> <p>14 0.9 1.2 15 1.2</p>
<p>Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p> <p>APPR Point \geq <</p> <p>8 -0.9 -0.6 9 -0.6 -0.3 10 -0.3 0.0 11 0.0 0.3 12 0.3 0.6 13 0.6 0.9</p>
<p>Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.4 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p> <p>APPR Point \geq <</p> <p>3 -2.4 -2.1 4 -2.1 -1.8 5 -1.8 -1.5 6 -1.5 -1.2 7 -1.2 -0.9</p>

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Ineffective, those teachers who fall at less than -2.4 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
 0 <-3.0
 1 -3.0 -2.7
 2 -2.7 -2.4

3.2) Grades 4-8 Math

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
4	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)
5	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)
6	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)
7	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)
8	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)

For Grades 4-8 Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.3, below.

To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 10.5. From this point, we will use the following cut points to assign teachers to categories:

Highly Effective: Greater than or equal to .9 standard deviations above average (10.5)

Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average

Developing: Less than -.9 standard deviations below average and greater than or equal to -2.4 standard deviations below average

Ineffective: Less than -2.4 standard deviations below average

Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
14 0.9 1.2
15 1.2

Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
8 -0.9 -0.6
9 -0.6 -0.3
10 -0.3 0.0
11 0.0 0.3
12 0.3 0.6
13 0.6 0.9

Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.4 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
3 -2.4 -2.1
4 -2.1 -1.8
5 -1.8 -1.5
6 -1.5 -1.2
7 -1.2 -0.9

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Ineffective, those teachers who fall at less than -2.4 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
0 <-3.0
1 -3.0 -2.7
2 -2.7 -2.4

3.3) HEDI Tables or Graphics

For questions 3.1 and 3.2 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

assets/survey-uploads/5139/288369-rhJdBgDruP/HEDI tables 1-9-13_1_1.pdf

LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR ALL OTHER TEACHERS (20 points)

Growth or achievement measure(s) from these options.

One or more of the following types of local measures of student growth or achievement may be used for the evaluation of teachers. The options in the drop-down menus below are abbreviated from the following list:

Measures based on:

- 1) The change in percentage of a teacher's students who achieve a specific level of performance as determined locally, on such assessments/examinations compared to those students' level of performance on such assessments/examinations in the previous school year (e.g., a three percentage point increase in students earning the proficient level (three) or better performance level on the 7th grade math State assessment compared to those same students' performance levels on the 6th grade math State assessment, or an increase in the percentage of a teacher's students earning the advanced performance level (four) on the 4th grade ELA or math State assessments compared to those students' performance levels on the 3rd grade ELA or math State assessments)

- 2) Teacher specific growth score computed by the Department based on the percent of the teacher's students earning a State determined level of growth. The methodology to translate such growth into the State-established sub-component scoring ranges shall be determined locally

- 3) Teacher specific achievement or growth score computed in a manner determined locally based on a measure of student performance on the State assessments, Regents examinations and/or Department approved alternative examinations other than the measure described in 1) or 2), above

- 4) Student growth or achievement computed in a manner determined locally based on a State-approved 3rd party assessment

- 5) Student growth or achievement computed in a manner determined locally based on a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

- 6) A school-wide measure of either student growth or achievement based on either:
 - (i) A State-provided student growth score covering all students in the school that took the State assessment in ELA or Math in Grades 4-8; or
 - (ii) A school-wide measure of student growth or achievement computed in a manner determined locally based on a State, State-approved 3rd party, or district, regional or BOCES developed assessment that is rigorous and comparable across classrooms

- 7) Student Learning Objectives (only allowable for teachers in grades/subjects without a Value-Added measure for the State Growth subcomponent). Used with one of the following assessments: State, State-approved 3rd party, or a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

3.4) Grades K-3 ELA

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
K	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Writing Assessment (Grade K)
1	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Writing Assessment (Grade 1)
2	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Writing Assessment (Grade 2)
3	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)

For Grades K-3 ELA: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>For Gr. K-2: The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher’s assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>For Gr. 3: To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories: Highly Effective: Greater than or equal to .9 standard deviations above average (13) Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average Ineffective: Less than -2.1 standard deviations below average</p>
<p>Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for</p>	<p>For Gr. K-2: Highly Effective: (18-20 points) Results exceed district goals</p>

grade/subject.	for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.
	<p>APPR Points</p> <p>18: 91%-93%</p> <p>19: 94%-97%</p> <p>20: 98% or Higher</p>
	<p>For Gr. 3:</p> <p>Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p>
	<p>APPR Point \geq <</p> <p>18 0.9 1.1</p> <p>19 1.1 1.3</p> <p>20 1.3</p>

Effective (9-17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>For Gr. K-2:</p> <p>Effective: (9-17 points) Results meet District goals for similar students.</p> <p>75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
	<p>APPR Points</p> <p>9: 75%</p> <p>10: 76%-77%</p> <p>11: 78%-79%</p> <p>12: 80%-81%</p> <p>13: 82%-83%</p> <p>14: 84%-85%</p> <p>15: 86%-87%</p> <p>16: 88%-89%</p> <p>17: 90%</p>
	<p>For Gr. 3:</p> <p>Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p>
	<p>APPR Point \geq <</p> <p>9 -0.9 -0.7</p> <p>10 -0.7 -0.5</p> <p>11 -0.5 -0.3</p> <p>12 -0.3 -0.1</p> <p>13 -0.1 0.1</p> <p>14 0.1 0.3</p> <p>15 0.3 0.5</p> <p>16 0.5 0.7</p> <p>17 0.7 0.9</p>

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>For Gr. K-2:</p> <p>Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual</p>
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student.

APPR Points

- 3: 65%
- 4: 66%-67%
- 5: 68%-69%
- 6: 70%-71%
- 7: 72%-73%
- 8: 74%

For Gr. 3:

Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <

- 3 -2.1 -1.9
- 4 -1.9 -1.7
- 5 -1.7 -1.5
- 6 -1.5 -1.3
- 7 -1.3 -1.1
- 8 -1.1 -0.9

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

For Gr. K-2:

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

- 0: 54% or Lower
- 1: 55%-59%
- 2: 60%-64%

For Gr. 3:

Within the category of Ineffective, those teachers who fall at less than -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <

- 0 <-2.5
- 1 -2.5 -2.3
- 2 -2.3 -2.1

3.5) Grades K-3 Math

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
K	4) State-approved 3rd party assessments	Measures of Academic Progress (Primary Grades)

1	4) State-approved 3rd party assessments	Measures of Academic Progress (Primary Grades)
2	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)
3	4) State-approved 3rd party assessments	Measures of Academic Progress (Math)

For Grades K-3 Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>For Gr. K-2: The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>For Gr. 3: To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories:</p> <p>Highly Effective: Greater than or equal to .9 standard deviations above average (13) Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average Ineffective: Less than -2.1 standard deviations below average</p>
<p>Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p> <p>APPR Point $\geq <$ 18 0.9 1.1</p>

19 1.1 1.3
20 1.3

Effective (9-17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
9 -0.9 -0.7
10 -0.7 -0.5
11 -0.5 -0.3
12 -0.3 -0.1
13 -0.1 0.1
14 0.1 0.3
15 0.3 0.5
16 0.5 0.7
17 0.7 0.9

Developing (3 - 8 points) Results are below District -or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
3 -2.1 -1.9
4 -1.9 -1.7
5 -1.7 -1.5
6 -1.5 -1.3
7 -1.3 -1.1
8 -1.1 -0.9

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Ineffective, those teachers who fall at less than -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <
0 <-2.5
1 -2.5 -2.3
2 -2.3 -2.1

3.6) Grades 6-8 Science

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
6	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Laboratory Assessment (Grade 6)
7	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Laboratory Assessment (Grade 7)

8	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Laboratory Assessment (Grade 8)
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For Grades 6-8 Science: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher’s assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The district-developed assessment used in task 3 is a different district-developed assessment used in task 2. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p>
<p>Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
<p>Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79% 12: 80%-81% 13: 82%-83% 14: 84%-85% 15: 86%-87% 16: 88%-89% 17: 90%</p>
<p>Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points</p>

- 3: 65%
- 4: 66%-67%
- 5: 68%-69%
- 6: 70%-71%
- 7: 72%-73%
- 8: 74%

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

- APPR Points
- 0: 54% or Lower
 - 1: 55%-59%
 - 2: 60%-64%

3.7) Grades 6-8 Social Studies

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
6	6(ii) School wide measure computed locally	Measures of Academic Progress (ELA)
7	6(ii) School wide measure computed locally	Measures of Academic Progress (ELA)
8	6(ii) School wide measure computed locally	Measures of Academic Progress (ELA)

For Grades 6-8 Social Studies: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.

To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories. All teachers at each grade level will receive the same HEDI score:

- Highly Effective: Greater than or equal to .9 standard deviations above average (13)
- Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average
- Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average
- Ineffective: Less than -2.1 standard deviations below average

Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points.

The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point $\geq <$
18 0.9 1.1
19 1.1 1.3
20 1.3

Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point $\geq <$
9 -0.9 -0.7
10 -0.7 -0.5
11 -0.5 -0.3
12 -0.3 -0.1
13 -0.1 0.1
14 0.1 0.3
15 0.3 0.5
16 0.5 0.7
17 0.7 0.9

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point $\geq <$
3 -2.1 -1.9
4 -1.9 -1.7
5 -1.7 -1.5
6 -1.5 -1.3
7 -1.3 -1.1
8 -1.1 -0.9

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Within the category of Ineffective, those teachers who fall at less than -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point $\geq <$
0 <-2.5
1 -2.5 -2.3
2 -2.3 -2.1

3.8) High School Social Studies

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

Note: Additional high school social studies courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Global 1	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Global 9 DBQ Essay
Global 2	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Global 10 DBQ Essay
American History	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed American History Thematic Essay

For High School Social Studies: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher’s assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The district-developed assessment used in task 3 is a different district-developed assessment used in task 2. The following are the cut points define the HEDI scale:</p> <p>Highly Effective: 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Effective: 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Developing: 65%-74% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>Ineffective: 64% or fewer of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p>
Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79%</p>

12: 80%-81%
 13: 82%-83%
 14: 84%-85%
 15: 86%-87%
 16: 88%-89%
 17: 90%

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 3: 65%
 4: 66%-67%
 5: 68%-69%
 6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

3.9) High School Science

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

Note: Additional high school science courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Living Environment	5) District, regional, or BOCES-developed assessments	Harrison CSD Developed Living Environments Laboratory Assessment
Earth Science	5) District, regional, or BOCES-developed assessments	Harrison CSD Developed Earth Science Laboratory Assessment
Chemistry	5) District, regional, or BOCES-developed assessments	Harrison CSD Developed Chemistry Laboratory Assessment
Physics	5) District, regional, or BOCES-developed assessments	Harrison CSD Developed Physics Laboratory Assessment

For High School Science: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p>
<p>Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
<p>Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 3: 65% 4: 66%-67% 5: 68%-69% 6: 70%-71% 7: 72%-73% 8: 74%</p>
<p>Effective (9 - 17points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79% 12: 80%-81% 13: 82%-83% 14: 84%-85% 15: 86%-87% 16: 88%-89% 17: 90%</p>

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points
 0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

3.10) High School Math

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

Note: Additional high school math courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Algebra 1	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Algebra 1 Assessment
Geometry	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Geometry Assessment
Algebra 2	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Algebra 2 Assessment

For High School Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.

The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon growth target for each individual student during the current academic school year. The following are the cut points define the HEDI scale:

Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Effective: 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Developing: 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Effective: (9-17 points) Results meet District goals for similar students. 75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79% 12: 80%-81% 13: 82%-83% 14: 84%-85% 15: 86%-87% 16: 88%-89% 17: 90%</p>
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 3: 65% 4: 66%-67% 5: 68%-69% 6: 70%-71% 7: 72%-73% 8: 74%</p>
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.</p> <p>APPR Points 0: 54% or Lower 1: 55%-59% 2: 60%-64%</p>

3.11) High School English Language Arts

Using the drop-down boxes below, select the assessment that will be used for the locally-selected measure for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment.

Note: Additional high school English courses may be listed below in the "All Other Courses" section of this form.

Locally-Selected Measure from List of Approved Measures	Assessment
---	------------

Grade 9 ELA	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
Grade 10 ELA	4) State-approved 3rd party assessments	Measures of Academic Progress (ELA)
Grade 11 ELA	5) District, regional, or BOCES–developed assessments	Harrison CSD Developed Grade 11 ELA Final Exam

For High School English Language Arts: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>For Gr. 9-10: To assign teachers to HEDI categories, we will assume a normal distribution of teacher effects using their median growth score provided by MAP based on the mean student growth between pre- and post-test centered on 13. From this point, we will use the following cut points to assign teachers to categories:</p> <p>Highly Effective: Greater than or equal to .9 standard deviations above average (13) Effective: Less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average Developing: Less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average Ineffective: Less than -2.1 standard deviations below average</p> <p>For Gr. 11: The Harrison Central School District will assign HEDI scores to teachers based on individual student growth targets. Targets are set by teachers using pre-assessments with the approval of the principal. Scores will be calculated based on the percentage of a teacher’s assigned students meeting or exceeding the agreed upon growth target for each individual student during the 2012-2013 academic school year. The district-developed assessment used in task 3 is a different district-developed assessment used in task 2. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Effective: 75%-90% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Developing: 65%-74% of the teacher’s students meet or exceed the agreed upon growth targets for each individual student. Ineffective: 64% or fewer of the teacher’s students meet or exceed the agreed upon growth targets for each individual student.</p>
--	--

<p>Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>For Gr. 9-10: Within the category of Highly Effective, those teachers who fall at greater than or equal to .9 standard deviations above average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:</p>
--	--

APPR Point \geq <

18 0.9 1.1

19 1.1 1.3

20 1.3

For Gr. 11:

Highly Effective: (18-20 points) Results exceed district goals for similar students. 91% or more of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

18: 91%-93%

19: 94%-97%

20: 98% or Higher

Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

For Gr. 9-10:

Within the category of Effective, those teachers who fall at less than .9 standard deviations above average and greater than or equal to -.9 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <

9 -0.9 -0.7

10 -0.7 -0.5

11 -0.5 -0.3

12 -0.3 -0.1

13 -0.1 0.1

14 0.1 0.3

15 0.3 0.5

16 0.5 0.7

17 0.7 0.9

For Gr. 11:

Effective: (9-17 points) Results meet District goals for similar students.

