



THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK

Commissioner of Education
President of the University of the State of New York
89 Washington Avenue, Room 111
Albany, New York 12234

E-mail: commissioner@mail.nysed.gov
Twitter: @JohnKingNYSED
Tel: (518) 474-5844
Fax: (518) 473-4909

June 26, 2014

Revised

Doug Wyant, Jr., Superintendent
Hornell City School District
25 Pearl Street
Hornell, NY 14843

Dear Superintendent Wyant:

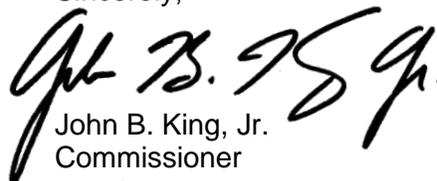
Congratulations. I am pleased to inform you that your Annual Professional Performance Review Plan (APPR) meets the criteria outlined in Education Law §3012-c and Subpart 30-2 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR. If any material changes are made to your approved APPR plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-c, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the student growth subcomponent and any other measures of teacher and principal effectiveness and/or if the teacher or principal scores or ratings show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,



John B. King, Jr.
Commissioner

Attachment

c: Horst Graefe

NOTE:

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR form and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

Annual Professional Performance Reviews

Created Tuesday, April 30, 2013

Updated Thursday, March 27, 2014

1

Disclaimers

The Department will review the contents of each school district's or BOCES' APPR plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law section 3012-c and subpart 30-2 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's or BOCES' plan.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district or BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR Plan approved by the Department. The Department also reserves the right to request further information from the school district or BOCES, as necessary, as part of its review.

If the Department reasonably believes through investigation or otherwise that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

1. SCHOOL DISTRICT INFORMATION

1.1) School District's BEDS Number : 571800010000

If this is not your BEDS Number, please enter the correct one below

571800010000

1.2) School District Name: HORNELL CITY SD

If this is not your school district, please enter the correct one below

HORNELL CITY SD

1.3) Assurances

Please check all of the boxes below:

1.3) Assurances Assure that the content of this form represents the district/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents	Checked
1.3) Assurances Assure that this APPR plan will be posted on the district or BOCES website by September 10, or within 10 days after approval, whichever is later	Checked

1.3) Assurances | Assure that it is understood that this district/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval Checked

1.4) Submission Status

For BOCES or charter schools that did not have an approved APPR plan for the 2012-13 school year only, is this a first-time submission, a re-submission, or a submission of material changes to an approved APPR plan? For districts, BOCES or charter schools that did have an approved APPR plan for the 2012-13 school year, this must be listed as a submission of material changes to the approved APPR plan.

Submission of material changes to an approved APPR plan

2. Growth on State Assessments or Comparable Measures (Teachers)

Created Tuesday, April 30, 2013

Updated Tuesday, June 17, 2014

Page 1

STATE-PROVIDED MEASURES OF STUDENT GROWTH (25 points with an approved value-added measure)

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a value-added growth score. That score will incorporate students' academic history compared to similarly academically achieving students and will use special considerations for students with disabilities, English language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. NYSED will also provide a HEDI subcomponent rating category and score from 0 to 25 points.

While most teachers of 4-8 Common Branch, ELA and Math will have state-provided measures, some may teach other courses in addition where there is no state-provided measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score from the State for the full Growth subcomponent score of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Growth subcomponent of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See guidance for more detail on teachers with State-provided measures AND SLOs.)

Please note that if the Board of Regents does not approve a value-added measure for these grades/subjects, the State-provided growth measure will be used for 20 points in this subcomponent. NYSED will provide a HEDI subcomponent rating category and score from 0 to 20 points.

2.1) Assurances

Please check the boxes below:

2.1) Assurances Assure that the value-added growth score provided by NYSED will be used, where applicable.	Checked
2.1) Assurances Assure that the State-provided growth measure will be used if a value-added measure has not been approved.	Checked

STUDENT LEARNING OBJECTIVES AS COMPARABLE GROWTH MEASURES (20 points)

Student Learning Objectives will be the other comparable growth measures for teachers in the following grades and subjects. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

For core subjects: grades 6-8 Science and Social Studies, high school English Language Arts, Math, Science, and Social Studies courses associated in 2010-11 with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO:

State assessments (or Regents or Regent equivalents), required if one exists

If no State assessment or Regents exam exists:

District-determined assessments from list of State-approved 3rd party assessments; or
District, regional or BOCES-developed assessments provided that it is rigorous and comparable across classrooms

For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:

State assessments, required if one exists

List of State-approved 3rd party assessments

District, regional, or BOCES-developed assessments provided that it is rigorous and comparable across classrooms

School- or BOCES-wide, group or team results based on State assessments

Please note: If your district or BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.2 through 2.9, choose "Not applicable" from the drop-down box and type N/A in the assessment box. This would be appropriate if, for example, common branch teachers also teach 6th grade science and/or social studies and therefore would have State-provided growth measures, not SLOs; the district or BOCES does not have certain grades; the district does not offer a specific subject; etc.

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment in the following format: “[Name of your District/Region/BOCES] developed [Grade] [Subject] Assessment.” For example, a BOCES-developed 7th grade Social Studies assessment would be written as follows: “GVEP-Developed Grade 7 Social Studies Assessment.”

2.2) Grades K-3 ELA

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where applicable.

	ELA	Assessment
K	State-approved 3rd party assessment	AIMSweb Kindergarten assessment
1	State-approved 3rd party assessment	AIMSweb Grade One assessment
2	State-approved 3rd party assessment	AIMSweb Grade Two assessment

	ELA	Assessment
3	State assessment	3rd Grade State Assessment

For K-3 ELA: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

Hornell City School District will administer the following AIMSweb benchmark assessments for ELA: Kindergarten - Phoneme Segmentation, Grade One-Nonsense Word Fluency, and Grade Two-R-CBM. Students will be pre-assessed on the critical skill area for their grade level. Teachers will utilize the process outlined by AIMSweb to target an individualized student growth target for all K-2 students. Growth target is approved by the Principal. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

For Grade 3 ELA an individualized growth target will be developed by teachers using prior performance and demographic data related to students who have participated in

the 3rd Grade State Assessment in prior years alongside the data associated with the incoming cohort to determine an appropriate individual growth target for the upcoming 3rd Grade State Assessment. Growth target is approved by the Principal. Student performance on the 3rd Grade State Assessment as related to the target will be the basis for placing the teacher score in a HEDI rating category.

Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+of students meet target.
Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.
Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target.
Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target.

2.3) Grades K-3 Math

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where applicable.

	Math	Assessment
K	State-approved 3rd party assessment	AIMSweb Kindergarten-NIM assessment
1	State-approved 3rd party assessment	AIMSweb Grade One-M-COMP assessment
2	State-approved 3rd party assessment	AIMSweb Grade Two-M-COMP assessment

	Math	Assessment
3	State assessment	3rd Grade State Assessment

For Grades K-3 Math: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

Hornell City School District will administer AIMSweb NIM grade-specific benchmark assessments for math to all K students. Students will be pre-assessed utilizing the NIM assessment for their grade level. Teachers will utilize the process outlined by AIMSweb to target an individualized student growth target for all K students. The growth target will be approved by the Principapl. After the growth target goals have been determined, the administrator will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign HEDI points based on the summative assessment data and how it relates to the targeted goal.

For Grade 3 Math an individualized growth target will be developed by teachers using prior performance and demographic data related to students who have participated in the 3rd Grade Math State Assessment in prior years alongside the data associated with the incoming cohort to determine an appropriate individual growth target for the upcoming 3rd Grade State Assessment. The growth target will be approved by the Principal. Student performance on the 3rd Grade State Assessment as related to the growth target will be the basis for placing the teacher score in a HEDI rating category.

Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).

96-100% = 20pts.
 91-95% = 19pts.
 86-90% = 18pts.
 86%+ of students meet target

Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).

83-85% = 17 pts.
 80-82% = 16pts.
 78-79% = 15pts.
 76-77% = 14pts.
 74-75% = 13pts.
 72-73% = 12pts.
 70-71% = 11pts.
 68-69% = 10 pts.
 65-67% = 9 pts.
 65-85% of students meet target.

Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).

62-64% = 8pts.
 59-61% = 7pts.
 54-58% = 6pts.
 47-53% = 5pts.
 39-46% = 4pts.
 31-38% = 3pts.
 31-64% of students meet target

Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).

21-30% = 2pts.
 11-20% = 1pts.
 0-10% = 0pts.
 0-30% of students meet target

2.4) Grades 6-8 Science

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where available.

Science	Assessment
---------	------------

6	Not applicable	N/A
7	District, regional or BOCES-developed assessment	GSTBOCES Developed Seventh Grade Science Assessment
	Science	Assessment
8	State assessment	8th Grade State Science Assessment

For Grades 6-8 Science: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	<p>Grade 6 is common branch. Grades 7 Science - Students will be given a GSTBOCES Developed Grade 7 Science assessment that will provide baseline data that will assist in the development of an individualized student growth target. After the administrator and teacher engage in the collaboration and possible revision, the Principal will approve the growth target. The principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.</p> <p>For Grade 8 Science an individual growth target will be developed by teachers and approved by principals using prior performance and demographic data related to students who have participated in the Grade 8 Science State Assessment in prior years alongside the data associated with the incoming cohort to determine an appropriate growth target for the upcoming Grade 8 Science State Assessment. Student performance on the Grade 8 Science State Assessment as related to the target will be the basis for placing the teacher score in a HEDI rating category.</p>
Highly Effective (18 - 20 points) Results are well-above state average for similar students (or District goals if no state test).	<p>96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86% + of students meet target</p>
Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).	<p>83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target</p>
Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).	<p>62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts.</p>

31-64% of students meet target

Ineffective (0 - 2 points) Results are well-below state average for similar students (or District goals if no state test).