75%-90% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

9: 75%

10: 76%-77%

11: 78%-79%

12: 80%-81%

13: 82%-83%

14: 84%-85%

15: 86%-87%

16: 88%-89%

17: 90%

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

For Gr. 9-10:

Within the category of Developing, those teachers who fall at less than -.9 standard deviations below average and greater than or equal to -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point \geq <

3 -2.1 -1.9
 4 -1.9 -1.7
 5 -1.7 -1.5
 6 -1.5 -1.3
 7 -1.3 -1.1
 8 -1.1 -0.9

For Gr. 11:

Developing (3-8 points) Results are below District goals for similar students. 65%-74% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

3: 65%
 4: 66%-67%
 5: 68%-69%
 6: 70%-71%
 7: 72%-73%
 8: 74%

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

For Gr. 9-10:

Within the category of Ineffective, those teachers who fall at less than -2.1 standard deviations below average, we further divide the distribution to determine specific points. The specific point breakdown, with upper and lower bounds denoted in standard deviation units, is as follows:

APPR Point $\geq <$

0 <-2.5
 1 -2.5 -2.3
 2 -2.3 -2.1

For Grade 11:

Ineffective (0-2 points) Results are substantially below District goals for similar students. 54% or lower to 64% of the teacher's students meet or exceed the agreed upon growth targets for each individual student.

APPR Points

0: 54% or Lower
 1: 55%-59%
 2: 60%-64%

3.12) All Other Courses

Fill in for additional grades/subjects, as applicable. If you need additional space, complete additional copies of this form and upload (below) as attachments.

Course(s) or Subject(s)	Locally-Selected Measure from List of Approved Measures	Assessment
All Other Courses Not Named Above	5) District/regional/BOCES-developed	Harrison CSD Developed Grade and Subject Specific Assessment

For all additional courses, as applicable: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>The Harrison Central School District will assign HEDI scores to teachers based on percentage of students meeting achievement targets. Scores will be calculated based on the percentage of a teacher's assigned students meeting or exceeding the agreed upon achievement target as set by teachers and approved by the principal. The following are the cut points define the HEDI scale: Highly Effective: 91% or more of the teacher's students meet or exceed the agreed upon achievement targets for each individual student. Effective: 75%-90% of the teacher's students meet or exceed the agreed upon achievement targets. Developing: 65%-74% of the teacher's students meet or exceed the agreed upon achievement targets. Ineffective: 64% or fewer of the teacher's students meet or exceed the agreed upon achievement targets.</p>
<p>Highly Effective (18 - 20 points) Results are well above District- or BOCES -adopted expectations for growth or achievement for grade/subject.</p>	<p>APPR Points 18: 91%-93% 19: 94%-97% 20: 98% or Higher</p>
<p>Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>APPR Points 9: 75% 10: 76%-77% 11: 78%-79% 12: 80%-81% 13: 82%-83% 14: 84%-85% 15: 86%-87% 16: 88%-89% 17: 90%</p>
<p>Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>APPR Points 3: 65% 4: 66%-67% 5: 68%-69% 6: 70%-71% 7: 72%-73% 8: 74%</p>
<p>Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>APPR Points 0: 54% or Lower 1: 55%-59% 2: 60%-64%</p>

If you need additional space, upload a copy of "Form 3.12: All Other Courses" as an attachment for review. Click here for a downloadable copy of Form 3.12. (MS Word)

(No response)

3.13) HEDI Tables or Graphics

For questions 3.4 through 3.12 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

assets/survey-uploads/5139/288369-y92vNseFa4/HCS D & MAP HEDI SCALES 20%.pdf

3.14) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used in setting targets for local measures, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

Not Applicable.

3.15) Teachers with More Than One Locally Selected Measure

Describe the district's process for combining multiple locally selected measures, each scored from 0-15 or 0-20 points as applicable, into a single subcomponent HEDI category and score. Examples may include: 4th grade teacher with locally-selected measures for both ELA and Math; High School teacher with more than 1 SLO.

To combine multiple locally selected measures, we will take a population-weighted average of the measures.

3.16) Assurances

Please check all of the boxes below:

3.16) Assurances	Assure the application of locally-developed controls will be rigorous, fair, and transparent.	Checked
3.16) Assurances	Assure that use of locally-developed controls will not have a disparate impact on underrepresented students in accordance with any applicable civil rights laws.	Checked
3.16) Assurances	Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.	Checked
3.16) Assurances	Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
3.16) Assurances	Assure that the process for assigning points for locally selected measures will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction.	Checked
3.16) Assurances	Assure that it is possible for an educator to earn each point, including 0, for the locally-selected measures subcomponent.	Checked
3.16) Assurances	Assure that locally-selected measures are rigorous and comparable across all classrooms in the same grade/subject in the district.	Checked

3.16) Assurances If more than one type of locally-selected measure is used for different groups of teachers within a grade/subject, certify that the measures are comparable based on the Standards of Educational and Psychological Testing.	Checked
3.16) Assurances Assure that all locally-selected measures for a teacher are different than any measures used for the State assessment or other comparable measures subcomponent.	Checked

4. Other Measures of Effectiveness (Teachers)

Created Friday, December 28, 2012

Updated Friday, August 16, 2013

Page 1

4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on NYS Teaching Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu.

The "Second Rubric" space is required for districts that have chosen an observation-only rubric (CLASS or NYSTCE) from the State-approved list.

(Note: Any district may use multiple rubrics, as long as the same rubric(s) is used for all classroom teachers in a grade/subject across the district.)

Danielson's Framework for Teaching

(No response)

4.2) Points Within Other Measures

State the number of points (if any) that will be assigned to each of the following measures, making sure that the points total 60. If you are not using a particular measure, enter 0.

This APPR form only provides one space for assigning points within other measures for teachers. If your district/BOCES prefers to assign points differently for different groups of teachers, enter the points assignment for one group of teachers below. For the other group(s) of teachers, fill out copies of this form and upload as an attachment for review.

Is the following points assignment applicable to all teachers?

Yes

If you checked "no" above, fill in the group of teachers covered (e.g., "probationary teachers"):

(No response)

Multiple (at least two) classroom observations by principal or other trained administrator, at least one of which must be unannounced [at least 31 points]	60
One or more observation(s) by trained independent evaluators	0
Observations by trained in-school peer teachers	0
Feedback from students using State-approved survey tool	0
Feedback from parents/caregivers using State-approved survey tool	0
Structured reviews of lesson plans, student portfolios and other teacher artifacts	0

If the above points assignment is not for "all teachers," fill out an additional copy of "Form 4.2: Points Within Other Measures" for each group of teachers, combine them into a single file, and upload as an attachment for review. Click here for a downloadable copy of Form 4.2. (MS Word)

(No response)

4.3) Survey Tools (if applicable)

If you indicated above that 1 or more points will be assigned to feedback using a State-approved survey tool, please check the box below:

(No response)

If the district plans to use one or more of the following surveys of P-12 students from the menu of State-approved surveys, please check all that apply. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu. Note: As the State-approved survey lists are updated, this form will be updated with additional approved survey tools.

[SurveyTools.0] Tripod Early Elementary Student Perception Survey K-2	(No response)
[SurveyTools.1] Tripod Elementary Student Perception Survey 3-5	(No response)
[SurveyTools.2] Tripod Secondary Student Perception Survey	(No response)
[SurveyTools.3] District Variance	(No response)

4.4) Assurances

Please check all of the boxes below:

4.4) Assurances Assure that all NYS Teaching Standards not addressed in classroom observations are assessed at least once a year.	Checked
4.4) Assurances Assure that the process for assigning points for the "other measures" subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction.	Checked
4.4) Assurances Assure that it is possible for an educator to earn each point, including 0, for the "other measures" subcomponent.	Checked
4.4) Assurances Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district.	Checked

4.5) Process for Assigning Points and Determining HEDI Ratings

Describe the process for assigning points and determining HEDI ratings using the teacher practice rubric and/or any additional instruments used in the district. Include, if applicable, the process for combining results of multiple "other measures" into a single result for this subcomponent.

The District will use the Danielson Frameworks for Teaching for the 2012-13 school year. Each year the teacher will receive written feedback that addresses each of the four domains of the Danielson Frameworks for Teaching in 2012-13 and the Marzano Casual Teacher Evaluation in 2013 through 2016. Throughout the year, teachers will receive ratings on the elements associated with the domains on a scale of 0-4 (H:4, E: 3, D:2, I:1/0). The District will use a mean score for all of the ratings assigned to the teacher throughout the year. The District will convert this mean score based on the proficiency scales for probationary and tenured teachers proposed by Marzano to determine HEDI rating and calculate 60 points. The proficiency scales are applicable to both the Danielson and Marzano rubrics. A rubric score of 0 will equate to a HEDI scale of 0. The rubric score listed on the attached chart is the minimum score needed to achieve the corresponding HEDI value.

The HEDI Scale is differentiated for non-tenured and tenured teachers as follows:

Non-Tenured Teachers

- Highly Effective (55-60 pts): mean score greater than or equal to 3.5
- Effective (45-54 pts): mean score less than 3.5 and greater than or equal to 2.5
- Developing (35-44 pts): mean score less than 2.5 and greater than or equal to 1.5
- Ineffective (0-34 pts): mean score less than 1.5 and greater than or equal to 0

Tenured Teachers

- Highly Effective (55-60 pts): mean score greater than or equal to 3.75
- Effective (45-54 pts): mean score less than 3.75 and greater than or equal to 2.8
- Developing (35-44 pts): mean score less than 2.75 and greater than or equal to 1.8
- Ineffective (0-34 pts): mean score less than 1.75 and greater than or equal to 0

If you are using tables or other graphics to explain your process for assigning points and determining HEDI ratings, please clearly label them, combine them into a single file, and upload that file here.

[assets/survey-uploads/5091/293472-eka9yMJ855/Appendix A2 - Teacher 60 Point Score Conversion Table.pdf](#)

Describe the level of performance required for each of the HEDI rating categories, consistent with the narrative descriptions in the regulations for the "other measures" subcomponent. Also describe how the points available within each HEDI category will be assigned.

<p>Highly Effective: Overall performance and results exceed NYS Teaching Standards.</p>	<p>Non-Tenured Teachers: Highly Effective (55-60 pts): mean score greater than or equal to 3.5</p> <p>Tenured Teachers: Highly Effective (55-60 pts): mean score greater than or equal to 3.75</p>
<p>Effective: Overall performance and results meet NYS Teaching Standards.</p>	<p>Non-Tenured Teachers: Effective (45-54 pts): mean score less than 3.5 and greater than or equal to 2.5</p> <p>Tenured Teachers: Effective (45-54 pts): mean score less than 3.75 and greater than or equal to 2.8</p>
<p>Developing: Overall performance and results need improvement in order to meet NYS Teaching Standards.</p>	<p>Non-Tenured Teachers: Developing (35-44 pts): mean score less than 2.5 and greater than or equal to 1.5</p> <p>Tenured Teachers: Developing (35-44 pts): mean score less than 2.75 and greater than or equal to 1.8</p>
<p>Ineffective: Overall performance and results do not meet NYS Teaching Standards.</p>	<p>Non-Tenured Teachers: Ineffective (0-34 pts): mean score less than 1.5 and greater than or equal to 0</p> <p>Tenured Teachers: Ineffective (0-34 pts): mean score less than 1.75 and greater than or equal to 0</p>

Provide the ranges for the 60-point scoring bands.

Highly Effective	55-60
Effective	45-54
Developing	35-44
Ineffective	0-34

4.6) Observations of Probationary Teachers

Enter the minimum number of observations of each type, making sure that the number of observations "by building principal or other trained administrators" totals at least 2. If your APPR plan does not include a particular type of observation, enter 0 in that box.

By building principals or other trained administrators

4.6) Observations of Probationary Teachers Formal/Long	4
4.6) Observations of Probationary Teachers Informal/Short	0
4.6) Observations of Probationary Teachers Enter Total	4

By trained in-school peer teachers or other trained reviewers

Formal/Long	0
Informal/Short	0

Independent evaluators

Formal/Long	0
Informal/Short	0

Will formal/long observations of probationary teachers be done in person, by video, or both?

-
- In Person
-

Will informal/short observations of probationary teachers be done in person, by video, or both?