21-30% = 2pts.
11-20% = 1pts.
0-10% = 0pts.
0-30% of students meet target.

2.5) Grades 6-8 Social Studies

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. State assessments must be used where available.

	Social Studies	Assessment
6	Not applicable	N/A
7	District, regional or BOCES-developed assessment	Hornell CSD Developed Grade 7 Social Studies Assessment
8	District, regional or BOCES-developed assessment	Hornell CSD Developed Grade 8 Social Studies Assessment

For Grades 6-8 Social Studies: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

Grade 6 is common branch.
Grades 7 and 8 Social Studies - Students will be given a Hornell CSD developed pre-assessment that will provide baseline data that will assist in the development of an individualized student growth target. After the administrator and teacher engage in the collaboration and possible revision, the Principal will approve the growth target. The principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.

96-100% = 20pts.
91-95% = 19pts.
86-90% = 18pts.
86%+ students meet target

Effective (9 - 17 points) Results meet District goals for similar students.

83-85% = 17 pts.
80-82% = 16pts.
78-79% = 15pts.
76-77% = 14pts.
74-75% = 13pts.
72-73% = 12pts.
70-71% = 11pts.
68-69% = 10 pts.
65-67% = 9 pts.
65-85% of students meet target

Developing (3 - 8 points) Results are below District goals for similar students.

62-64% = 8pts.
59-61% = 7pts.

54-58% = 6pts.
 47-53% = 5pts.
 39-46% = 4pts.
 31-38% = 3pts.
 31-64% of students meet target

Ineffective (0 - 2 points) Results are well-below District goals for similar students.

21-30% = 2pts.
 11-20% = 1pts.
 0-10% = 0pts.
 0-30% of students meet target

2.6) High School Social Studies Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessments must be used where available.

Note: Additional high school social studies courses may be listed below in the "All Other Courses" section of this form.

		Assessment
Global 1	District, regional, or BOCES-developed assessment	GST BOCES Developed Global 1 Assessment

Social Studies Regents Courses		Assessment
Global 2	Regents assessment	Regents assessment
American History	Regents assessment	Regents assessment

For High School Social Studies Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

Global 1- Students will be given a GSTBOCES regionally-developed pre-assessment that will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Global 2 and US History - Prior performance and demographic data will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration, possible revision and approval of the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District goals for similar students.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target
Developing (3 - 8 points) Results are below District goals for similar students.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well-below District goals for similar students.	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target

2.7) High School Science Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessments must be used where available.

Note: Additional high school science courses may be listed below in the "All Other Courses" section of this form.

	Science Regents Courses	Assessment
Living Environment	Regents Assessment	Regents assessment
Earth Science	Regents Assessment	Regents assessment
Chemistry	Regents Assessment	Regents assessment
Physics	Regents Assessment	Regents assessment

For High School Science Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	Prior performance and demographic data will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based
---	--

on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students will meet target
Effective (9 - 17 points) Results meet District goals for similar students.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target
Developing (3 - 8 points) Results are below District goals for similar students.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well-below District goals for similar students.	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target

2.8) High School Math Regents Courses

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessment must be used where available.

Note: Additional high school math courses may be listed below in the "All Other Courses" section of this form.

	Math Regents Courses	Assessment
Algebra 1	Regents assessment	Regents assessment
Geometry	Regents assessment	Regents assessment
Algebra 2	Regents assessment	Regents assessment

For High School Math Regents Courses: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

NOTE: For Algebra 1, please specify whether your district will be offering the Integrated Algebra Regents, the Common Core Algebra Regents, or both and how the HEDI process will be adjusted accordingly.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	Prior performance and demographic data will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and
---	--

provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal. For Common Core Algebra 1, our district will be offering the Integrated Algebra Regents and the Common Core Algebra Regents. The higher of the two scores will be used for APPR purposes.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District goals for similar students.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target
Developing (3 - 8 points) Results are below District goals for similar students.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well-below District goals for similar students.	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target

2.9) High School English Language Arts

Using the drop-down boxes below, please first select the assessment that will be used for SLOs for the grade/subject listed. Then name the specific assessment, listing the full name of the assessment. Regents assessment must be used where available. Be sure to select the English Regents assessment in at least one grade in Task 2.9 (9, 10, and/or 11).

Note: Additional high school English courses may be listed below in the "All Other Courses" section of this form.

	High School English Courses	Assessment
Grade 9 ELA	District, regional or BOCES-developed assessment	GST BOCES Developed 9th Grade ELA assessment
Grade 10 ELA	District, regional or BOCES-developed assessment	Hornell CSD Developed 10th Grade ELA assessment
Grade 11 ELA	Regents assessment	NYS ELA Comprehensive Regents/NYS ELA Common Core assessment

For High School English Language Arts: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the

assessments listed for this Task.

NOTE: For Grade 11 ELA, please specify whether your district will be offering the Comprehensive English Regents, the Common Core English Regents, or both and how the HEDI process will be adjusted accordingly.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.	Prior performance and demographic data will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal. For Common Core ELA, our district will be offering the Comprehensive ELA Regents and the Common Core ELA Regents. The higher of the two scores will be used for APPR purposes.
Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District goals for similar students.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target
Developing (3 - 8 points) Results are below District goals for similar students.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well-below District goals for similar students.	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target

2.10) All Other Courses

Fill in, as applicable, for all other teachers in additional grades/subjects that have Student Learning Objectives. If you need additional space, duplicate this form and upload (below) as an attachment to your APPR plan. You may combine into one line any groups of teachers for whom the answers in the boxes are the same including, for example, "all other teachers not named above" .

Course(s) or Subject(s)	Option	Assessment
Participation in Government	District, Regional or BOCES-developed	Hornell CSD Developed Participation in Government Assessment
General Music Primary/Intermediate Levels	District, Regional or BOCES-developed	GSTBOCES Developed General Music Primary/Intermediate Level assessments

Economics	District, Regional or BOCES-developed	Hornell CSD Developed Economics assessment
Intermediate Art	District, Regional or BOCES-developed	GST BOCES Elementary Art Assessment
Forensics	District, Regional or BOCES-developed	Hornell CSD Developed Forensics assessment
Art 7	District, Regional or BOCES-developed	Hornell CSD Developed Art 7 assessment
Studio Art	District, Regional or BOCES-developed	Hornell CSD Developed Studio Art assessment
7/8 Choir	District, Regional or BOCES-developed	GSTBOCES 7/8 Developed Regional Choir assessment
High School Band	District, Regional or BOCES-developed	GST BOCES Developed High School Band assessment
7/8 Band	District, Regional or BOCES-developed	GST BOCES Developed 7/8 Band assessment
Middle School Health	District, Regional or BOCES-developed	Hornell CSD Developed Middle School Health assessment
PE K-12	District, Regional or BOCES-developed	Hornell CSD Developed K-12 grade specific PE assessment
Technology 7	District, Regional or BOCES-developed	Hornell CSD Developed Tech 7 assessment
Technology 8	District, Regional or BOCES-developed	Hornell CSD Developed Tech 8 assessment
Spanish 1	District, Regional or BOCES-developed	GST BOCES Developed Spanish 1 assessment
French 1	District, Regional or BOCES-developed	GST BOCES Developed French 1 assessment
Home & Careers 8	District, Regional or BOCES-developed	Hornell CSD Developed H&C 8th assessment
CFM	District, Regional or BOCES-developed	Hornell CSD Developed CFM assessment
Informational Technology	District, Regional or BOCES-developed	Hornell CSD Developed Informational Technology assessment
Technology 6	District, Regional or BOCES-developed	Hornell CSD Developed Technology Grade 6 assement

For all other courses, as applicable: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for measuring student growth on the assessments listed for this Task.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11, below.

Prior performance and demographic data will provide baseline data that will assist in the development of an individualized student growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student

outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well-above District goals for similar students.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86% + of students meet target
Effective (9 - 17 points) Results meet District goals for similar students.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target
Developing (3 - 8 points) Results are below District goals for similar students.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well-below District goals for similar students.	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet target

If you need additional space, upload a copy of "Form 2.10: All Other Courses" as an attachment for review. Click here for a downloadable copy of Form 2.10. (MS Word)

assets/survey-uploads/12186/899453-avH4IQNZMh/Form2_10_AllOtherCourses_1.doc

2.11) HEDI Tables or Graphics

For questions 2.2 through 2.10 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

(No response)

2.12) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used assigning points to a teacher's score for this subcomponent, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

Note: The only allowable controls or adjustments for Comparable Growth Measures are the following: student prior academic history, students with disabilities, English language learners, and students in poverty.