-
- Not Applicable
-

4.7) Observations of Tenured Teachers

Enter the minimum number of observations of each type, making sure that the number of observations "by building principal or other trained administrators" totals at least 2. If your APPR plan does not include a particular type of observation, enter 0 in that box.

By building principals or other trained administrators

4.7) Observations of Tenured Teachers Formal/Long	1
4.7) Observations of Tenured Teachers Informal/Short	1
4.7) Observations of Tenured Teachers Total	2

By trained in-school peer teachers or other trained reviewers

Formal/Long	0
-------------	---

Informal/Short	0
----------------	---

Independent evaluators

Formal/Long	0
Informal/Short	0

Will formal/long observations of tenured teachers be done in person, by video, or both?

-
- In Person
-

Will informal/short observations of tenured teachers be done in person, by video, or both?

-
- Not Applicable
-

5. Composite Scoring (Teachers)

Created Wednesday, January 16, 2013

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Standards for Rating Categories

Growth or Comparable Measures

Locally-selected Measures of growth or achievement

Other Measures of Effectiveness (Teacher and Leader standards)

Highly

Effective

Results are well above state average for similar students (or District goals if no state test).

Results are well above District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results exceed NYS Teaching Standards.

Effective

Results meet state average for similar students (or District goals if no state test).

Results meet District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results meet NYS Teaching Standards.

Developing

Results are below state average for similar students (or District goals if no state test).

Results are below District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results need improvement in order to meet NYS Teaching Standards.

Ineffective

Results are well below state average for similar students (or District goals if no state test).

Results are well below District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results do not meet NYS Teaching Standards.

For the 2013-2014 school year and beyond, the Commissioner shall review the specific scoring ranges for each of the rating categories annually before the start of each school year and shall recommend any changes to the Board of Regents for consideration.

5.1) The 2012-13 scoring ranges for educators for whom there is no approved Value-Added measure of student growth will be:

2012-13 where there is no Value-Added measure

Growth or Comparable Measures

Locally-selected Measures of

growth or achievement

Other Measures of Effectiveness

(60 points)

Overall

Composite Score

Highly Effective

18-20

18-20

Ranges determined locally--see below

91-100

Effective

9-17

9-17

75-90

Developing

3-8

3-8

65-74

Ineffective

0-2

0-2

0-64

Insert district's or BOCES' negotiated HEDI scoring ranges for the Other Measures of Effectiveness subcomponent (same as question 4.5), from 0 to 60 points

Highly Effective	55-60
Effective	45-54
Developing	35-44
Ineffective	0-34

5.2) The 2012-13 scoring ranges for educators for whom there is an approved Value-Added measure for student growth will be:

2012-13 where Value-Added growth measure applies

Growth or Comparable Measures

**Locally-selected Measures of
growth or achievement**

Other Measures of Effectiveness

(60 points)

Overall

Composite Score

Highly Effective

22-25

14-15

Ranges determined locally--see above

91-100

Effective

10-21

8-13

75-90

Developing

3-9

3-7

65-74

Ineffective

0-2

0-2

0-64

6. Additional Requirements - Teachers

Created Wednesday, January 16, 2013

Updated Friday, August 16, 2013

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6.1) Assurances -- Improvement Plans

Please check the boxes below:

6.1) Assurances -- Improvement Plans Assure that teachers who receive a Developing or Ineffective rating will receive a Teacher Improvement Plan (TIP) within 10 school days from the opening of classes in the school year following the performance year	Checked
6.1) Assurances -- Improvement Plans Assure that TIP plans shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas	Checked

6.2) Attachment: Teacher Improvement Plan Forms

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district or BOCES. For a list of supported file types, go to the Resources folder (above) and click Technical Tips.

[assets/survey-uploads/5265/326471-Df0w3Xx5v6/APPR TIP Template.pdf](assets/survey-uploads/5265/326471-Df0w3Xx5v6/APPR_TIP_Template.pdf)

6.3) Appeals Process

Pursuant to Education Law section 3012-c, a teacher may only challenge the following in an appeal:

(1) the substance of the annual professional performance review

(2) the school district's or BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law section 3012-c

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's or BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law section 3012-c

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

Appeal Process

1. For non-tenured teachers, only annual evaluations with a final composite score rating of "Ineffective" may be appealed. Tenured teachers who receive a final composite score rating of "Ineffective" or two (2) consecutive composite score ratings of "Developing" may initiate an appeal.

2. To initiate an appeal, a teacher must submit the appeal within ten (10) school days from the receipt of the annual evaluation to the principal. The written appeal must specify the basis for the appeal and the consideration of the appeal shall be limited to the specific concerns or questions raised in the written appeal. The teacher may submit any additional data or artifacts of professional practice that the teacher would like the principal to consider in reconsidering the evaluation of the teacher. Any issues/concerns not expressly addressed in the written appeal shall be deemed waived. The written appeal shall be limited to the substance of the evaluation, and shall not include procedural issues. Procedural issues shall be addressed through the grievance procedure.
3. Within ten (10) school days after receiving the request for appeal, a committee shall be convened consisting of a union representative designated by the Association and a District representative designated by the Superintendent.
4. Within ten (10) school days of convening, the committee shall review the appeal and any documentation submitted in support of the appeal, which may also include meeting with the teacher and the principal, separately or together at the committee's discretion, to discuss the basis for the appeal. If the committee unanimously agrees that a technical error has been made in the calculation of a teacher's score, the principal shall be informed of this and correct the error.
5. Other than considering a technical error in the calculation, the committee shall be limited to reviewing a lack of alignment between the ratings given in response to the Danielson or Marzano rubric and the evidence cited in the observation reports, or considering additional evidence or artifacts of professional practice that the teacher has submitted as a part of the appeal. Within ten (10) school days after this meeting, the union representative and the Superintendent's designee make either a joint or separate recommendation to the Superintendent in writing. This recommendation shall be confidential and shall not be shared with the teacher or the principal.
6. Within ten (10) school days after receiving the committee's recommendation, the Superintendent of Schools shall make a determination in response to the appeal and communicate that determination to the teacher in writing. The Superintendent of Schools shall have the final authority in determining the outcome of the appeal and this decision shall not be subject to further appeal or the grievance procedure.
7. The filing of an appeal pursuant to this appeals procedure shall have no bearing and shall in no way limit and/or impair the Board of Education's unfettered right to terminate non-tenured teachers in accordance with applicable law and the applicable provisions of the parties' CBA for statutory and constitutionally permissible reasons other than the teacher's performance that is the subject of the appeal. Therefore, the timelines for the termination of a non-tenured teacher set forth in Education Law 3031 shall in all instances supersede the timelines set forth in this appeals procedure such that pending appeals shall be deemed withdrawn to the extent a response is due, at any stage, subsequent to the non-tenured teacher's termination date and no additional salary shall be paid to the non-tenure teacher as a result of filing an appeal under this provision.

6.4) Training and Certification of Lead Evaluators and Evaluators

Describe the process by which evaluators will be trained and the process for how the district will certify and re-certify lead evaluators. Describe the process for ensuring inter-rater reliability. Describe the duration and nature of such training.

Beginning in 2011-2012 lead evaluators and evaluators received preliminary training within the district in the four domains of the Marzano Causal Teacher Evaluation Model required for certification as a lead evaluator or evaluator. We will establish and follow a certification calendar for evaluator training and re-certification, which will include at least 6 hours of training to include application of the Marzano criteria and exercises in inter-rater reliability. Inter-rater reliability will be achieved through district level trained administrators collaborating on classroom observations using reviews of teacher observation reports and evaluations.

During the 2012-2013 school year the District continues to provide training for both Lead Evaluators and Evaluators in preparation for full implementation in the next year. Going forward, Lead Evaluators and Evaluators will be re-certified on an annual basis via workshops of at least 6 hours in total conducted at administrative council meetings and building-level coaching by an external consultant. Lead Evaluators and Evaluators will continue to receive training in all aspects of the APPR process including classroom observation techniques, providing feedback to teachers, data collection, and summary notation of performance.

6.5) Assurances -- Evaluators

Please check the boxes below:

-
- Checked
-

(1) the New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable

(2) evidence-based observation techniques that are grounded in research

(3) application and use of the student growth percentile model and the value-added growth model as defined in section 30-2.2 of this Subpart

(4) application and use of the State-approved teacher or principal rubric(s) selected by the district or BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice

(5) application and use of any assessment tools that the school district or BOCES utilizes to evaluate its classroom teachers or building principals, including but not limited to, structured portfolio reviews; student, parent, teacher and/or community surveys; professional growth goals and school improvement goals, etc.

(6) application and use of any State-approved locally selected measures of student achievement used by the school district or BOCES to evaluate its teachers or principals

(7) use of the Statewide Instructional Reporting System

(8) the scoring methodology utilized by the Department and/or the district or BOCES to evaluate a teacher or principal under this Subpart, including how scores are generated for each subcomponent and the composite effectiveness score and application and use of the scoring ranges prescribed by the Commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their subcomponent ratings

(9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities

• Checked

6.6) Assurances -- Teachers

Please check all of the boxes below:

6.6) Assurances -- Teachers Assure the entire APPR plan will be completed for each teacher as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher's performance is being measured.	Checked
6.6) Assurances -- Teachers Assure that the district or BOCES will provide the teacher's score and rating on the locally selected measures subcomponent, if available, and on the other measures of teacher and principal effectiveness subcomponent for a teacher's annual professional performance review, in writing, no later than the last school day of the school year for which the teacher or principal is being measured.	Checked
6.6) Assurances -- Teachers Assure that the APPR will be put on the district website by September 10 or within 10 days after approval, whichever is later.	Checked

6.6) Assurances -- Teachers Assure that the evaluation system will be used as a significant factor for employment decisions.	Checked
6.6) Assurances -- Teachers Assure that teachers will receive timely and constructive feedback as part of the evaluation process.	Checked
6.6) Assurances -- Teachers Assure the district has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.	Checked

6.7) Assurances -- Data

Please check all of the boxes below:

6.7) Assurances -- Data Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.	Checked
6.7) Assurances -- Data Certify that the district provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.	Checked
6.7) Assurances -- Data Assure scores for all teachers will be reported to NYSED for each subcomponent, as well as the composite rating, as per NYSED requirements.	Checked

7. Growth on State Assessments or Comparable Measures (Principals)

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7.1) STATE-PROVIDED MEASURES OF STUDENT GROWTH (25 points with an approved Value-Added Measure)

For principals in buildings with Grades 4-8 ELA, Math and/or High School courses with State or Regents assessments, (or principals of programs with any of these assessments), NYSED will provide value-added measures. NYSED will also provide a HEDI subcomponent rating category and score from 0 to 25 points.

In order for a principal to receive a State-provided value-added measure, at least 30% of the students in the principal's school or program must take the applicable State or Regents assessments. This will include most schools in the State.

Value-Added measures will apply to schools or principals with the following grade configurations in this district (please list, e.g., K-5, PK-6, 6-8, 6-12, 9-12):

K-5
6-8
9-12
(No response)
(No response)
(No response)
(No response)

7.2) Assurances -- State-Provided Measures of Student Growth

Please check the boxes below:

7.2) Assurances -- State-Provided Measures of Student Growth Assure that the value-added growth score provided by NYSED will be used, where applicable	Checked
7.2) Assurances -- State-Provided Measures of Student Growth Assure that the State-provided growth measure will be used if a value-added measure has not been approved for 2012-13	Checked

7.3) STUDENT LEARNING OBJECTIVES AS COMPARABLE GROWTH MEASURES (20 points)

Student Learning Objectives will be the other comparable growth measures for principals in buildings or programs in which fewer than 30% of students take Grades 4-8 ELA, Math, and/or High School courses with State or Regents assessments. SLOs will be developed using the assessment covering the most students in the school or program and continuing until at least 30% of students in the school or program are covered by SLOs. District-determined assessments from the options below may be used as evidence of student learning within the SLO:

State assessments, *required if one exists*

District, regional, or BOCES-developed assessments that are rigorous and comparable across classrooms

List of State-approved 3rd party assessments

First, list the school or program type this SLO applies to. Then, using the drop-down boxes below, please select the assessment that will be used for SLOs for the school/program listed. Finally, name the specific assessment listing the full name of the assessment. Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment. For example, a regionally-developed 7th grade Social Studies assessment would be written as follows: [INSERT SPECIFIC NAME OF REGION]-developed 7th grade Social Studies assessment.

Please remember that State assessments must be used with SLOs if applicable to the school or program type.

School or Program Type	SLO with Assessment Option	Name of the Assessment

Describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to principals based on SLO results, consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

Use this box, if needed, to describe the process for assigning HEDI categories in this subcomponent. If needed, you may upload a table or graphic below.	n/a
Highly Effective (18 - 20 points) Results are well above state average for similar students (or District goals if no state test).	n/a
Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).	n/a
Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).	n/a
Ineffective (0 - 2 points) Results are well below state average for similar students (or District goals if no state test).	n/a

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

(No response)

7.4) Special Considerations for Comparable Growth Measures

Describe any adjustments, controls, or other special considerations that will be used in setting targets for Comparable Growth Measures, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

Note: The only allowable controls or adjustments for Comparable Growth Measures are those used in State Growth measures, which

include: prior student achievement results, students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents.

(No response)

7.5) Principals with More Than One Growth Measure

If educators have more than one state-provided growth or value-added measure, those measures will be combined into one HEDI category and score for the growth subcomponent according to a formula determined by the Commissioner. (Examples: Principals of K-8 schools with growth measures for ELA and Math grades 4-8.)