No Controls

2.13) Teachers with more than one growth measure

If educators have more than one state-provided growth or value-added measure, those measures will be combined into one HEDI rating and score for the growth subcomponent according to a formula determined by the Commissioner. (Examples: Common branch teacher with state-provided value-added measures for both ELA and Math in 4th grades; Middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO for comparable growth (or a State-provided growth measure and an SLO for comparable growth), the measures will each earn a score from 0-20 points which Districts must weight proportionately based on the number of students in each SLO.

2.14) Assurances

Please check all of the boxes below:

2.14) Assurances Assure the application of locally developed controls will be rigorous, fair, and transparent and only those used for State Growth will be used for Comparable Growth Measures.	Checked
2.14) Assurances Assure that use of locally developed controls will not have a disparate impact on underrepresented students in accordance with applicable civil rights laws.	Checked
2.14) Assurances Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.	Checked
2.14) Assurances Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
2.14) Assurances Assure that district will develop SLOs according to the rules established by SED (see: http://www.engageny.org/resource/student-learning-objectives-guidance-document).	Checked
2.14) Assurances Assure that past academic performance and/or baseline academic data of students will be taken into account when developing an SLO.	Checked
2.14) Assurances Assure that the process for assigning points for SLOs for the Growth Subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators in ways that improve student learning and instruction.	Checked
2.14) Assurances Assure that it is possible for an educator to earn each point, including 0, for SLOs in the Growth subcomponent scoring range.	Checked
2.14) Assurances Assure that processes are in place to monitor SLOs to ensure rigor and comparability across classrooms.	Checked

3. Local Measures (Teachers)

Created Tuesday, April 30, 2013

Updated Tuesday, June 17, 2014

Page 1

Locally Selected Measures of Student Achievement or Growth

"Comparable across classrooms" means that the same locally-selected measures of student achievement or growth must be used across all classrooms in the same grade/subject in the district or BOCES.

Please note: If your district or BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 3.1 through 3.11, choose "Not applicable" from the drop-down box and type N/A in the assessment box. This would be appropriate if, for example, the district does not have certain grades, the district does not offer a specific subject, etc.

Locally selected measures for common branch teachers: This form calls for locally selected measures in both ELA and math in grades typically served by common branch teachers. Districts may select local measures for common branch teachers that involve subjects other than ELA and math. Whatever local measure is selected for common branch teachers, please enter it under ELA and/or math and describe the assessment used, including the subject. Use N/A for other lines in that grade level that are served by common branch teachers. Describe the HEDI criteria for the measure in the same section where you identified the locally selected measure and assessment. Additionally, please provide a brief explanation in the HEDI general description box of why you have listed the grade/course as "Not Applicable" (e.g., district/BOCES does not offer this grade/subject; common branch teacher).

Please note: Only one locally-selected measure is required for teachers in the same grade/subject across the district, but some districts may prefer to have more than one measure for all teachers within a grade/subject. Also note: Districts may use more than one locally-selected measure for different groups of teachers within a grade/subject if the district/BOCES verifies comparability based on Standards of Educational and Psychological Testing. This APPR form only provides space for one measure for teachers in the same grade/subject across the district. Therefore, if more than one locally-selected measure is used for all teachers in any grades or subject, districts must complete additional copies of this form and upload as attachments for review.

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment in the following format: "[Name of your District/Region/BOCES] developed [Grade] [Subject] Assessment." For example, a BOCES-developed 7th grade Social Studies assessment would be written as follows: "GVEP-Developed Grade 7 Social Studies Assessment."

NOTE: If your district/BOCES is using the same assessment for both the State growth and other comparable measures subcomponent and the locally-selected measures subcomponent, be sure that a different measure of student performance is being used with the assessment (e.g., achievement rather than growth; growth measured in a different manner).

LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR TEACHERS IN GRADES FOR WHICH THERE IS AN APPROVED VALUE-ADDED MEASURE (15 points)

Growth or achievement measure(s) from these options.

One or more of the following types of local measures of student growth or achievement may be used for the evaluation of teachers.

The options in the drop-down menus below are abbreviated from the following list:

Measures based on:

1) The change in percentage of a teacher's students who achieve a specific level of performance as determined locally, on such assessments/examinations compared to those students' level of performance on such assessments/examinations in the previous school year (e.g., a three percentage point increase in students earning the proficient level (three) or better performance level on the 7th grade math State assessment compared to those same students' performance levels on the 6th grade math State assessment, or an increase in

the percentage of a teacher’s students earning the advanced performance level (four) on the 4th grade ELA or math State assessments compared to those students’ performance levels on the 3rd grade ELA or math State assessments)

- 2) Teacher specific growth score computed by the Department based on the percent of the teacher’s students earning a State determined level of growth. The methodology to translate such growth into the State-established sub-component scoring ranges shall be determined locally

- 3) Teacher specific achievement or growth score computed in a manner determined locally based on a measure of student performance on the State assessments, Regents examinations and/or Department approved alternative examinations other than the measure described in subclause 1) or 2) of this clause

- 4) Student growth or achievement computed in a manner determined locally based on a State-approved 3rd party assessment

- 5) Student growth or achievement computed in a manner determined locally based on a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

- 6) A school-wide measure of either student growth or achievement based on either:
 - (i) A State-provided student growth score covering all students in the school that took the State assessment in ELA or Math in Grades 4-8; or
 - (ii) A school-wide measure of student growth or achievement computed in a manner determined locally based on a State, State-approved 3rd party, or district, regional or BOCES developed assessment that is rigorous and comparable across classrooms.

3.1) Grades 4-8 ELA

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
4	4) State-approved 3rd party assessments	AIMSweb 4th grade RCBM assessment
5	4) State-approved 3rd party assessments	Scholastic Reading Inventory
6	4) State-approved 3rd party assessments	AIMSWeb 6th grade R-CBM assessment
7	4) State-approved 3rd party assessments	Scholastic Reading Inventory
8	4) State-approved 3rd party assessments	Scholastic Reading Inventory

For Grades 4-8 ELA: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: When completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.3, below.</p>	<p>HCSD will administer AIMSWeb grade-specific RCBM assessments in grades 4,6 and the Scholastic Reading Inventory in grades 5,7,8 to provide baseline data and develop individualized student growth targets that will be set by the teacher and approved by the principal. Students individualized growth target will be determined by utilizing the 3rd party recommended rate of improvement score to set the individualized student growth score.</p> <p>After the administration of the Assessment of the local subcomponent, the teacher and principal will review the</p>
---	---

outcome data and the principal will assign the HEDI points based on the percentage of students that met the target goal. Until value added is implemented, the 0-20 HEDI range described in 3.4 will be used.

Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	94-100% = 15 pts. 86-93% = 14 pts. 86%+ of students meet benchmark.
Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	82-85% = 13 pts. 78-81% = 12 pts. 74-77% = 11 pts. 71-73% = 10 pts. 68-70% = 9 pts. 65-67% = 8 pts. 65-85% of students meet target.
Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 7 pts. 59-61% = 6 pts. 50-58% = 5pts. 41-49% = 4pts. 31-40% = 3pts. 31-64% of students meet target.
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.

3.2) Grades 4-8 Math

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
4	4) State-approved 3rd party assessments	AIMSweb 4th grade M-COMP assessment
5	4) State-approved 3rd party assessments	Scholastic Math Inventory
6	4) State-approved 3rd party assessments	AiIMSweb 6th grade MCOMP
7	4) State-approved 3rd party assessments	Scholastic Math Inventory
8	4) State-approved 3rd party assessments	Scholastic Math Inventory

For Grades 4-8 Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.3, below.	HCSD will administer AIMSWeb grade-specific M-Comp Grade 4,6 math assessment and the Scholastic Math Inventory in grades 5,7,8 to provide baseline data and develop individualized student growth targets that will be set by the teacher and approved by the principal. Students individualized growth target will be determined by utilizing the 3rd party recommended rate of improvement score to set the individualized student growth score.
--	--

After the administration of the Local Assessment, the teacher and principal will review the outcome data and the principal will assign the HEDI points based on the percentage of students that met the target goal.
Until value added is implemented, the 0-20 HEDI range described in 3.4 will be used.

Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	94-100% = 15 pts. 86-93% = 14 pts. 86%+ of students meet target.
Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	82-85% = 13 pts. 78-81% = 12 pts. 74-77% = 11 pts. 71-73% = 10 pts. 68-70% = 9 pts. 65-67% = 8 pts. 65-85% of students meet target.
Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 7 pts. 59-61% = 6 pts. 50-58% = 5pts. 41-49% = 4pts. 31-40% = 3pts. 31-64% of students meet target.
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.

3.3) HEDI Tables or Graphics

For questions 3.1 and 3.2 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

(No response)

LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR ALL OTHER TEACHERS (20 points)

Growth or achievement measure(s) from these options.

One or more of the following types of local measures of student growth or achievement may be used for the evaluation of teachers.