If Principals have more than one SLO for comparable growth (or a State-provided growth measure and an SLO for comparable growth), the measures will each earn a score from 0-20 points and Districts will weight each in proportion to the number of students covered by the SLO to reach a combined score for this subcomponent.

7.6) Assurances -- Comparable Growth Measures

Please check all of the boxes below:

7.6) Assurances -- Comparable Growth Measures Assure the application of locally developed controls will be rigorous, fair, and transparent and only those used for State Growth will be used for Comparable Growth Measures.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that use of locally developed controls will not have a disparate impact on underrepresented students in accordance with applicable civil rights laws.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that district will develop SLOs according to the rules established by NYSED for principal SLOs: http://usny.nysed.gov/rttt/teachers-leaders/slo/home.html .	Checked
7.6) Assurances -- Comparable Growth Measures Assure that the process for assigning points for SLOs for the Growth Subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educator performance in ways that improve student learning and instruction.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that it is possible for a principal to earn each point, including 0, for SLOs in the Growth subcomponent scoring range.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that processes are in place to monitor SLOs to ensure rigor and comparability across classrooms.	Checked

8. Local Measures (Principals)

Created Wednesday, January 16, 2013

Updated Friday, August 16, 2013

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Locally-Selected Measures of Student Achievement or Growth

Locally comparable means that the same locally-selected measures of student achievement or growth must be used for all principals in the same or similar programs or grade configurations across the district or BOCES.

Please note: only one locally-selected measure is required for principals in the same or similar programs or grade configurations, but some districts may prefer to have more than one measure for principals in the same or similar programs or grade configurations. This APPR form therefore provides space for multiple locally-selected measures for each principal in the same or similar program or grade configuration across the district. Therefore, if more than one locally-selected measure is used for all principals in the same or similar program or grade configuration, districts must complete additional copies of this form and upload as attachments for review.

Also note: districts may use more than one locally-selected measure for **different** groups of principals **within the same or similar programs or grade configurations** if the district/BOCES prove comparability based on Standards of Educational and Psychological Testing. If a district is choosing different measures for different groups of principals within the same or similar programs or grade configurations, they must complete additional copies of this form and upload as attachments for review.

8.1) LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR PRINCIPALS WITH AN APPROVED VALUE-ADDED MEASURE (15 points)

In the table below, list all of the grade configurations used in your district or BOCES (e.g., K-5, 6-8, 9-12). Then for each grade configuration, select a local measure from the menu.

Note: Districts and BOCES may select one or more types of growth or achievement measures for each grade configuration. If you are using more than one type of local measure for the evaluation of principals in a given grade configuration, list that grade configuration multiple times. If more space is needed, duplicate this portion of the form and upload additional pages (below) as an attachment.

The options in the drop-down menus below are abbreviated from the following list:

- (a) student achievement levels on State assessments in ELA and/or Math in Grades 4-8 (e.g., percentage of students in the school whose performance levels on State assessments are proficient or advanced)
- (b) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students in each specific performance level (e.g., Level 1, Level 2)
- (c) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students with disabilities and English Language Learners in Grades 4-8
- (d) student performance on any or all of the district-wide locally selected measures approved for use in teacher evaluations
- (e) four, five and/or six-year high school graduation and/or dropout rates for principals employed in a school with high school grades

(f) percentage of students who earn a Regents diploma with advanced designation and/or honors for principals employed in a school with high school grades

(g) percentage of a cohort of students that achieve specified scores on Regents examinations and/or Department approved alternative examinations (including, but not limited to, Advanced Placement examinations, International Baccalaureate examinations, SAT II, etc.), for principals employed in a school with high school grades (e.g., the percentage of students in the 2009 cohort that scored at least a 3 on an Advanced Placement examination since entry into the ninth grade)

(h) students' progress toward graduation in the school using strong predictive indicators, including but not limited to 9th and/or 10th grade credit accumulation and/or the percentage of students that pass 9th and/or 10th grade subjects most commonly associated with graduation and/or students' progress in passing the number of required Regents examinations for graduation, for principals employed in a school with high school grades

Grade Configuration	Locally-Selected Measure from List of Approved Measures	Assessment
K-5	(d) measures used by district for teacher evaluation	Measures of Academic Progress (Primary Grades, ELA and Math)
6-8	(d) measures used by district for teacher evaluation	Measures of Academic Progress (ELA and Math)
9-12	(h) students' progress toward graduation	The percentage of students in the current year who graduate with a Regents diploma and the percentage of seniors who have taken at least one Advanced Placement or International Baccalaureate class in their high school career

Describe the district-adopted expectations for the level of growth or achievement needed for a principal to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a principal to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the process for assigning HEDI categories. If needed, you may upload a table or graphic below.</p>	<p>The District has selected the Measures of Academic Progress (Primary Grades, ELA/Math), Northwest Evaluation Association (NWEA) assessment as the local assessment for principals in elementary and middle school buildings. This computer based adaptive assessment will be administered 2 times a year in grades K-5 ELA and Math and 2 times a year in grades 6-8 ELA and Math. Elementary and middle school principal ratings will be determined by the percentage of students successfully meeting growth target between a pretest in the fall and a final assessment in the spring. Growth targets will be set using the pre-assessments by the principal with the approval of the administration.</p> <p>9-12 Principal: The local assessment for the high school principal is based on a two-part, weighted metric that includes the percentage of students who graduate in the current year with a Regents diploma (weighted 2x) and an equity index based on the percentage of seniors who have taken at least one Advanced</p>
--	--

Placement or International Baccalaureate class in their high school career (weighted 1x). These weighted percentages are averaged to create a composite percentage, which is then converted to a HEDI score based on the attached HEDI conversion table.
 Highly Effective: 91-100%
 Effective: 75-90%
 Developing: 65-74%
 Ineffective: 0-64%

Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.

The elementary and middle school principals will be rated highly effective based on their student assessment results on MAP in both ELA and mathematics according to a validated scale of principal impact defined by NWEA,
 The high school principal (9-12) will be rated as highly effective if the three criteria weighted composite percentage is 91-100%

Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

The elementary and middle school principals will be rated effective based on their student assessment results on MAP in both ELA and mathematics according to a validated scale of principal impact defined by NWEA,
 The high school principal (9-12) will be rated as highly effective if the three criteria weighted composite percentage is 75-90%

Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

The elementary and middle school principals will be rated developing based on their student assessment results on MAP in both ELA and mathematics according to a validated scale of principal impact defined by NWEA,
 The high school principal (9-12) will be rated as highly effective if the three criteria weighted composite percentage is 65-74%

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

The elementary and middle school principals will be rated ineffective based on their student assessment results on MAP in both ELA and mathematics according to a validated scale of principal impact defined by NWEA,
 The high school principal (9-12) will be rated as highly effective if the three criteria weighted composite percentage is 64% or lower.

If you need additional space, upload a copy of "Form 8.1: Locally Selected Measures for Principals with an Approved Value-Added Measure" as an attachment for review. Click here for a downloadable copy of Form 8.1. (MS Word)

(No response)

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

assets/survey-uploads/5366/326661-qBFVOWF7fC/Harrison HEDI 15% & 20% Scales.pdf

8.2) LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR ALL OTHER PRINCIPALS (20 points)

In the table below, list all of the grade configurations used in your district or BOCES (e.g., K-5, 6-8, 9-12). Then for each grade configuration, select a local measure from the menu.

Note: Districts and BOCES may select one or more types of growth or achievement measures for each grade configuration. If you are using more than one type of local measure for the evaluation of principals in a given grade configuration, list that grade configuration multiple times. If more space is needed, duplicate this portion of the form and upload additional pages (below) as an

attachment.

The options in the drop-down menus below are abbreviated from the following list:

- (a) student achievement levels on State assessments in ELA and/or Math in Grades 4-8 (e.g., percentage of students in the school whose performance levels on State assessments are proficient or advanced)
- (b) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students in each specific performance level (e.g., Level 1, Level 2)
- (c) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students with disabilities and English Language Learners in Grades 4-8
- (d) student performance on any or all of the district-wide locally selected measures approved for use in teacher evaluations
- (e) four, five and/or six-year high school graduation and/or dropout rates for principals employed in a school with high school grades
- (f) percentage of students who earn a Regents diploma with advanced designation and/or honors for principals employed in a school with high school grades
- (g) percentage of a cohort of students that achieve specified scores on Regents examinations and/or Department approved alternative examinations (including, but not limited to, Advanced Placement examinations, International Baccalaureate examinations, SAT II, etc.), for principals employed in a school with high school grades (e.g., the percentage of students in the 2009 cohort that scored at least a 3 on an Advanced Placement examination since entry into the ninth grade)
- (h) students' progress toward graduation in the school using strong predictive indicators, including but not limited to 9th and/or 10th grade credit accumulation and/or the percentage of students that pass 9th and/or 10th grade subjects most commonly associated with graduation and/or students' progress in passing the number of required Regents examinations for graduation, for principals employed in a school with high school grades
- (i) student learning objectives (only allowable for principals in programs/buildings without a Value-Added measure for the State Growth subcomponent). Used with one of the following assessments: State, State-approved 3rd party, or a District, regional, or BOCES-developed assessment that is rigorous and comparable across classrooms

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment. For example, a regionally-developed 7th grade Social Studies assessment would be written as follows: [INSERT SPECIFIC NAME OF REGION]-developed 7th grade Social Studies assessment.

Grade Configuration	Locally-Selected Measure from List of Approved Measures	Assessment

Describe the district-adopted expectations for the level of growth or achievement needed for a principal to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a principal to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the process for assigning HEDI categories. If needed, you may upload a table or graphic below.	(No response)
Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	NA
Effective (9- 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	NA
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	NA
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	NA

If you need additional space, upload a copy of "Form 8.2: Locally Selected Measures for All Other Principals" as an attachment for review. Click here for a downloadable copy of Form 8.2. (MS Word)

(No response)

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

(No response)

8.3) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used in setting targets for local measures, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

(No response)

8.4) Principals with More Than One Locally Selected Measure

Describe the district's process for combining multiple locally selected measures where applicable for principals, each scored from 0-15 or 0-20 points as applicable, into a single subcomponent HEDI category and score.

n/a

8.5) Assurances

Please check all of the boxes below:

8.5) Assurances Assure that the application of locally developed controls will be rigorous, fair, and transparent	Check
8.5) Assurances Assure that use of locally developed controls will not have a disparate impact on underrepresented students, in accordance with any applicable civil rights laws.	Check
8.5) Assurances Assure that enrolled students are included in accordance with policies for student assignment to schools and may not be excluded.	Check

8.5) Assurances	Assure that procedures for ensuring data accuracy and integrity are being utilized.	Check
8.5) Assurances	Assure that the process for assigning points for locally selected measures will use the narrative HEDI descriptions described in the regulations to effectively differentiate principals' performance in ways that improve student learning and instruction.	Check
8.5) Assurances	Assure that it is possible for a principal to earn each point, including 0, for the locally selected measures subcomponent.	Check
8.5) Assurances	Assure that locally-selected measures are rigorous and comparable across all principals in the same or similar programs or grade configurations across the district.	Check
8.5) Assurances	If more than one type of locally-selected measure is used for different groups of principals in the same or similar grade configuration or program, certify that the measures are comparable based on the Standards of Educational and Psychological Testing.	Check
8.5) Assurances	Assure that all locally-selected measures for a principal are different than any measures used for the State assessment or other comparable measures subcomponent.	Check

9. Other Measures of Effectiveness (Principals)

Created Thursday, January 17, 2013

Updated Friday, August 16, 2013

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9.1) Principal Practice Rubric

Select the choice of principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu.

The "Second Rubric" space is optional. A district may use multiple rubrics, as long as the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district.

Marzano's School Administrator Rubric

(No response)

9.2) Points Within Other Measures

State the number of points that will be assigned to each of the following measures, making sure that the points total 60. If you are not assigning any points to the "ambitious and measurable goals" measure, enter 0.

Some districts may prefer to assign points differently for different groups of principals. This APPR form only provides one space for assigning points within other measures for principals. If your district/BOCES prefers to assign points differently for different groups of principals, enter the points assignment for one group of principals below. For the other group(s) of principals, fill out copies of this form and upload as an attachment for review.

Is the following points assignment for all principals?

Yes

If you checked "no" above, fill in the group of principals covered:

(No response)

State the number of points that will be assigned to each of the following measures, making sure that the points total 60. If you are not assigning any points to the "ambitious and measurable goals" measure, enter 0.

Broad assessment of principal leadership and management actions based on the practice rubric by the supervisor, a trained administrator or a trained independent evaluator. This must incorporate multiple school visits by supervisor, trained administrator, or trained independent evaluator, at least one of which must be from a supervisor, and at least one of which must be unannounced. [At least 31 points]	60
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Any remaining points shall be assigned based on results of one or more ambitious and measurable goals set collaboratively with principals and their superintendents or district superintendents.	0
--	---

If the above points assignment is not for "all principals," fill out an additional copy of "Form 9.2: Points Within Other Measures" for each group of principals, combine them into a single file, and upload as an attachment for review. Click here for a downloadable copy of Form 9.2. (MS Word)

(No response)

9.3) Assurances -- Goals

Please check the boxes below (if applicable):

9.3) Assurances -- Goals Assure that if any points are assigned to goals, at least one goal will address the principal's contribution to improving teacher effectiveness based on one or more of the following: improved retention of high performing teachers; correlation of student growth scores to teachers granted vs. denied tenure; or improvements in proficiency rating of the principal on specific teacher effectiveness standards in the principal practice rubric.	(No response)
9.3) Assurances -- Goals Assure that any other goals, if applicable, shall address quantifiable and verifiable improvements in academic results or the school's learning environment (e.g. student or teacher attendance).	(No response)

9.4) Sources of Evidence (if applicable)

If you indicated above that one or more points will be assigned to the "ambitious and measurable goals" measure, identify at least two of the following sources of evidence that will be utilized as part of assessing every principal's goal(s):

9.4) Sources of Evidence (if applicable) Structured feedback from teachers using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) Structured feedback from students using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) Structured feedback from families using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) School visits by other trained evaluators	(No response)
9.4) Sources of Evidence (if applicable) Review of school documents, records, and/or State accountability processes (all count as one source)	(No response)

9.5) Survey Tool(s) (if applicable)

If you indicated above that 1 or more points will be assigned to feedback using a State-approved survey tool, please check the box below:

(No response)

Note: When the State-approved survey list is posted, this form will be updated with dropdown menus of approved survey tools.

Principal Evaluation Tripod School Perception Survey for Teachers	(No response)
K12 Insight Student Survey (Grades 3-5) for Principal Evaluation in New York	(No response)
K12 Insight Student Survey (Grades 6-12) for Principal Evaluation in New York	(No response)
K12 Insight Parent Survey for Principal Evaluation in New York	(No response)
K12 Insight Teacher/Staff Survey for Principal Evaluation in New York	(No response)
District variance	(No response)
Principal Evaluation Tripod School Perception Survey (Combined Parent Survey)	(No response)
Principal Evaluation Tripod School Perception Survey (Combined Student Surveys)	(No response)

NYC School Survey-2012 Parent Survey	(No response)
NYC School Survey-2012 Student Survey	(No response)
NYC School Survey-2012 Teacher Survey	(No response)

9.6) Assurances

Please check all of the boxes below:

9.6) Assurances Assure that all ISLLC 2008 Leadership Standards are assessed at least one time per year.	Checked
9.6) Assurances Assure that the process for assigning points for the "other measures" subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate principals' performance in ways that improve student learning and instruction	Checked
9.6) Assurances Assure that it is possible for a principal to earn each point, including 0, for the "other measures" subcomponent.	Checked
9.6) Assurances Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district or BOCES.	Checked

9.7) Process for Assigning Points and Determining HEDI Ratings

Describe the process for assigning points and determining HEDI ratings using the principal practice rubric and/or any additional instruments used in the district. Include, if applicable, the process for combining results of multiple "other measures" into a single result for this subcomponent.

Ratings based on score assigned to each component within the five domains on a scale of 0-4 (H:4, E:3, D:2, I:1/0) and based on the totality of the evidence collected across multiple school visits throughout the school year. Five domains are weighted based on Marzano recommendation:

- i. Data Driven Focus on Student Achievement (20%)
- ii. Continuous Improvement of Instruction (40%)
- iii. A Guaranteed & Viable Curriculum (20%)
- iv. Cooperation & Collaboration (10%)
- v. School Climate (10%)

The rating for the components within each domain are weighted and then added together to determine the total earned points out of 4.0. The total score is then converted to a HEDI score based on the attached conversion table. A rubric score of 0 will equate to a HEDI scale of 0. The rubric score listed on the attached chart is the minimum score needed to achieve the corresponding HEDI value.

If you are using tables or other graphics to explain your process for assigning points and determining HEDI ratings, please clearly label them, combine them into a single file, and upload that file here.

[assets/survey-uploads/5143/328647-pMADJ4gk6R/New 60 Point Conversion Scale \(Principals\).pdf](#)

Describe the level of performance required for each of the HEDI rating categories, consistent with the narrative descriptions in the regulations for the "other measures" subcomponent. Also describe how the points available within each HEDI category will be assigned.

Highly Effective: Overall performance and results exceed standards.	Highly Effective (55-60 pts): mean score greater than or equal to 3.5
Effective: Overall performance and results meet standards.	Effective (45-54 pts): mean score less than 3.5 and greater than or equal to 2.5

Developing: Overall performance and results need improvement in order to meet standards.	Developing (35-44 pts): mean score less than 2.5 and greater than or equal to 1.5
Ineffective: Overall performance and results do not meet standards.	Ineffective (0-34 pts): mean score less than 1.5 and greater than or equal to 0

Please provide the locally-negotiated 60 point scoring bands.

Highly Effective	55-60
Effective	45-54
Developing	35-44
Ineffective	0-34

9.8) School Visits

Enter the minimum number of school visits that will be done by each of the following evaluators, making sure that the number of visits "by supervisor" is at least 1 and the total number of visits is at least 2, for both probationary and tenured principals. If your APPR plan does not include visits by a trained administrator or independent evaluator, enter 0 in those boxes.

Probationary Principals

By supervisor	2
By trained administrator	0
By trained independent evaluator	0
Enter Total	2

Tenured Principals

By supervisor	2
By trained administrator	0
By trained independent evaluator	0
Enter Total	2

10. Composite Scoring (Principals)

Created Thursday, January 17, 2013

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Standards for Rating Categories

Growth or Comparable Measures

Locally-selected Measures of growth or achievement

Other Measures of Effectiveness (Teacher and Leader standards)

Highly

Effective

Results are well above state average for similar students (or District goals if no state test).

Results are well above District- or BOCES- adopted expectations for growth or achievement for grade/subject.

Overall performance and results exceed ISLLC leadership standards.

Effective

Results meet state average for similar students (or District goals if no state test).

Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results meet ISLLC leadership standards.

Developing

Results are below state average for similar students (or District goals if no state test).

Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results need improvement in order to meet ISLLC leadership standards.

Ineffective

Results are well below state average for similar students (or District goals if no state test).

Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results do not meet ISLLC leadership standards.

For the 2013-2014 school year and beyond, the Commissioner shall review the specific scoring ranges for each of the rating categories annually before the start of each school year and shall recommend any changes to the Board of Regents for consideration.

10.1) The 2012-13 scoring ranges for principals for whom there is no approved Value-Added measure of student growth will be:

2012-13 where there is no Value-Added measure

Growth or Comparable Measures

**Locally-selected Measures of
growth or achievement**

Other Measures of Effectiveness

(60 points)

Overall

Composite Score

Highly Effective

18-20

18-20

Ranges determined locally--see below

91-100

Effective

9-17

9-17

75-90

Developing

3-8

3-8

65-74

Ineffective

0-2

0-2

Insert district's or BOCES' negotiated HEDI scoring ranges for the Other Measures of Effectiveness Subcomponent (same as question 9.7), from 0 to 60 points

Highly Effective	55-60
Effective	45-54
Developing	35-44
Ineffective	0-34

10.2) The 2012-13 scoring ranges for principals for whom there is an approved Value-Added measure for student growth will be:

2012-13 where Value-Added growth measure applies

Growth or Comparable Measures

Locally-selected Measures of growth or achievement

Other Measures of Effectiveness

(60 points)

Overall

Composite Score

Highly Effective

22-25

14-15

Ranges determined locally--see above

91-100

Effective

10-21

8-13

75-90

Developing

3-9

3-7

65-74

Ineffective

0-2

0-2

0-64

11. Additional Requirements - Principals

Created Thursday, January 17, 2013

Updated Friday, August 16, 2013

Page 1

11.1) Assurances -- Improvement Plans

Please check the boxes below.

11.1) Assurances -- Improvement Plans Assure that principals who receive a Developing or Ineffective rating will receive a Principal Improvement Plan (PIP) within 10 school days from the opening of classes in the school year following the performance year	Checked
11.1) Assurances -- Improvement Plans Assure that PIPs shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas	Checked

11.2) Attachment: Principal Improvement Plan Forms

As a required attachment to this APPR plan, upload the PIP forms that are used in your school district or BOCES. For a list of supported file types, go to the Resources folder (above) and click Technical Tips.

[assets/survey-uploads/5276/328689-Df0w3Xx5v6/APPR PIP Template.pdf](#)

11.3) Appeals Process

Pursuant to Education Law section 3012-c, a principal may only challenge the following in an appeal:

(1) the substance of the annual professional performance review

(2) the school district's or BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law section 3012-c

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's or BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law section 3012-c

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

1. Appeals are limited to those identified by Education Law §3012-c, as follows:

a. The substance of the annual professional performance review;

b. The school district's or board of cooperative educational services' adherence to the standards and methodologies required for such reviews;

c. The adherence to the Commissioner's regulations, as applicable to such reviews;

Compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement

plans; and

d. The school district's or board of cooperative educational services' issuance and/or implementation of the terms of the principal improvement plan.

2. Appeals of annual professional performance reviews may be brought for an overall rating of "ineffective," or any rating tied to compensation. An appeal may only be initiated once a principal receives the overall composite score and rating.

3. A principal may not file multiple appeals regarding the same performance review. All grounds for appeal must be raised with specificity within such appeal. Any grounds not raised shall be deemed waived.

4. The burden shall be on the district to establish by the preponderance of the evidence that the rating given to the principal was justified.

5. All appeals shall be filed in writing no later than fifteen (15) business days of the date when the principal receives their final and complete annual professional performance review. The failure to file an appeal within these timeframes shall be deemed a waiver of the right to appeal and the appeal shall be deemed abandoned. An extension of the time in which to appeal may be granted by the superintendent of schools upon written request in a timely and expeditious way in compliance with 3012-c. When filing an appeal, the principal must submit a written description of the specific areas of disagreement over his or her performance review. Supportive evidence about the challenges may also be submitted with the appeal. Any additional documents or materials relevant to the appeal must be provided by the district upon written request for same.

6. Within twenty (20) business days of receipt of an appeal, the district must submit a detailed written response to the appeal. The response must include all additional documents or written materials relevant to the point(s) of disagreement that support the district's response.

7. A written decision on the merits of the appeal shall be rendered by the superintendent of schools within twenty (20) business days of the district's submission of a detailed response to the appeal as specified in paragraph 6 above. The decision shall set forth the reasons and factual basis for the determination on each of the specific issues raised in the appeal. A copy of the decision shall be provided to the principal.

8. This appeal procedure shall constitute the means for initiating, reviewing and resolving challenges to a principal performance review. A principal may not resort to any other contractual grievance procedures for the resolution of challenges and appeals related to a professional performance review.

9. In addition to any further limitations agreed to within the APPR agreement, an evaluation shall not be placed in a principal's personnel file until either the expiration of the fifteen (15) business day period in which to file a notice of appeal without action being taken by the principal or the conclusion of the appeal process described herein, whichever is later.

10. A principal who takes advantage of the appeals process described herein does not waive his/her right to submit a written rebuttal to the final evaluation. A principal who elects to submit a written rebuttal to his/her evaluation prior to the expiration of the fifteen (15) business days in which to file a notice of appeal does not waive her/his right to file an appeal.

11.4) Training and Certification of Lead Evaluators and Evaluators

Describe the process by which evaluators will be trained and the process for how the district will certify and re-certify lead evaluators. Describe the process for ensuring inter-rater reliability. Describe the duration and nature of such training.

Beginning in 2011-2012 lead evaluators and evaluators received preliminary training within the district in the four domains of the Marzano Causal Teacher Evaluation Model and the Marzano School Leader Model required for certification as a lead evaluator or evaluator. We will establish and follow a certification calendar for evaluator training and re-certification, which will include at least 6 hours of training to include application of the Marzano criteria and exercises in inter-rater reliability. Inter-rater reliability will be achieved through district level trained administrators collaborating on classroom observations using reviews of teacher observation reports and evaluations.

During the 2012-2013 school year the District continues to provide training for both Lead Evaluators and Evaluators in preparation for full implementation in the next year. Going forward, Lead Evaluators and Evaluators will be re-certified on an annual basis via workshops of at least 6 hours in total conducted at administrative council meetings and building-level coaching by an external consultant. Lead Evaluators and Evaluators will continue to receive training in all aspects of the APPR process including classroom observation techniques, providing feedback to teachers, data collection, and summary notation of performance.

11.5) Assurances -- Evaluators

Please check the boxes below:

-
- Checked
-

(1) the New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable

(2) evidence-based observation techniques that are grounded in research

(3) application and use of the student growth percentile model and the value-added growth model as defined in section 30-2.2 of this Subpart

(4) application and use of the State-approved teacher or principal rubric(s) selected by the district or BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice

(5) application and use of any assessment tools that the school district or BOCES utilizes to evaluate its classroom teachers or building principals, including but not limited to, structured portfolio reviews; student, parent, teacher and/or community surveys; professional growth goals and school improvement goals, etc.