The options in the drop-down menus below are abbreviated from the following list:

Measures based on:

- 1) The change in percentage of a teacher's students who achieve a specific level of performance as determined locally, on such assessments/examinations compared to those students' level of performance on such assessments/examinations in the previous school year (e.g., a three percentage point increase in students earning the proficient level (three) or better performance level on the 7th grade math State assessment compared to those same students' performance levels on the 6th grade math State assessment, or an increase in the percentage of a teacher's students earning the advanced performance level (four) on the 4th grade ELA or math State assessments compared to those students' performance levels on the 3rd grade ELA or math State assessments)

- 2) Teacher specific growth score computed by the Department based on the percent of the teacher’s students earning a State determined level of growth. The methodology to translate such growth into the State-established sub-component scoring ranges shall be determined locally

- 3) Teacher specific achievement or growth score computed in a manner determined locally based on a measure of student performance on the State assessments, Regents examinations and/or Department approved alternative examinations other than the measure described in 1) or 2), above

- 4) Student growth or achievement computed in a manner determined locally based on a State-approved 3rd party assessment

- 5) Student growth or achievement computed in a manner determined locally based on a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

- 6) A school-wide measure of either student growth or achievement based on either:
 - (i) A State-provided student growth score covering all students in the school that took the State assessment in ELA or Math in Grades 4-8; or
 - (ii) A school-wide measure of student growth or achievement computed in a manner determined locally based on a State, State-approved 3rd party, or district, regional or BOCES developed assessment that is rigorous and comparable across classrooms

- 7) Student Learning Objectives (only allowable for teachers in grades/subjects without a Value-Added measure for the State Growth subcomponent). Used with one of the following assessments: State, State-approved 3rd party, or a district, regional or BOCES-developed assessment that is rigorous and comparable across classrooms

3.4) Grades K-3 ELA

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
K	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Kindergarten ELA Assessment
1	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 1 ELA Assessment
2	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 2 ELA Assessment
3	4) State-approved 3rd party assessments	AIMSweb 3rd grade R-CBM assessment

For Grades K-3 ELA: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	Students in grades K-2 ELA will be given a ELA assessment that will be used to determine student achievement. Student achievement target is measured by percentage of students meeting proficiency set at 80% or higher on a 100 point scale. Teachers teaching K-2 ELA will earn points on the HEDI rating categories based on local achievement targets (LAT). Teachers of K-2 ELA will be assigned HEDI points by dividing the
---	---

number of students who meet or exceed their local achievement by the total number of students assigned a local achievement target.

HCSD will administer AIMSweb grade-specific RCBM Grade 3 assessment to provide baseline data and develop individualized student growth targets. Students individualized growth target will be determined by utilizing the 3rd party recommended rate of improvement score to set the individualized student growth score. Teachers teaching Grade 3 ELA will earn points on the HEDI rating categories based on the percentage of students who meet their individualized growth target.

Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9-17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.

3.5) Grades K-3 Math

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
K	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Kindergarten Math Assessment
1	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 1 Math Assessment
2	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 2 Math Assessment
3	4) State-approved 3rd party assessments	AIMSweb M-COMP 3rd grade assessment

For Grades K-3 Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>Students in grades K-2 Math will be given a math assessment that will be used to determine student achievement Student achievement target in K-1 is measured by percentage of students meeting proficiency set at 80% or higher on a 100 point scale. Student achievement target in Grade 2 is measured by percentage of students meeting proficiency set at 65% or higher on a 100 point scale. Teachers teaching K-2 will earn points on the HEDI rating categories based on local achievement targets (LAT). Teachers of K-2 Math will be assigned HEDI points by dividing the number of students who meet or exceed their local achievement by the total number of students assigned a local achievement target.</p>
	<p>HCSD will administer AIMSWeb third grade RCBM assessment in grade 3 to provide baseline data and develop individualized student growth targets. Students individualized growth target will be determined by utilizing the 3rd party recommended rate of improvement score to set the individualized student growth score. Teachers teaching Grade 3 ELA will earn points on the HEDI rating categories based on the percentage of students who meet their individualized growth score target.</p>
	<p>After the administration of the Local Assessment, the teacher and principal will review the outcome data and the principal will assign the HEDI points based on the percentage of students that met the target goal.</p>
<p>Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target</p>
<p>Effective (9-17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.</p>
<p>Developing (3 - 8 points) Results are below District -or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target</p>
<p>Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.</p>

3.6) Grades 6-8 Science

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
6	Not applicable	Not Applicable
7	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 7 Science Performance Assessment
8	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 8 Science Performance Assessment

For Grades 6-8 Science: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	<p>HCS D Grades 7/8 Science Performance assessments will be used to determine student achievement. Teachers teaching 7th and 8th Science will earn points on the HEDI rating categories based on local achievement targets (LAT). Proficiency will be set as the local achievement target. Proficiency is defined as a score of 3 or higher on a 4 point scale. Grade 7 & 8 Science teachers will earn points on the HEDI rating categories based on the percentage of students who meet their individualized growth score target.</p> <p>After the administration of the Local Assessment, the teacher and principal will review the outcome data and the principal will assign the HEDI points based on the percentage of students that met the target goal.</p>
Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target</p>
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.</p>
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	<p>62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target</p>
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for	<p>21-30% = 2 pts. 11-20% = 1pt.</p>

grade/subject.

0-10% = 0pts.
0-30% of students meet target.

3.7) Grades 6-8 Social Studies

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

	Locally-Selected Measure from List of Approved Measures	Assessment
6	Not applicable	Not Applicable
7	5) District, regional, or BOCES-developed assessments	Hornell CSD Developed Grade 7 Social Studies DBQ Writing Assessment
8	5) District, regional, or BOCES-developed assessments	Hornell CSD Developed Grade 8 Social Studies DBQ Writing Assessment

For Grades 6-8 Social Studies: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	HCS D Grades 7/8 Social Studies DBQ writing assessments will be utilized to determine student achievement. Proficiency will be set as the local achievement target. Proficiency is defined as a score of 4 or higher on a 5 point scale. Grade 7-8 Social Studies will earn points on the HEDI rating categories based on the percentage of students who meet the proficiency target.
Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for	21-30% = 2 pts. 11-20% = 1pt.

grade/subject.

0-10% = 0pts.
0-30% of students meet target.

3.8) High School Social Studies

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

Note: Additional high school social studies courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Global 1	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Global 1 Thematic Writing Assessment
Global 2	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Global 2 Thematic Writing Assessment
American History	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed American History DBQ Writing Assessment

For High School Social Studies: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	HCS D Grades High School Social Studies Essay Writing assessments will be used to determine individual student growth based on baseline data. High School Social Studies teachers will earn points on the HEDI rating categories based on the percentage of students who meet individualized growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.
Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts.

65-85% of students meet target.

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

62-64% = 8pts.
 59-61% = 7pts.
 54-58% = 6pts.
 47-53% = 5pts.
 39-46% = 4pts.
 31-38% = 3pts.
 31-64% of students meet target

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

21-30% = 2 pts.
 11-20% = 1pt.
 0-10% = 0pts.
 0-30% of students meet target.

3.9) High School Science

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

Note: Additional high school science courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Living Environment	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Living Environment Writing/Performance Assessment
Earth Science	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Earth Science Writing/Performance Assessment
Chemistry	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Chemistry Writing/Performance Assessment
Physics	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Physics Writing/Performance Assessment

For High School Science: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.

HCSD High School Science Writing/Performance assessments will be utilized to determine individual student growth based on baseline data.
 High School Science teachers will earn points on the HEDI rating categories based on the percentage of students who meet individualized growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18-20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.
Effective (9 - 17points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.

3.10) High School Math

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

Note: Additional high school math courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Algebra 1	5) District, regional, or BOCES–developed assessments	Honell CSD Developed Algebra 1 Assessment
Geometry	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Geometry Assessment
Algebra 2	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Algebra 2 Assessment

For High School Math: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

NOTE: As applicable, please specify whether your district will be offering the Integrated Algebra Regents, the Common Core Algebra Regents, or both and how the HEDI process will be adjusted accordingly.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at	HCS D High School Math assessments will be utilized to determine individual student growth based on baseline data. High School Math teachers will earn points on the HEDI rating
--	--

3.13, below.

categories based on the percentage of students who meet individualized growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target
Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.

3.11) High School English Language Arts

Using the drop-down boxes below, select the measure that will be used as the locally-selected measure of student achievement. Then name the specific assessment that will be used with the locally-selected measure, listing the full name of the assessment.

Note: Additional high school English courses may be listed below in the "All Other Courses" section of this form.

	Locally-Selected Measure from List of Approved Measures	Assessment
Grade 9 ELA	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 9 ELA Writing Assessment
Grade 10 ELA	5) District, regional, or BOCES–developed assessments	Hornell CSD Grade 10 Developed ELA Writing Assessment
Grade 11 ELA	5) District, regional, or BOCES–developed assessments	Hornell CSD Developed Grade 11 ELA Writing Assessment

For High School English Language Arts: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is

possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

NOTE: As applicable, please specify whether your district will be offering the Comprehensive English Regents, the Common Core English Regents, or both and how the HEDI process will be adjusted accordingly.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.</p>	<p>HCSD High School ELA Writing assessments will be utilized to determine individual student growth based on baseline data. High School ELA teachers will earn points on the HEDI rating categories based on the percentage of students who meet individualized growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the percentage of students meeting or exceeding the individualized growth targets.</p>
<p>Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+ of students meet target</p>
<p>Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet target.</p>
<p>Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet target</p>
<p>Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students meet target.</p>

3.12) All Other Courses

Fill in for additional grades/subjects, as applicable. If you need additional space, complete additional copies of this form and upload (below) as attachments.

Course(s) or Subject(s)	Locally-Selected Measure from List of Approved Measures	Assessment
Participation in Government	6(ii) School wide measure computed locally	Hornell CSD Developed Participation in Government Assessment

Informational Technology	6(ii) School wide measure computed locally	Hornell CSD Developed Informational Technology Keyboarding Assessment
Economics	6(ii) School wide measure computed locally	Hornell CSD Developed Economics Assessment
Intermediate Art	6(ii) School wide measure computed locally	Hornell CSD Developed Drawing Assessment
Forensics	6(ii) School wide measure computed locally	Hornell CSD Developed Forensics 9-12 Assessment
Art 7	6(ii) School wide measure computed locally	Hornell CSD Developed Art 7 Performance Assessment
Studio Art	6(ii) School wide measure computed locally	Hornell CSD Developed Studio Art 9-12 Performance Assessment
7/8 Choir	6(ii) School wide measure computed locally	Hornell CSD Developed 7/8 Choir Performance Assessment
High School Band	6(ii) School wide measure computed locally	Hornell CSD Developed High School Band 9-12 Performance Assessment
Middle School Health	6(ii) School wide measure computed locally	Hornell CSD Developed Middle School Health Grade 8 Essential Skill Assessment
PE K-12	6(ii) School wide measure computed locally	Hornell CSD Developed PE K-12 grade-specific Fitness Assessment
Technology 7	6(ii) School wide measure computed locally	Hornell CSD Developed Technology 7 Essential Skills Assessment
Technology 8	6(ii) School wide measure computed locally	Hornell CSD Developed Technology 8 Performance Assessment
Spanish 1	6(ii) School wide measure computed locally	Hornell CSD Developed Grade 8 Spanish 1 Speaking Assessment
7/8 Band	6(ii) School wide measure computed locally	Hornell CSD Developed 7/8 Band Performance Assessment
French 1	6(ii) School wide measure computed locally	Hornell CSD Developed Grade 8 French 1 Speaking Assessment
Home & Careers	6(ii) School wide measure computed locally	Hornell CSD Developed Grade 8 Home & Careers Assessment
CFM	6(ii) School wide measure computed locally	Hornell CSD Developed High School CFM Essential Skills Assessment
Technology 6	6(ii) School wide measure computed locally	Hornell CSD Developed Technology 6 Essential Skills Assessment
Elementary/Intermediate Music	6(ii) School wide measure computed locally	Hornell CSD Developed Elementary/Intermediate K-6 Performance Assessment

For all additional courses, as applicable: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at	Student achievement in all other courses in Hornell CSD will be measured by Individual student growth based on baseline data. Teachers of these courses will earn points on the HEDI rating
--	---

3.13, below.

categories based on the percentage of students who meet individualized growth targets. After the administrator and teacher engage in collaboration and possible revision, the Principal will approve the growth target, the principal will observe and provide ongoing support to the teacher including a mid-year conference focused on data. Upon completion of the summative assessment, the teacher and principal will review the student outcomes. The principal will then assign the HEDI points based on the summative assessment data and how it relates to the targeted goal.

Highly Effective (18 - 20 points) Results are well above District- or BOCES -adopted expectations for growth or achievement for grade/subject.

96-100% = 20pts.
91-95% = 19pts.
86-90% = 18pts.
86%+ of students meet target

Effective (9 - 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

83-85% = 17 pts.
80-82% = 16pts.
78-79% = 15pts.
76-77% = 14pts.
74-75% = 13pts.
72-73% = 12pts.
70-71% = 11pts.
68-69% = 10 pts.
65-67% = 9 pts.
65-85% of students meet target.

Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

62-64% = 8pts.
59-61% = 7pts.
54-58% = 6pts.
47-53% = 5pts.
39-46% = 4pts.
31-38% = 3pts.
31-64% of students meet target

Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

21-30% = 2 pts.
11-20% = 1pt.
0-10% = 0pts.
0-30% of students meet target.

If you need additional space, upload a copy of "Form 3.12: All Other Courses" as an attachment for review. Click here for a downloadable copy of Form 3.12. (MS Word)

assets/survey-uploads/12149/899454-Rp00l6pk1T/Form3_12_AllOtherCourses_1.doc

3.13) HEDI Tables or Graphics

For questions 3.4 through 3.12 above, if you are using tables or other graphics to explain your general process for assigning HEDI categories, please combine all such tables or graphics into a single file, labeling each so it is clear which grades/subjects it applies to, and upload that file here.

(No response)

3.14) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used in assigning points to a teacher's score for this subcomponent, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

3.15) Teachers with More Than One Locally Selected Measure

Describe the district's process for combining multiple locally selected measures, each scored from 0-15 or 0-20 points as applicable, into a single subcomponent HEDI category and score. Examples may include: 4th grade teacher with locally-selected measures for both ELA and Math; High School teacher with more than 1 SLO.

If educators have more than one locally selected measure, those measures will be combined into one HEDI rating and score for the locally selected measure subcomponent. The locally selected measures will each earn a score from 0-20 or 0-15 points which the District will weight proportionately based on the number of students taking each locally-selected measure. We will always round to the nearest whole number, greater or = .5 rounds up and less than .5 rounds down.

3.16) Assurances

Please check all of the boxes below:

3.16) Assurances	Assure the application of locally-developed controls will be rigorous, fair, and transparent.	Checked
3.16) Assurances	Assure that use of locally-developed controls will not have a disparate impact on underrepresented students in accordance with any applicable civil rights laws.	Checked
3.16) Assurances	Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.	Checked
3.16) Assurances	Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
3.16) Assurances	Assure that the process for assigning points for locally selected measures will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction.	Checked
3.16) Assurances	Assure that it is possible for an educator to earn each point, including 0, for the locally-selected measures subcomponent.	Checked
3.16) Assurances	Assure that locally-selected measures are rigorous and comparable across all classrooms in the same grade/subject in the district.	Checked
3.16) Assurances	If more than one type of locally-selected measure is used for different groups of teachers within a grade/subject, certify that the measures are comparable based on the Standards of Educational and Psychological Testing.	Checked
3.16) Assurances	Assure that all locally-selected measures for a teacher are different than any measures used for the State assessment or other comparable measures subcomponent.	Checked

4. Other Measures of Effectiveness (Teachers)

Created Tuesday, April 30, 2013

Updated Tuesday, June 17, 2014

Page 1

4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on NYS Teaching Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu.

The "Second Rubric" space is required for districts that have chosen an observation-only rubric (CLASS or NYSTCE) from the State-approved list. (Note: Any district may use multiple rubrics, as long as the same rubric(s) is used for all classroom teachers in a grade/subject across the district.)

4.1) Teacher Practice Rubric Rubric	Marzano's Causal Teacher Evaluation Model
---------------------------------------	---

Second Rubric, if applicable	(No response)
------------------------------	---------------

4.2) Points Within Other Measures

State the number of points (if any) that will be assigned to each of the following measures, making sure that the points total 60. If you are not using a particular measure, enter 0. This APPR form only provides one space for assigning points within other measures for teachers. If your district/BOCES prefers to assign points differently for different groups of teachers, enter the points assignment for one group of teachers below. For the other group(s) of teachers, fill out copies of this form and upload as an attachment for review. Is the following points assignment applicable to all teachers?

Yes

If you checked "no" above, fill in the group of teachers covered by the points assignment indicated immediately below (e.g., "probationary teachers"):

(No response)

Multiple (at least two) classroom observations by principal or other trained administrator, at least one of which must be unannounced [at least 31 points]	60
One or more observation(s) by trained independent evaluators	
Observations by trained in-school peer teachers	
Feedback from students using State-approved survey tool	
Feedback from parents/caregivers using State-approved survey tool	
Structured reviews of lesson plans, student portfolios and other teacher artifacts	0

If the above points assignment is not for "all teachers," fill out an additional copy of "Form 4.2: Points Within Other Measures" for each group of teachers, label accordingly, and combine them into a single file, and upload as an attachment for review. Click here for a downloadable copy of Form 4.2. (MS Word)

(No response)

4.3) Survey Tools (if applicable)

If you indicated above that 1 or more points will be assigned to feedback using a State-approved survey tool, please check the box below:

(No response)

If the district plans to use one or more of the following surveys of P-12 students from the menu of State-approved surveys, please check all that apply. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu. Note: As the State-approved survey lists are updated, this form will be updated with additional approved survey tools.

[SurveyTools.0] Tripod Early Elementary Student Perception Survey K-2	(No response)
[SurveyTools.1] Tripod Elementary Student Perception Survey 3-5	(No response)
[SurveyTools.2] Tripod Secondary Student Perception Survey	(No response)
[SurveyTools.3] District Variance	(No response)

4.4) Assurances

Please check all of the boxes below:

4.4) Assurances Assure that all NYS Teaching Standards not addressed in classroom observations are assessed at least once a year.	Checked
4.4) Assurances Assure that the process for assigning points for the "other measures" subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction.	Checked
4.4) Assurances Assure that it is possible for an educator to earn each point, including 0, for the "other measures" subcomponent.	Checked
4.4) Assurances Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district.	Checked

4.5) Process for Assigning Points and Determining HEDI Ratings

Describe the process for assigning points and determining HEDI ratings using the teacher practice rubric and/or any additional instruments used in the district. Include, if applicable, the process for combining results of multiple "other measures" into a single result for this subcomponent.