(6) application and use of any State-approved locally selected measures of student achievement used by the school district or BOCES to evaluate its teachers or principals

(7) use of the Statewide Instructional Reporting System

(8) the scoring methodology utilized by the Department and/or the district or BOCES to evaluate a teacher or principal under this Subpart, including how scores are generated for each subcomponent and the composite effectiveness score and application and use of the scoring ranges prescribed by the Commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their subcomponent ratings

(9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities

• Checked

11.6) Assurances -- Principals

Please check all of the boxes below:

11.6) Assurances -- Principals Assure the entire APPR plan will be completed for each principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the building principal's performance is being measured.	Checked
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11.6) Assurances -- Principals Assure that the district will provide the principal's score and rating on the locally selected measures subcomponent, if available, and on the other measures of principal effectiveness subcomponent for a principal's annual professional performance review, in writing, no later than the last	Checked
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school day of the school year for which the principal is being measured.	
11.6) Assurances -- Principals Assure that the APPR will be put on the district website by September 10 or within 10 days after approval, whichever is later.	Checked
11.6) Assurances -- Principals Assure that the evaluation system will be used as a significant factor for employment decisions.	Checked
11.6) Assurances -- Principals Assure that principals will receive timely and constructive feedback as part of the evaluation process.	Checked
11.6) Assurances -- Principals Assure the district has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.	Checked

11.7) Assurances -- Data

Please check all of the boxes below:

11.7) Assurances -- Data Assure that the NYSED will receive accurate teacher and student data, including enrollment and attendance data and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with this Subpart, in a format and timeline prescribed by the Commissioner.	Checked
11.7) Assurances -- Data Certify that the district provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.	Checked
11.7) Assurances -- Data Assure scores for all principals will be reported to NYSED for each subcomponent, as well as the composite rating, as per NYSED requirements.	Checked

12. Joint Certification of APPR Plan

Created Friday, January 18, 2013

Updated Thursday, August 29, 2013

Page 1

12.1) Upload the Joint Certification of the APPR Plan

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form

[assets/survey-uploads/5581/329695-3Uqgn5g9Iu/HCSO APPR Assurance Signatures 8-29-13.pdf](#)

File types supported for uploads

PDF (preferred)

Microsoft Office (.doc, .ppt, .xls)

Microsoft Office 2007: Supported but not recommended (.docx, .pptx, .xlsx)

Open Office (.odt, .ott)

Images (.jpg, .gif)

Other Formats (.html, .xhtml, .txt, .rtf, .latex)

Please note that .docx, .pptx, and .xlsx formats are not entirely supported.

Please save your file types as .doc, .ppt or .xls respectively before uploading.

Harrison Central School District HEDI Scale (20%)

Ineffective (I)		Developing (D)					Effective (E)										Highly Effective (H)			
64% or Lower		65-74%					75-90%										91% or Higher			
0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
<= 54	55-59	60-64	65	66-67	68-69	70-71	72-73	74	75	76-77	78-79	80-81	82-83	84-85	86-87	88-89	90	91-93	94-97	>= 98

MAP/VARC HEDI Scale (20%)

(I)	Developing (D)	Effective (E)	Highly Effective (H)
-2.5 to -2.11	-2.1 to -0.91	-0.9 to 0.89	0.9 to 1.3

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
See Below			-2.1 to -1.91	-1.9 to -1.71	-1.7 to -1.51	-1.5 to -1.31	-1.3 to -1.11	-1.1 to -.91	-.9 to -.71	-.7 to -.51	-.5 to -.31	-.3 to -.11	-.1 to .09	.1 to .29	.3 to .49	.5 to .69	.7 to .89	.9 to 1.09	1.1 to 1.29	>= 1.3



(2) -2.3 to -2.11
 (1) -2.49 to -2.31
 (0) < -2.5

MAP/VARC HEDI Scale (20%)

Appendix C: Assessment HEDI Scales

The scale uses a value-added statistical model to determine teacher-level effect on student performance on the MAP assessment. Teacher effect is calculated as the number of standard deviations from the norm translated to a scale of 0-20 points assuming a normal distribution centered on 13.

(I)	Developing (D)	Effective (E)	Highly Effective (H)
-2.5 to -2.11	-2.1 to -0.91	-0.9 to 0.89	0.9 to 1.3

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
See Below	-2.1 to -1.91	-1.9 to -1.71	-1.7 to -1.51	-1.5 to -1.31	-1.3 to -1.11	-1.1 to -0.91	-0.9 to -0.71	-0.7 to -0.51	-0.5 to -0.31	-0.3 to -0.11	-0.1 to 0.09	0.1 to 0.29	0.3 to 0.49	0.5 to 0.69	0.7 to 0.89	0.9 to 1.09	1.1 to 1.29	>= 1.3		

(2) -2.3 to -2.11
 (1) -2.49 to -2.31
 (0) < -2.5

Harrison Central School District HEDI Scale (20%)

The scale uses the percentage (%) of students meeting predetermined growth targets to calculate a teacher score 0-20.

Ineffective (I)	Developing (D)	Effective (E)	Highly Effective (H)
64% or Lower	65-74%	75-90%	91% or Higher

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
<= 54	55-59	60-64	65	66-67	68-69	70-71	72-73	74	75	76-77	78-79	80-81	82-83	84-85	86-87	88-89	90	91-93	94-97	>= 98

Harrison Central School District HEDI Scale (20%)

Ineffective (I)		Developing (D)					Effective (E)										Highly Effective (H)			
64% or Lower		65-74%					75-90%										91% or Higher			
0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
<= 54	55-59	60-64	65	66-67	68-69	70-71	72-73	74	75	76-77	78-79	80-81	82-83	84-85	86-87	88-89	90	91-93	94-97	>= 98

MAP/VARC HEDI Scale (20%)

(I)	Developing (D)	Effective (E)	Highly Effective (H)
-2.5 to -2.11	-2.1 to -0.91	-0.9 to 0.89	0.9 to 1.3

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
See Below			-2.1 to -1.91	-1.9 to -1.71	-1.7 to -1.51	-1.5 to -1.31	-1.3 to -1.11	-1.1 to -.91	-.9 to -.71	-.7 to -.51	-.5 to -.31	-.3 to -.11	-.1 to .09	.1 to .29	.3 to .49	.5 to .69	.7 to .89	.9 to 1.09	1.1 to 1.29	>= 1.3



- (2) -2.3 to -2.11
- (1) -2.49 to -2.31
- (0) < -2.5

**AMENDED AGREEMENT BY AND BETWEEN
THE HARRISON CENTRAL SCHOOL DISTRICT AND
THE HARRISON ASSOCIATION OF TEACHERS
REGARDING
ANNUAL PROFESSIONAL PERFORMANCE REVIEW (APPR)**

WHEREAS, the collective bargaining agreement between the Harrison Central School District (the "District") and the Harrison Association of Teachers (the "Association") for the period of July 1, 2010 – June 30, 2015 contains a provision concerning teacher evaluation and records (Article XII); and

WHEREAS, Education Law §3012-c and the corresponding Commissioner's Regulations require revisions of the District's APPR plan; and

WHEREAS, the District has been advised that it has the right to assert "safe harbored" status until June 30, 2015 pursuant to Section 3012-c of the Education Law of the State of New York respecting the requirement of said statute to have implemented an APPR Plan on or before July 1, 2012, and

WHEREAS, notwithstanding its right to assert safe harbored status, the Harrison Central School District (the "District") filed its APPR Plan in January, 2013, and

WHEREAS, the New York State Education Department accepted the filing of the aforesaid APPR Plan on January 22, 2013, and

WHEREAS, contemporaneous with the preparation and submission of the District's APPR plan in and about late December 2012 and January 2013, the parties negotiated the Agreement dated January 15, 2013, which this document amends, and at that time reached full agreement on all of the terms of said Agreement, prior to the submission of said APPR plan, and

WHEREAS, the District has been advised by counsel that certain provisions of the January 15, 2013 agreement must be modified to insure that its filed APPR plan meets the requirements of Section 3012-c of Education Law and applicable Regulations of the Commissioner of Education, and in furtherance thereof the parties have agreed to enter into this agreement, and

WHEREAS, the parties have engaged in collective bargaining for the purposes of facilitating the foregoing agreement;

IT IS HEREBY STIPULATED AND AGREED as follows:

1. The District will prepare and issue on or before October 18, 2013, composite effectiveness scores for the school year 2012-13 for all unit members in accordance with Section 3012-c of the Education Law and the District's APPR plan, as amended.
2. The District and the Association agree to meet no later than February 1, 2014, to review the implementation of the APPR and further agree to negotiate any proposed changes.

The District and the Association further agree to meet on an annual basis thereafter for the next three (3) years to review the implementation of the APPR components and negotiate any proposed changes.

3. The components and procedures for implementing the APPR plan include:
 - a. Teacher Effectiveness Rubric (60%)
 - i. The District will use the Danielson Frameworks for Teaching for the 2012-13 school year. The District will use Marzano's Causal Teacher Evaluation Model beginning in 2013-14.
 - ii. Each year the teacher will receive written feedback that addresses each of the four domains of the Danielson rubric in 2012-13 and the Marzano rubric in 2013 through 2016. The District will use a mean score for all of the ratings assigned to the teacher throughout the year. The District will convert this mean score based on the proficiency scales for probationary and tenured teachers proposed by Marzano to determine HEDI rating and calculate 60 points (see Appendix A: Proficiency Scales and HEDI conversion tables). For the 2012-13 school year, the District will use the HEDI scale submitted as a part of the APPR Plan to convert the ratings derived from the Danielson Model to determine the 60 points assigned to teacher effectiveness.
 - iii. Goal-setting conferences:
 1. Each teacher will participate in a beginning, middle, and end of year conference with his/her principal/administrator(s). The beginning conference will establish three (3) design questions or element clusters for focus, two (2) to be identified by school/district/principal for the teacher and one (1) to be identified by the teacher); feedback will prioritize, but not be limited to, these areas of focus.
 - iv. Classroom observations
 1. Tenured teachers shall receive at least one (1) announced and one (1) unannounced long-form (full period) or short form observations.
 2. Probationary teachers shall receive at least two (2) announced and two (2) unannounced long-form (full period) observations. At the principal or administrator's discretion, one (1) of the unannounced long-form observations may be substituted with three (3) short-form observations of not less than ten (10) minutes each. The principal/administrator(s) shall inform the teacher if one (1) long-form observation will be substituted with three (3) short-form observations.
 3. The first long-form observation of the year for tenured and probationary teachers will be announced and will include a pre-observation conference.
 4. Once each school year a teacher shall have the right to request a deferment of a class observation if good reason exists. The observer will decide if good reason does exist. It is expected that

such request will be honored with rare exceptions but it is also expected that individual teachers will rarely make such a request. The postponement may be for no more than ten (10) school days except by agreement between the teacher and the evaluator.

5. A subsequent observation will only occur after five (5) school days have passed since the teacher received written feedback from the previous long-form observation.
6. Post-observation conferences shall be conducted within five (5) school days of the observation and teachers shall receive completed observation reports within five (5) school days of the post-observation conference.
7. Notwithstanding provisions 3(a)(v)(1) and (2) above, principals/administrator(s) may conduct unannounced short-form observations in teachers' classrooms. In order for a short-form observation to produce a rating that contributes toward a teacher's APPR score, the short-form observation must be at least ten (10) minutes in duration, and all short-form observations of at least 10 minutes will result in feedback and a rating that contributes to the teacher's APPR score. Feedback from the short-form observation will be provided to the teacher in writing within five (5) school days. At the principal/administrator's or the teacher's request, a conference will be held not more than five (5) school days after the short-form observation to discuss the feedback provided to the teacher.
8. Teachers will have the option of responding in writing to any written feedback that is used toward the calculation of 60 points. Any written response must be submitted within ten (10) school days of receipt of the written feedback.
9. In addition to the long-form and short-form classroom observations described above, teachers may submit artifacts of professional practice for review and consideration by the principal. At the principal/administrator's discretion, the artifacts of professional practice may serve as the basis for providing evaluative feedback based on the Danielson Rubric for 2012-13 and the Marzano rubric from 2013 through 2016 contributing toward the teacher's rating. The principal/administrator shall have a conference with the teacher before any rating is assigned to the artifacts of professional practice.

b. Student Learning Objectives (SLOs) (20%)

- i. Teachers will be grouped into four categories (A, B, C, D) based on the subjects and/or grade levels that they teach (see Appendix B: APPR Assessments).
- ii. Teachers in Group A will receive an effectiveness rating from NYSED.
- iii. Teachers in Group C, will use the Value-added Measure of Academic Progress (VARC MAP) as the student growth measure.

- iv. For teachers in Groups B and D, who will have one or more SLOs as their growth measure, the District will follow the guidance set forth by SED for Student Learning Objectives.
- v. The District will provide SLO templates for all grade levels and subjects. Teams of teachers will work under the supervision of the Assistant Superintendent for Curriculum or his designee to develop and/or review baseline and exit assessments used to measure the targets associated with the SLOs.
- vi. No later than October 15th of the school year, teachers will establish the targets for their students based on baseline data and benchmark assessments. These targets shall be subject to the review and approval of the Superintendent and/or his designee.
- vii. The district shall make a final determination of SLO targets, baseline and exit assessments, and HEDI ratings associated with SLOs.

c. Local Assessment (20%)

- i. Teachers will be grouped into four categories (A, B, C, D) based on the subjects and/or grade levels that they teach (see Appendix B: APPR Assessments).
- ii. Teachers in group A (ELA & Math in grades 4-8) will use the Value-added Measure of Academic Progress (VARC MAP) as the local assessment.
- iii. Teachers in groups B, C, and D will utilize local assessments developed by teams of teachers in consultation with curriculum directors and subject to the review and approval of the Superintendent and Association.
- iv. HEDI ratings and point conversions for the VARC MAP (teachers in Group A) will be based on the distribution scale recommended by NWEA, the developers of the VARC MAP assessment (see Appendix C: Assessment HEDI Scales).
- v. HEDI ratings and point conversions for the locally developed assessments (teachers in Groups B, C, and D) will use the locally developed HEDI conversion table (see Appendix C: Assessment HEDI Scales).

d. Teacher Improvement Plans (TIPs)

- i. A TIP shall be developed for any teacher whose overall composite annual evaluation rating is “Developing” or “Ineffective” (see Appendix D: TIP Template).
- ii. The implementation of the TIP will commence not more than ten (10) school days from the opening of classes in the school year following the year in which the teacher was rated “Developing” or “Ineffective.”
- iii. The TIP shall be developed through consultation between the principal and the teacher and his/her union representative; in the event the principal and the teacher and his/her union representative cannot agree on the details of the TIP, the principal shall have the authority to implement the TIP, in accordance with the guidelines set forth in this agreement concerning TIPs.