Probationary teachers will receive three formal classroom observations and one informal observation aligned with Classroom Strategies and Behaviors associated with the Marzano Rubric. Tenured teachers will receive 1 formal classroom and 1 informal observation aligned with Classroom Strategies and Behaviors associated with the Marzano Rubric. Any informal observation may be unannounced. The Clinical Supervision model of Pre-Conference, Observation, and Post-Conference will be the structure used in conducting formal classroom observations. The review of artifacts will be aligned to Domains 2, 3, and 4. Each Domain of the Marzano Rubric will have a weighted point value: Domain 1 is worth 44 points, Domain 2 is worth 4 points, Domain 3 is worth 4 points and Domain 4 is worth 8 total points. The principal will evaluate the teacher based on the evidence collected over multiple observations and discussions with the teacher. The resulting point value for each of the domains will be summed to arrive at the overall 0-60 HEDI score: Highly effective (95-100% of available points), Effective (78-94% of the available points), Developing (35-77% of the available points), and Ineffective (0-34% of the available points). A rating of Ineffective in all domains will result in a default overall 0 HEDI score. Rounding rules will apply, but in not case will rounding result in movement between HEDI bands

If you are using tables or other graphics to explain your process for assigning points and determining HEDI ratings, please clearly label them, combine them into a single file, and upload that file here.

(No response)

Describe the level of performance required for each of the HEDI rating categories, consistent with the narrative descriptions in the regulations for the "other measures" subcomponent. Also describe how the points available within each HEDI category will be assigned.

<p>Highly Effective: Overall performance and results exceed NYS Teaching Standards.</p>	<p>Probationary Teachers will be evaluated through 3 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Highly Effective being 57-60 points.</p> <p>Tenured teachers will be evaluated through 1 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Highly Effective being 57-60 points.</p>
<p>Effective: Overall performance and results meet NYS Teaching Standards.</p>	<p>Probationary Teachers will be evaluated through 3 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Effective being 47-56 points.</p> <p>Tenured teachers will be evaluated through 1 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Effective being 47-56 points.</p>
<p>Developing: Overall performance and results need improvement in order to meet NYS Teaching Standards.</p>	<p>Probationary Teachers will be evaluated through 3 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Developing being 21-46 points.</p> <p>Tenured teachers will be evaluated through 1 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Developing being 21-46 points.</p>
<p>Ineffective: Overall performance and results do not meet NYS Teaching Standards.</p>	<p>Probationary Teachers will be evaluated through 3 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Ineffective being 0-20 points.</p> <p>Tenured teachers will be evaluated through 1 formal classroom observation, 1 informal observation, evidence review and classroom walk throughs and transposed to the HEDI rating below with a rating of Ineffective being 0-20 points.</p>

Provide the ranges for the 60-point scoring bands.

Highly Effective	57-60
Effective	47-56

Developing	21-46
Ineffective	0-20

4.6) Observations of Probationary Teachers

Enter the minimum number of observations of each type, making sure that the number of observations "by building principal or other trained administrators" totals at least 2. If your APPR plan does not include a particular type of observation, enter 0 in that box.

By building principals or other trained administrators

Formal/Long	3
Informal/Short	1
Enter Total	4

By trained in-school peer teachers or other trained reviewers

Formal/Long	0
Informal/Short	0

Independent evaluators

Formal/Long	0
Informal/Short	0

Will formal/long observations of probationary teachers be done in person, by video, or both?

- In Person

Will informal/short observations of probationary teachers be done in person, by video, or both?

- In Person

4.7) Observations of Tenured Teachers

Enter the minimum number of observations of each type, making sure that the number of observations "by building principal or other trained administrators" totals at least 2. If your APPR plan does not include a particular type of observation, enter 0 in that box.

By building principals or other trained administrators

Formal/Long	1
Informal/Short	1
Total	2

By trained in-school peer teachers or other trained reviewers

Formal/Long	0
Informal/Short	0

Independent evaluators

Formal/Long	0
Informal/Short	0

Will formal/long observations of tenured teachers be done in person, by video, or both?

-
- In Person
-

Will informal/short observations of tenured teachers be done in person, by video, or both?

-
- In Person
-

5. Composite Scoring (Teachers)

Created Tuesday, April 30, 2013

Updated Thursday, January 09, 2014

Page 1

Standards for Rating Categories

Growth or Comparable Measures

Locally-selected Measures of growth or achievement

Other Measures of Effectiveness (Teacher and Leader standards)

Highly Effective

Results are well above state average for similar students (or District goals if no state test).

Results are well above District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results exceed NYS Teaching Standards.

Effective

Results meet state average for similar students (or District goals if no state test).

Results meet District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results meet NYS Teaching Standards.

Developing

Results are below state average for similar students (or District goals if no state test).

Results are below District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results need improvement in order to meet NYS Teaching Standards.

Ineffective

Results are well below state average for similar students (or District goals if no state test).

Results are well below District- or BOCES-adopted expectations for student growth or achievement for grade/subject.

Overall performance and results do not meet NYS Teaching Standards.

The Commissioner shall review the specific scoring ranges for each of the rating categories annually before the start of each school year and shall recommend any changes to the Board of Regents for consideration.

5.1) The scoring ranges for educators for whom there is no approved Value-Added measure of student growth will be:

Where there is no Value-Added measure

Growth or Comparable Measures
Locally-selected Measures of growth or achievement
Other Measures of Effectiveness
(60 points)

Overall Composite Score
Highly Effective
18-20
18-20
Ranges determined locally--see below
91-100
Effective
9-17
9-17
75-90
Developing
3-8
3-8
65-74
Ineffective
0-2
0-2
0-64

Insert district's or BOCES' negotiated HEDI scoring ranges for the Other Measures of Effectiveness subcomponent (same as question 4.5), from 0 to 60 points

Highly Effective	57-60
Effective	47-56
Developing	21-46
Ineffective	0-20

5.2) The scoring ranges for educators for whom there is an approved Value-Added measure for student growth will be:

Where Value-Added growth measure applies
Growth or Comparable Measures
Locally-selected Measures of growth or achievement
Other Measures of Effectiveness
(60 points)

Overall Composite Score
Highly Effective
22-25
14-15
Ranges determined locally--see above

91-100
Effective
10-21
8-13
75-90
Developing
3-9
3-7
65-74
Ineffective
0-2
0-2
0-64

6. Additional Requirements - Teachers

Created Tuesday, April 30, 2013

Updated Tuesday, May 06, 2014

Page 1

6.1) Assurances -- Improvement Plans

Please check the boxes below:

6.1) Assurances -- Improvement Plans Assure that teachers who receive a Developing or Ineffective rating will receive a Teacher Improvement Plan (TIP) within 10 school days from the opening of classes in the school year following the performance year	Checked
6.1) Assurances -- Improvement Plans Assure that TIP plans shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas	Checked

6.2) Attachment: Teacher Improvement Plan Forms

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district or BOCES. All TIP plans must include: 1) identification of needed areas of improvement, 2) a timeline for achieving improvement, 3) the manner in which the improvement will be assessed, and, where appropriate, 4) differentiated activities to support a teacher's improvement in those areas. For a list of supported file types, go to the Resources folder (above) and click Technical Tips. Please be sure to update a document with a form layout, with fillable spaces and not just a narrative.

assets/survey-uploads/5265/141777-Df0w3Xx5v6/TIP Form 2.doc

6.3) Appeals Process

Pursuant to Education Law section 3012-c, a teacher may only challenge the following in an appeal:

(1) the substance of the annual professional performance review

(2) the school district's or BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law section 3012-c

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's or BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law section 3012-c

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

Appeals Process

Only employees who receive a “developing” or “ineffective” overall rating on the Annual Professional Performance Review may process an appeal.

All appeals will be handled in a timely and expeditious manner as prescribed in Education Law §3012-c.

Appeal procedures should limit the scope of appeals under Education Law §3012-c (5)(a) and 30-2.11 of the Rules of the Board of Regents to the following subjects:

1. The school district's adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-c and 30-2.11 of the Rules of the Board of Regents;
2. The adherence to the Commissioner's regulations, as applicable to such reviews;
3. Compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement plans; and
4. The school district's or board of cooperative educational services' issuance and/or implementation of the terms of the teacher improvement plan under Education Law §3012-c.

Prohibition for More Than One Appeal:

A teacher may not file multiple appeals regarding the same performance review or teacher improvement plan. All grounds for appeal must be raised with specificity within one appeal. Any grounds not raised at the time the appeal is filed shall be deemed waived.

Burden of Proof

In an appeal, the teacher has the burden of demonstrating a clear legal right to the relief requested and the burden of establishing the facts upon which petitioner seeks relief.

Timeframe for Filing Appeal

All appeals must be submitted in writing no later than 15 calendar days of the date when the teacher receives their annual professional performance review. Prior to filing of a written appeal the teacher must request a conference, within five (5) business days or a date mutually agreed upon by both parties, of receiving their Annual Professional Review rating, with the District Certified Administrator that completed their evaluation. Such five (5) days are included in the fifteen (15) day timeline for filing an appeal. The conference shall be an informal meeting wherein the authoring administrator and the teacher with optional Union representation, are able to discuss the evaluation procedure and/or substantive content at issue. If the teacher is not satisfied with the outcome he/she may proceed with a formal written appeal.

If a teacher is challenging the issuance of a teacher improvement plan, appeals must be filed with 15 days of issuance of such plan. The failure to file an appeal within these timeframes shall be deemed a waiver of the right to appeal and the appeal shall be deemed abandoned.

When filing an appeal, the teacher must submit a detailed written description of the specific areas of disagreement over his or her performance review, or the issuance and/or implementation of the terms of his or her improvement plan and any additional documents or materials relevant to the appeal. The performance review and/or improvement plan being challenged must also be submitted with the appeal. Any information not submitted at the time the appeal is filed shall not be considered.

Timeframe for District Response:

Within fifteen (15) calendar days of receipt of an appeal, the District Certified who issued the performance review or were or are responsible for either the issuance and/or implementation of the terms of the teacher's improvement plan must submit a detailed written response to the appeal. The response must include any and all additional documents or written materials specific to the point(s) of disagreement that support the school district's response and are relevant to the resolution of the appeal. Any such information that is not submitted at the time the response is filed shall not be considered in the deliberations related to the resolution of the appeal. The teacher initiating the appeal shall receive a copy of the response filed by the school district and any and all additional information submitted with the response, at the same time the school district files its response.

Decision-Maker on Appeal:

A decision shall be rendered by the Superintendent of schools except that an appeal may not be decided by the same individual who was responsible for making the final rating decision. In such case, the Board of Education, shall appoint another person to decide the appeal.

Appeals Decision

A written decision on the merits of the appeal shall be rendered no later than 30 calendar days from the date upon which the teacher filed his or her appeal. The appeal shall be based on a written record, comprised of the teacher's appeal papers and any documentary evidence accompanying the appeal, as well as the school district response to the appeal and additional documentary evidence submitted with such papers. Such decision shall be final.

The decision shall set forth the reasons and factual basis for each determination on each of the specific issues raised in the teacher's appeal. If the appeal is sustained, the reviewer may set aside a rating if it has been affected by substantial error or defect, modify a rating if it is affected by substantial error or defect, or order a new evaluation if procedures have been violated. A copy of the decision shall be provided to the teacher and the evaluator or the person responsible for either issuing or implementing the terms of an improvement plan, if that person is different.

Specifically:

- The Superintendent is empowered to overturn a section of the evaluation. Said ability to overturn a section of the evaluation does not negate the fact that the evaluation was timely completed.
- The Superintendent is empowered to overturn the entire evaluation if the evaluation was procedurally flawed.
- The Superintendent is empowered to overturn a section or the entire evaluation and require a course of action so as to enhance the professional growth of the employee.
- The Superintendent is empowered to affirm the evaluation and require a course of action so as to enhance the professional growth of the employee.
- The Superintendent is empowered to affirm the evaluation.

Exclusivity of Section 3012-c Appeal Procedure:

The 3012-c appeal procedure shall constitute the exclusive means for initiating, reviewing and resolving any and all challenges and appeals related to a teacher performance review and/or improvement plan. A teacher may not resort to any other contractual grievance procedures for the resolution of challenges and appeals related to a professional performance review and/or improvement plan, except as otherwise authorized by law.

6.4) Training of Lead Evaluators and Evaluators and Certification of Lead Evaluators

Describe the process for training lead evaluators and evaluators. Your description must include 1) the process for training lead evaluators and evaluators, 2) the process for the certification and re-certification of lead evaluators, 3) the process for ensuring inter-rater reliability, 4) the nature (content) and the duration (how many hours, days) of such training.

All district administrators have participated in the GST BOCES RTTT Evaluator Training program four-day, 12-hour training that focused on the nine skills (NYS Teaching and Leadership Standards, Evidence-Based Observation Techniques, Application and Use of Student Growth and Value-Added Models, Application and Use of State-Approved Rubric(s), Application and Use of Assessment Tools Used, Application and Use of State-Approved Locally Developed Measures of Student Achievement, Use of the Statewide Instructional Reporting System, The Scoring Methodology Used by the Department and/or Your District, Specific Considerations in Evaluating Teachers and Principals of ELL and SWD, and Work Toward Inter-rater Reliability needed to be considered calibrated.

All administrators will be certified by attending training in, "Building Inter-rater Reliability", by the Marzano Group that takes a deeper look at the observation protocol for the Art and Science of Teaching. This training focuses on building capacity towards inter-rater reliability by taking a deeper look at the observation protocol, stressing the nuances between the scale ratings and providing participants with a clearer understanding of how to observe effective instruction. Administrators will identify the intended effect of specific strategies, observe and rate elements in Domain 1. Our administrators will learn how to observe specific elements with the AST framework, distinguish between various levels of the performance scale, provide a rationale for their rating and construct actionable, specific feedback for the teacher.

Each session is comprised of a mini-lesson to address the big idea of the design question of the protocol to help observers identify the intended effect of each teaching strategy, and video practice to provide opportunities to discuss practice and provide experiences to help build inter-rater reliability.

This training will take place in a two-day training. An optimal rater assessment will be provided at the conclusion of the on-site training.

Lead evaluators will maintain inter-rater reliability over time. Evaluators and lead evaluators will be trained through the GST BOCES RTTT Evaluator Training Program and the Marzano Group in maintaining inter-rater reliability and re-certification for a minimum of two days on an annual basis.

6.5) Assurances -- Evaluators

Please check the boxes below:

-
- Checked
-

(1) the New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable

(2) evidence-based observation techniques that are grounded in research

(3) application and use of the student growth percentile model and the value-added growth model as defined in section 30-2.2 of this Subpart

(4) application and use of the State-approved teacher or principal rubric(s) selected by the district or BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice

(5) application and use of any assessment tools that the school district or BOCES utilizes to evaluate its classroom teachers or building principals, including but not limited to, structured portfolio reviews; student, parent, teacher and/or community surveys; professional growth goals and school improvement goals, etc.

(6) application and use of any State-approved locally selected measures of student achievement used by the school district or BOCES to evaluate its teachers or principals

(7) use of the Statewide Instructional Reporting System

(8) the scoring methodology utilized by the Department and/or the district or BOCES to evaluate a teacher or principal under this Subpart, including how scores are generated for each subcomponent and the composite effectiveness score and application and use of the scoring ranges prescribed by the Commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their subcomponent ratings

(9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities

-
- Checked
-

6.6) Assurances -- Teachers

Please check all of the boxes below:

6.6) Assurances -- Teachers Assure the entire APPR plan will be completed for each teacher as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher's performance is being measured.	Checked
---	---------

6.6) Assurances -- Teachers Assure that the district or BOCES will provide the teacher's score and rating on the locally selected measures subcomponent, if available, and on the other measures of teacher and principal effectiveness subcomponent for a teacher's annual professional performance review, in writing, no later than the last school day of the school year for which the teacher or principal is being measured.	Checked
---	---------

6.6) Assurances -- Teachers Assure that the APPR will be put on the district website by September 10 or within 10 days after approval, whichever is later.	Checked
6.6) Assurances -- Teachers Assure that the evaluation system will be used as a significant factor for employment decisions.	Checked
6.6) Assurances -- Teachers Assure that teachers will receive timely and constructive feedback as part of the evaluation process.	Checked
6.6) Assurances -- Teachers Assure the district has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.	Checked

6.7) Assurances -- Data

Please check all of the boxes below:

6.7) Assurances -- Data Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner.	Checked
6.7) Assurances -- Data Certify that the district provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.	Checked
6.7) Assurances -- Data Assure scores for all teachers will be reported to NYSED for each subcomponent, as well as the composite rating, as per NYSED requirements.	Checked

7. Growth on State Assessments or Comparable Measures (Principals)

Created Tuesday, April 30, 2013

Updated Tuesday, June 17, 2014

Page 1

7.1) STATE-PROVIDED MEASURES OF STUDENT GROWTH (25 points with an approved Value-Added Measure)

For principals in buildings with Grades 4-8 ELA, Math and/or High School courses with State or Regents assessments, (or principals of programs with any of these assessments), NYSED will provide value-added measures. NYSED will also provide a HEDI subcomponent rating category and score from 0 to 25 points.

In order for a principal to receive a State-provided value-added measure, at least 30% of the students in the principal's school or program must take the applicable State or Regents assessments. This will include most schools in the State.

Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth or value-added measure, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.).