- iv. The TIP shall include:
 - 1. Identification of up to three (3) goals associated with design questions or element clusters based on the Marzano Framework. The goals outlined in the TIP shall serve as the goals that would otherwise be identified during the opening conference.
 - 2. Evaluative baselines (e.g., “Not using,” “beginning,” “developing”) based upon the Marzano rubric for each of the goals associated with the design questions or element clusters.
 - 3. A rationale for the goals associated with the design questions or element clusters.
 - 4. Identification of student performance needing improvement based on State, SLOs and local assessments as appropriate.
 - 5. Identification of the specific action steps, activities, or resources that the teacher and the principal/administrator(s) will take/utilize to address the improvement areas and a time line for these action steps. The differentiated actions steps will seek to build on teacher’s strengths while addressing areas needing improvement.
 - 6. A description of the specific data and/or evidence that will be collected by the teacher and principal/administrator(s) to demonstrate expected improvement.
- v. The teacher and the principal shall meet at least four (4) times during the school year to discuss the teacher’s progress toward making the expected improvement. The four (4) meetings associated with the TIP shall take the place of the beginning, middle, and end of year conferences specified in section 3(a)(iv) above. The principal shall summarize each meeting and any identified next steps in writing to the teacher not more than five (5) school days after the meeting.
- vi. By mutual written agreement between the teacher and his/her union representative and the principal, a TIP may be modified during the course of a school year.
- vii. The subsequent annual evaluation will specifically include evaluative remarks and evidence related to the teacher’s improvement related to the goals associated with the design questions and element clusters specified in the TIP.

e. Appeal Process

- i. For non-tenured teachers, only annual evaluations with a final composite score rating of “Ineffective” may be appealed. Tenured teachers may only initiate an appeal of an annual evaluation with a final composite score rating of “Ineffective” or after receiving two (2) consecutive annual evaluations with a composite score ratings of “Developing.”
- ii. To initiate an appeal, a teacher must submit the appeal within ten (10) school days from the receipt of the annual evaluation to the principal. The written appeal must specify the basis for the appeal and the consideration of the appeal shall be limited to the specific concerns or questions raised in the written appeal. The teacher may submit any additional data or artifacts of professional practice that the teacher would like the principal

to consider in reconsidering the evaluation of the teacher. Any issues/concerns not expressly addressed in the written appeal shall be deemed waived. The written appeal shall be limited to the substance of the evaluation, and shall not include procedural issues. Procedural issues shall be addressed through the grievance procedure.

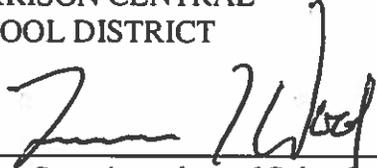
- iii. Within ten (10) school days after receiving the request for appeal, a committee shall be convened consisting of a union representative designated by the Association and a District representative designated by the Superintendent.
- iv. The committee shall review the appeal and any documentation submitted in support of the appeal, which may also include meeting with the teacher and the principal, separately or together at the committee's discretion, to discuss the basis for the appeal. If the committee unanimously agrees that a technical error has been made in the calculation of a teacher's score, the principal shall be informed of this and correct the error.
- v. Other than considering a technical error in the calculation, the committee shall be limited to reviewing a lack of alignment between the ratings given in response to the Marzano rubric and the evidence cited in the observation reports, or considering additional evidence or artifacts of professional practice that the teacher has submitted as a part of the appeal. Within ten (10) school days after this meeting, the union representative and the Superintendent's designee shall make either a joint or separate recommendation to the Superintendent in writing. This recommendation shall be confidential and shall not be shared with the teacher or the principal.
- vi. Within ten (10) school days after receiving the committee's recommendation, the Superintendent of Schools shall make a determination in response to the appeal and communicate that determination to the teacher in writing. The Superintendent of Schools shall have the final authority in determining the outcome of the appeal and this decision shall not be subject to further appeal or the grievance procedure.
- vii. The filing of an appeal pursuant to this appeals procedure shall have no bearing and shall in no way limit and/or impair the Board of Education's unfettered right to terminate non-tenured teachers in accordance with applicable law and the applicable provisions of the parties' CBA for statutory and constitutionally permissible reasons other than the teacher's performance that is the subject of the appeal. Therefore, the timelines for the termination of a non-tenured teacher set forth in Education Law §3031 shall in all instances supersede the timelines set forth in this appeals procedure such that pending appeals shall be deemed withdrawn to the extent a response is due, at any stage, subsequent to the non-tenured teacher's termination date and no additional salary shall be paid to the non-tenure teacher as a result of filing an appeal under this provision.

f. Expedited 3020-a

- i. The District and the Association agree that no overall rating of "ineffective" for the 2012-2013 or 2013-2014 school years, will be used to initiate an expedited 3020-a proceeding.
4. Any of the modifications set forth herein that are deemed by the New York State Education Department to be material changes to the APPR Plan previously submitted and approved by the New York State Education Department, shall be submitted by the District to the New York State Education Department as amendments and modifications to the aforesaid APPR Plan.
5. Nothing contained in this amendment, nor in the underlying Agreement dated January 15, 2013, shall be, nor shall be deemed to be in conflict with any of the provisions of the APPR Plan previously filed with the Commissioner of Education, as amended and approved by the Commissioner of Education. The provisions of the APPR Plan previously filed and approved, and as amended, shall govern in the event of conflict between the terms of this Amendment, and the underlying Agreement it amends dated January 15, 2013. The parties' prior agreement dated January 15, 2013 respecting the matters addressed herein shall be vitiated, and deemed null and void, ab initio.
6. This Agreement shall not be altered except through mutual written agreement by the parties.

HARRISON CENTRAL
SCHOOL DISTRICT

By: _____

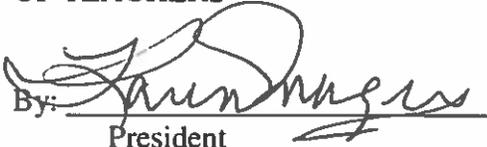

Superintendent of Schools

Dated: _____

8/11/13

HARRISON ASSOCIATION
OF TEACHERS

By: _____


President

Dated: _____

9 August 2013

Appendix A

**Teacher Experience Scales
60 Point Calculation**

Probationary Teachers (see conversion table for 60 point allocation)

	Highly Effective (55-60 Points)	Effective (45-54 Points)	Developing (35-44 Points)	Ineffective (0-34 Points)
D1 D2 D3 D4	<i>Mean score of ≥ 3.5</i>	<i>Mean score of <3.5 and ≥ 2.5</i>	<i>Mean score of <2.5 and ≥ 1.5</i>	<i>Mean score of <1.5 and ≥ 0</i>

Tenured Teachers (see conversion table for 60 point allocation)

	Highly Effective (55-60 Points)	Effective (45-54 Points)	Developing (35-44 Points)	Ineffective (0-34 Points)
D1 D2 D3 D4	<i>Mean score of ≥ 3.75</i>	<i>Mean score of <3.75 and ≥ 2.8</i>	<i>Mean score of <2.75 and ≥ 1.8</i>	<i>Mean score of <1.75 and ≥ 0</i>

Appendix A2

Experience Scale Conversion/HEDI to 60 Points

Probationary Teachers
<u>Highly Effective: 55-60 Points</u>
4.0 mean = 60 points
3.9 mean = 59 points
3.8 mean = 58 points
3.7 mean = 57 points
3.6 mean = 56 points
3.5 mean = 55 points
<u>Effective: 45-54 Points</u>
3.4 mean = 54 points
3.3 mean = 53 points
3.2 mean = 52 points
3.1 mean = 51 points
3.0 mean = 50 points
2.9 mean = 49 points
2.8 mean = 48 points
2.7 mean = 47 points
2.6 mean = 46 points
2.5 mean = 45 points
<u>Developing: 35-44 Points</u>
2.4 mean = 44 points
2.3 mean = 43 points
2.2 mean = 42 points
2.1 mean = 41 points
2.0 mean = 40 points
1.9 mean = 39 points
1.8 mean = 38 points
1.7 mean = 37 points
1.6 mean = 36 points
1.5 mean = 35 points
<u>Ineffective: 0-34 points</u>
1.40 mean = 34 points
1.35 mean = 33 points
1.30 mean = 32 points
1.25 mean = 31 points
1.20 mean = 30 points
1.15 mean = 29 points
1.10 mean = 28 points
1.0 mean = 27 points
.95 mean = 26 points
.90 mean = 25 points
.85 mean = 24 points
.80 mean = 23 points
.75 mean = 22 points
.70 mean = 21 points
.65 mean = 20 points
.60 mean = 19 points
.55 mean = 18 points
.50 mean = 17 points
.45 mean = 16 points
.40 mean = 15 points
.35 mean = 14 points
.30 mean = 13 points
.25 mean = 12 points
.20 mean = 11 points
.15 mean = 10 points
.14 mean = 9 points
.13 mean = 8 points
.12 mean = 7 points
.11 mean = 6 points
.10 mean = 5 points
.09 mean = 4 points
.08 mean = 3 points
.07 mean = 2 points
.06 mean = 1 points
.05 mean = 0 points

Tenured Teachers
<u>Highly Effective: 55-60 Points</u>
4.0 mean = 60 points
3.95 mean = 59 points
3.90 mean = 58 points
3.85 mean = 57 points
3.80 mean = 56 points
3.75 mean = 55 points
<u>Effective: 45-54 Points</u>
3.7 mean = 54 points
3.6 mean = 53 points
3.5 mean = 52 points
3.4 mean = 51 points
3.3 mean = 50 points
3.2 mean = 49 points
3.1 mean = 48 points
3.0 mean = 47 points
2.9 mean = 46 points
2.8 mean = 45 points
<u>Developing: 35-44 Points</u>
2.7 mean = 44 points
2.6 mean = 43 points
2.5 mean = 42 points
2.4 mean = 41 points
2.3 mean = 40 points
2.2 mean = 39 points
2.1 mean = 38 points
2.0 mean = 37 points
1.9 mean = 36 points
1.8 mean = 35 points
<u>Ineffective: 0-34 points</u>
1.75 mean = 34 points
1.70 mean = 33 points
1.65 mean = 32 points
1.60 mean = 31 points
1.55 mean = 30 points
1.50 mean = 29 points
1.45 mean = 28 points
1.40 mean = 27 points
1.35 mean = 26 points
1.30 mean = 25 points
1.25 mean = 24 points
1.20 mean = 23 points
1.15 mean = 22 points
1.10 mean = 21 points
1.05 mean = 20 points
1.0 mean = 19 points
.95 mean = 18 points
.90 mean = 17 points
.85 mean = 16 points
.80 mean = 15 points
.75 mean = 14 points
.70 mean = 13 points
.65 mean = 12 points
.60 mean = 11 points
.55 mean = 10 points
.54 mean = 9 points
.53 mean = 8 points
.52 mean = 7 points
.51 mean = 6 points
.50 mean = 5 points
.49 mean = 4 points
.48 mean = 3 points
.47 mean = 2 points
.46 mean = 1 points
.45 mean = 0 points

Appendix B: APPR Assessments

Teacher Group	Growth Measure 20%	Local Measure 20%
Group A		
Grades 4-8 ELA & Math	NYSED Generated	VARC MAP
	<ul style="list-style-type: none"> • Subject to SED generated growth scores based on NYS exams. • Use Measure of Academic Progress (MAP). Provides alternative standardized measure of growth to inform teacher rating and offers a counter-point to NYS growth scores. based on a stable, nationally-normed assessment instrument. • Value-added model (VARC) affords psychometrically valid HEDI scale . 	
Group B		
Grade 3, Geometry & Algebra II Regents	SLO MAP/NYS Exam (Grade 3, Regents)	Harrison Assessment
Science 8, Global & US History Regents, Biology, Chemistry, Physics, ES Regents	SLO Harrison Pre-Assessment/NYS Exam (all others)	Harrison Assessment
	<ul style="list-style-type: none"> • Not subject to NYS growth scores. • Required to use NYS exams to measure student growth. • Use vendor or locally developed pre-assessment that aligns with NYS exam. 	
Group C		
Grades K-2, Social Studies 6-8	VARC MAP	Harrison Assessment
	<ul style="list-style-type: none"> • Not subject to NYS growth scores. • Use Measure of Academic Progress (MAP). Provides alternative standardized measure of growth to inform teacher rating and offers a counter-point to NYS growth scores. based on a stable, nationally-normed assessment instrument. • Within effective range of MAP assessment validity. • Use VARC HEDI scale for teacher rating. Value-added model (VARC) is psychometrically validated HEDI translation. 	
Group D		
All Others	SLO Harrison Pre/Post Assessment	Harrison Assessment
	<ul style="list-style-type: none"> • Not subject to NYS growth scores. • Not Within effective range of MAP assessment validity. • Use district designed standardized rubric scale to establish growth targets. • Use district designed standardized HEDI scale for teacher rating. 	

MAP/VARC HEDI Scale (20%)

Appendix C: Assessment HEDI Scales

The scale uses a value-added statistical model to determine teacher-level effect on student performance on the MAP assessment. Teacher effect is calculated as the number of standard deviations from the norm translated to a scale of 0-20 points assuming a normal distribution centered on 13.

(I)	Developing (D)	Effective (E)	Highly Effective (H)
-2.5 to -2.11	-2.1 to -0.91	-0.9 to 0.89	0.9 to 1.3

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
See Below	-2.1 to -1.91	-1.9 to -1.71	-1.7 to -1.51	-1.5 to -1.31	-1.3 to -1.11	-1.1 to -0.91	-0.9 to -0.71	-0.7 to -0.51	-0.5 to -0.31	-0.3 to -0.11	-0.1 to 0.09	0.1 to 0.29	0.3 to 0.49	0.5 to 0.69	0.7 to 0.89	0.9 to 1.09	1.1 to 1.29	>= 1.3		

(2) -2.3 to -2.11
 (1) -2.49 to -2.31
 (0) < -2.5

Harrison Central School District HEDI Scale (20%)

The scale uses the percentage (%) of students meeting predetermined growth targets to calculate a teacher score 0-20.

Ineffective (I)	Developing (D)	Effective (E)	Highly Effective (H)
64% or Lower	65-74%	75-90%	91% or Higher

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
<= 54	55-59	60-64	65	66-67	68-69	70-71	72-73	74	75	76-77	78-79	80-81	82-83	84-85	86-87	88-89	90	91-93	94-97	>= 98

Appendix D: TIP Template

HARRISON CENTRAL SCHOOL DISTRICT
Teacher Improvement Plan

Date: _____

Faculty Member: _____

School: _____

Supervisor(s): _____

Duration: _____

Goals for Improvement Based on Design Questions & Element Clusters	Student Performance Needing Improvement	Action Steps for Teacher & Administrators	Time Line of Action Steps for Teacher & Administrators	Evidence of Improvement to be Collected by Teacher & Administrators

Teacher Signature

Date



HARRISON CENTRAL SCHOOL DISTRICT
50 UNION AVENUE
HARRISON, NEW YORK 10528

(914) 630-3021/3002

FAX: 914-835-5893

email: super@harrisoncsd.org

LOUIS N. WOOL
SUPERINTENDENT OF SCHOOLS

August 12, 2013

Letter of Assurance

Evaluator room,

In addition to providing all NYSED required assurances to demonstrate full compliance with 3012-c by the Harrison Central School District, which assurances will be submitted prior to August 30, 2013, I provide a copy of a recently negotiated Memorandum of Agreement between the Harrison Association of Teachers and the Harrison Central School District dated August 2013 together with three material changes to the District's current Annual Professional Performance Review (APPR) plan. Based upon the advice of counsel, this agreement was negotiated with the District's Teachers Association to replace the prior January 2013 agreement between the District and the Harrison Association of Teachers and to ensure full compliance with the Commissioner's regulations, policies, guidance and directives.

Specifically, this July agreement was occasioned by guidance issued by the State Education Department in the Spring of this year indicating that full implementation of the District's APPR plan in 2012-13 was required for District receipt of increases in state aid for the school years 2012-13 and 2013-2014. Said prior agreement was not filed in January at the time of filing of the parties APPR plan; however, it has been vitiated in its entirety and deemed null and void at its inception as set forth in the enclosed agreement. The District provides this newly executed agreement which replaces the aforesaid agreement in its entirety and which reflects full implementation of the District's APPR plan in the 2012-13 school year. This memorandum of agreement, and approved APPR plan, as amended by the enclosed material changes, comprise all elements, components, and aspects of our APPR plan for principals and teachers. I have the assent of the President of the Harrison Association of Teachers, the Board President, and the president of the Harrison Administrators Association to offer these assurances and this executed memorandum of understanding.

Initially, the District had intended to rely upon the safe harbor provisions of Section 3012-c with respect to the District's APPR plan based upon the advice of counsel that such reliance was permissible since the District's faculty contract included substantive evaluation provision; counsel advised that the District did not have to comply with the requirements of Section 3012-c until 2015. Thereafter, the 2013 budget bill was adopted requiring school districts to file their APPR plans by January 17, 2013 or face the loss of state aid increases notwithstanding the ability of the Harrison School District to rely upon the safe harbor provisions of Section 3012-c. The District and the Harrison Association of Teachers entered into negotiations seeking to timely file its APPR plan on or before January 17, 2013. The APPR plan was approved by the State Education Department in February of 2013.

The enclosed Memorandum of Agreement, along with our approved APPR plan as amended by the attached three material changes, comprises all elements, components, and aspects of our annual professional performance review for principals and teachers. I have the assent of the president of the Harrison Association of Teachers, the Board President, and the President of the Harrison Administrators Association to the foregoing.

Thank you for your time and consideration.

Sincerely,

Louis N Wool
Superintendent of Schools

Appendix A2

Experience Scale Conversion/HEDI to 60 Points

Probationary Teachers
Highly Effective: 55-60 Points
4.0 mean = 60 points
3.9 mean = 59 points
3.8 mean = 58 points
3.7 mean = 57 points
3.6 mean = 56 points
3.5 mean = 55 points
Effective: 45-54 Points
3.4 mean = 54 points
3.3 mean = 53 points
3.2 mean = 52 points
3.1 mean = 51 points
3.0 mean = 50 points
2.9 mean = 49 points
2.8 mean = 48 points
2.7 mean = 47 points
2.6 mean = 46 points
2.5 mean = 45 points
Developing: 35-44 Points
2.4 mean = 44 points
2.3 mean = 43 points
2.2 mean = 42 points
2.1 mean = 41 points
2.0 mean = 40 points
1.9 mean = 39 points
1.8 mean = 38 points
1.7 mean = 37 points
1.6 mean = 36 points
1.5 mean = 35 points
Ineffective: 0-34 points
1.40 mean = 34 points
1.35 mean = 33 points
1.30 mean = 32 points
1.25 mean = 31 points
1.20 mean = 30 points
1.15 mean = 29 points
1.10 mean = 28 points
1.0 mean = 27 points
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.12 mean = 7 points
.11 mean = 6 points
.10 mean = 5 points
.09 mean = 4 points
.08 mean = 3 points
.07 mean = 2 points
.06 mean = 1 points
0.0 - .05 mean = 0 points

Tenured Teachers
Highly Effective: 55-60 Points
4.0 mean = 60 points
3.95 mean = 59 points
3.90 mean = 58 points
3.85 mean = 57 points
3.80 mean = 56 points
3.75 mean = 55 points
Effective: 45-54 Points
3.7 mean = 54 points
3.6 mean = 53 points
3.5 mean = 52 points
3.4 mean = 51 points
3.3 mean = 50 points
3.2 mean = 49 points
3.1 mean = 48 points
3.0 mean = 47 points
2.9 mean = 46 points
2.8 mean = 45 points
Developing: 35-44 Points
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2.6 mean = 43 points
2.5 mean = 42 points
2.4 mean = 41 points
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2.2 mean = 39 points
2.1 mean = 38 points
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.60 mean = 11 points
.55 mean = 10 points
.54 mean = 9 points
.53 mean = 8 points
.52 mean = 7 points
.51 mean = 6 points
.50 mean = 5 points
.49 mean = 4 points
.48 mean = 3 points
.47 mean = 2 points
.46 mean = 1 points
0.0 - .45 mean = 0 points

Appendix D: TIP Template

HARRISON CENTRAL SCHOOL DISTRICT
Teacher Improvement Plan

Date: _____

Faculty Member: _____

School: _____

Supervisor(s): _____

Duration: _____

Goals for Improvement Based on Design Questions & Element Clusters	Student Performance Needing Improvement	Action Steps for Teacher & Administrators	Time Line of Action Steps for Teacher & Administrators	Evidence of Improvement to be Collected by Teacher & Administrators

Teacher Signature

Date

Harrison District HEDI Rating (20%)

Ineffective (I)		Developing (D)					Effective (E)										Highly Effective (H)			
64% or Lower		65-74%					75-90%										91% or Higher			
0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
<= 54	55-59	60-64	65	66-67	68-69	70-71	72-73	74	75	76-77	78-79	80-81	82-83	84-85	86-87	88-89	90	91-93	94-97	>= 98

Harrison CSD HEDI Rating (15%)

(I)	Developing (D)	Effective (E)	Highly Effective (H)
64% or Lower	65%-74%	75%-90%	91% or Higher

0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
			65-66%	67-68%	69-70%	71-72%	73-74%	75-76%	77-78%	79-82%	83-86%	87-88%	89-90%	91-95%	96-100%



- (2) 60-64%
- (1) 55-59%
- (0) 54% or lower

Principal HEDI 60 Point Scale

Highly Effective: 55-60 Points

4.0 mean = 60 points
3.9 mean = 59 points
3.8 mean = 58 points
3.7 mean = 57 points
3.6 mean = 56 points
3.5 mean = 55 points

Effective: 45-54 Points

3.4 mean = 54 points
3.3 mean = 53 points
3.2 mean = 52 points
3.1 mean = 51 points
3.0 mean = 50 points
2.9 mean = 49 points
2.8 mean = 48 points
2.7 mean = 47 points
2.6 mean = 46 points
2.5 mean = 45 points

Developing: 35-44 Points

2.4 mean = 44 points
2.3 mean = 43 points
2.2 mean = 42 points
2.1 mean = 41 points
2.0 mean = 40 points
1.9 mean = 39 points
1.8 mean = 38 points
1.7 mean = 37 points
1.6 mean = 36 points
1.5 mean = 35 points

Ineffective: 0-34 points

1.40 mean = 34 points
1.35 mean = 33 points
1.30 mean = 32 points
1.25 mean = 31 points
1.20 mean = 30 points
1.15 mean = 29 points
1.10 mean = 28 points
1.0 mean = 27 points
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.12 mean = 7 points
.11 mean = 6 points
.10 mean = 5 points
.09 mean = 4 points
.08 mean = 3 points
.07 mean = 2 points
.06 mean = 1 points
.05 mean = 0 points

HARRISON CENTRAL SCHOOL DISTRICT
Professional Improvement Plan

Date: _____

Principal: _____

School: _____

Supervisor(s): _____

Duration: _____

Marzano Elements Identified as Areas Needing Improvement	Student Performance Needing Improvement	Action Steps	Time line for Action Steps	Evidence of Improvement

Principal Signature

Date

DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that the evaluation system will be used as a significant factor for employment decisions and teacher and principal development
- Assure that the entire APPR plan will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured
- Assure that the district or BOCES will provide the teacher's or principal's score and rating on the locally selected measures subcomponent, if available, and on the other measures of teacher and principal effectiveness subcomponent for a teacher's or principal's annual professional performance review, in writing, no later than the last school day of the school year for which the teacher or principal is being measured
- Assure that the APPR plan will be posted on the district's or BOCES' website by September 10 or within 10 days after it is approved by the Commissioner, whichever is later
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner
- Assure that the district or BOCES will report the individual subcomponent scores and the total composite effectiveness score for each classroom teacher and building principal in a manner prescribed by the Commissioner
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English Language Learners and students with disabilities
- Assure that educators who receive a Developing or Ineffective rating will receive a TIP or PIP plan, in accordance with the regulations, as soon as practicable but in no case later than 10 school days from the opening of classes in the school year following the performance year
- Assure that all evaluators and lead evaluators will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with the regulations
- Assure that the district or BOCES has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal
- Assure that, for teachers, all NYS Teaching Standards are assessed at least once per year, and, for principals, all Leadership Standards are assessed at least once per year
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0 for each subcomponent and that the APPR Plan describes the process for assigning points for each subcomponent
- Assure that locally-selected measures are rigorous and comparable across all classrooms (for teachers, the same locally-selected measure is used across a subject and/or grade level; for principals, the same locally-selected measure must be used for all principals in the same or similar program or grade configuration)

- Assure that, if more than one type of locally-selected measure is used for different groups of teachers within a grade/subject, the measures are comparable based on the Standards of Educational and Psychological Testing
- Assure that, if more than one type of locally-selected measure is used for principals in the same or similar grade configuration or program, the measures are comparable based on the Standards of Educational and Psychological Testing
- Assure that the process for assigning points for all subcomponents and the composite scores will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction
- Assure that district or BOCES will develop SLOs according to the rules and/or guidance established by SED and that past academic performance and / or baseline academic data of students is taken into account when developing an SLO
- Assure that Student Growth/Value Added Measure will be used where applicable
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval as soon as practicable and/or in a timeframe prescribed by the Commissioner
- Assure that this APPR Plan applies to all classroom teachers and building principals as defined in the regulation and SED guidance
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to the regulations
- If this APPR Plan is being submitted subsequent to July 1, 2012, assure that this was the result of unresolved collective bargaining negotiations

Signatures, dates

Superintendent Signature: Date:

Tim Wool 8/26/13

Teachers Union President Signature: Date:

Theresa Snager 24 August 2013

Administrative Union President Signature: Date:

Portia Cole August 26, 2013

Board of Education President Signature: Date:

DDJ 8/28/2013