Value-Added measures will apply to schools or principals with the following grade configurations in this district (please list, e.g., K-5, PK-6, 6-8, 6-12, 9-12):

9-12
7-8
4-6

7.2) Assurances -- State-Provided Measures of Student Growth

Please check the boxes below:

7.2) Assurances -- State-Provided Measures of Student Growth Assure that the value-added growth score(s) provided by NYSED will be used, where applicable	Checked
7.2) Assurances -- State-Provided Measures of Student Growth Assure that the State-provided growth measure will be used if a value-added measure has not been approved	Checked

7.3) STUDENT LEARNING OBJECTIVES AS COMPARABLE GROWTH MEASURES (20 points)

Student Learning Objectives will be the other comparable growth measures for principals in buildings or programs in which fewer than 30% of students take Grades 4-8 ELA, Math, and/or High School courses with State or Regents assessments. SLOs will be developed using the assessments covering the most students in the school or program and continuing until at least 30% of students in the school or program are covered by SLOs. The district must select the type of assessment that will be used with the SLO from the options below.

If any grade/course in the building has a State-provided growth measure AND the principal must have SLOs because fewer than 30% of students in the building are covered, then the SLOs will begin first with the SGP/VA results. Additional SLOs will then be set based on grades/subjects with State assessments, where applicable. If additional SLOs are necessary, principals must begin with the grade(s)/course(s) that have the largest number of students using school-wide student results from one of the following assessment options: State-approved 3rd party or district/regional/BOCES-developed assessments that are rigorous and comparable across classrooms.

State assessments, required if one exists
 District, regional, or BOCES-developed assessments that are rigorous and comparable across classrooms
 List of State-approved 3rd party assessments

First, list the grade configuration of the school or program the SLO applies to. Then, using the drop-down boxes below, please select the type of assessment that will be used for SLOs for the school/program listed. Finally, name the specific assessment listing the full name of the assessment. Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment in the following format: “[Name of your District/Region/BOCES] developed [Grade] [Subject] Assessment.” For example, a BOCES-developed 7th grade Social Studies assessment would be written as follows: “GVEP-Developed Grade 7 Social Studies Assessment.” For State-approved 3rd party assessments, please include the name of the assessment exactly as it appears in RED on the State-approved list. For State assessments or Regents examinations, please indicate as such in the assessment name.

School or Program Type	SLO with Assessment Option	Name of the Assessment
North Hornell ,K-1	State-approved 3rd party assessment	AIMSWeb ELA & Math Benchmark Assessments for Grades K & 1
Bryant, Grade 2-3	State assessment	NYS Grade 3 ELA and Math Assessments

Describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to principals based on SLO results, consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance. Please describe the process your district is using to measure student growth on the assessments listed for this Task. If applicable, please also include a description of the process for combining the State-provided growth score with the SLO(s) for this Task.

Use this box, if needed, to describe the process for assigning HEDI categories in this subcomponent. If needed, you may upload a table or graphic below.	<p>Student Learning Objectives will be developed by teachers for North Hornell students using data derived from AIMSWeb benchmark assessments for ELA & Math. The target for the student learning objective for K-1 ELA and Math is that 80% of students will meet or exceed their individualized growth target. The individualized student growth targets will be developed by the teacher in collaboration with the principal utilizing the 3rd party assessments suggested rate of improvement. The SLO for the North Hornell K-1 building will be reviewed and approved by the Superintendent.</p> <p>An SLO will be developed for the Bryant School based on performance data related to Grade 3 students who have taken the NYS Grade 3 ELA and Math assessments in prior years</p>
--	---

alongside the data associated with the incoming cohort to determine appropriate individual growth targets that will be determined by the principal and approved by the Superintendent.

The North Hornell K-1 and Bryant 2-3 principals will receive HEDI points based on the percentage of students who reach their targeted goals.

Highly Effective (18 - 20 points) Results are well above state average for similar students (or District goals if no state test).	96-100% = 20pts. 91-95% = 19pts. 86-90% = 18pts. 86%+of students meet the target
Effective (9 - 17 points) Results meet state average for similar students (or District goals if no state test).	83-85% = 17 pts. 80-82% = 16pts. 78-79% = 15pts. 76-77% = 14pts. 74-75% = 13pts. 72-73% = 12pts. 70-71% = 11pts. 68-69% = 10 pts. 65-67% = 9 pts. 65-85% of students meet the target
Developing (3 - 8 points) Results are below state average for similar students (or District goals if no state test).	62-64% = 8pts. 59-61% = 7pts. 54-58% = 6pts. 47-53% = 5pts. 39-46% = 4pts. 31-38% = 3pts. 31-64% of students meet the target
Ineffective (0 - 2 points) Results are well below state average for similar students (or District goals if no state test).	21-30% = 2pts. 11-20% = 1pts. 0-10% = 0pts. 0-30% of students meet the target

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

(No response)

7.4) Special Considerations for Comparable Growth Measures

Describe any adjustments, controls, or other special considerations that will be used in assigning points to a principal's score for this subcomponent, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

Note: The only allowable controls or adjustments for Comparable Growth Measures are the following: prior student achievement results, students with disabilities, English language learners, and students in poverty.

No Controls

7.5) Principals with More Than One Growth Measure

If educators have more than one state-provided growth or value-added measure, those measures will be combined into one HEDI category and score for the growth subcomponent according to a formula determined by the Commissioner. (Examples: Principals of K-8 schools with growth measures for ELA and Math grades 4-8.)

If Principals have more than one SLO for comparable growth (or a State-provided growth measure and an SLO for comparable growth), the measures will each earn a score from 0-20 points and Districts will weight each in proportion to the number of students covered by the SLO to reach a combined score for this subcomponent.

7.6) Assurances -- Comparable Growth Measures

Please check all of the boxes below:

7.6) Assurances -- Comparable Growth Measures Assure the application of locally developed controls will be rigorous, fair, and transparent and only those used for State Growth will be used for Comparable Growth Measures.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that use of locally developed controls will not have a disparate impact on underrepresented students in accordance with applicable civil rights laws.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that procedures for ensuring data accuracy and integrity are being utilized.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that district will develop SLOs according to the rules established by NYSED for principal SLOs: http://www.engageny.org/resource/student-learning-objectives-guidance-document .	Checked
7.6) Assurances -- Comparable Growth Measures Assure that the process for assigning points for SLOs for the Growth Subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate educator performance in ways that improve student learning and instruction.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that it is possible for a principal to earn each point, including 0, for SLOs in the Growth subcomponent scoring range.	Checked
7.6) Assurances -- Comparable Growth Measures Assure that processes are in place to monitor SLOs to ensure rigor and comparability across classrooms.	Checked

8. Local Measures (Principals)

Created Tuesday, April 30, 2013

Updated Thursday, March 27, 2014

Page 1

Locally-Selected Measures of Student Achievement or Growth

Locally comparable means that the same locally-selected measures of student achievement or growth must be used for all principals in the same or similar programs or grade configurations across the district or BOCES.

Please note: only one locally-selected measure is required for principals in the same or similar programs or grade configurations, but some districts may prefer to have more than one measure for principals in the same or similar programs or grade configurations. This APPR form therefore provides space for multiple locally-selected measures for each principal in the same or similar program or grade configuration across the district. Therefore, if more than one locally-selected measure is used for all principals in the same or similar program or grade configuration, districts must complete additional copies of this form and upload as attachments for review.

Also note: districts may use more than one locally-selected measure for **different** groups of principals **within the same or similar programs or grade configurations** if the district/BOCES prove comparability based on Standards of Educational and Psychological Testing. If a district is choosing different measures for different groups of principals within the same or similar programs or grade configurations, they must complete additional copies of this form and upload as attachments for review.

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment in the following format: “[Name of your District/Region/BOCES] developed [Grade] [Subject] Assessment.” For example, a BOCES-developed 7th grade Social Studies assessment would be written as follows: “GVEP-Developed Grade 7 Social Studies Assessment.”

Also note: if your district/BOCES is using the same assessment for both the State growth or other comparable measures subcomponent and the locally-selected measures subcomponents, be sure that a *different* measure of student performance is being used with the assessment (e.g., achievement rather than growth; growth measured in a different manner).

8.1) LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR PRINCIPALS WITH AN APPROVED VALUE-ADDED MEASURE (15 points)

In the table below, please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal’s students are taking assessments with a State-provided growth or value-added measure (e.g., K-5, 6-8, 9-12). Then for each grade configuration, select a measure of growth or achievement from the drop-down menu. As a reminder, the grade configurations/programs listed in Task 8.1 should be the same as those listed in Task 7.1.

Note: Districts and BOCES may select one or more types of growth or achievement measures for each grade configuration. If you are using more than one type of local measure for the evaluation of principals in a given grade configuration, list that grade configuration multiple times. If more space is needed, duplicate this portion of the form and upload additional pages (below) as an attachment.

The options in the drop-down menus below are abbreviated from the following list:

- (a) student achievement levels on State assessments in ELA and/or Math in Grades 4-8 (e.g., percentage of students in the school whose performance levels on State assessments are proficient or advanced)
- (b) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students in each specific performance level (e.g., Level 1, Level 2)
- (c) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students with disabilities and English Language Learners in Grades 4-8
- (d) student performance on any or all of the district-wide locally selected measures approved for use in teacher evaluations
- (e) four, five and/or six-year high school graduation and/or dropout rates for principals employed in a school with high school grades
- (f) percentage of students who earn a Regents diploma with advanced designation and/or honors for principals employed in a school with high school grades
- (g) percentage of a cohort of students that achieve specified scores on Regents examinations and/or Department approved alternative examinations (including, but not limited to, Advanced Placement examinations, International Baccalaureate examinations, SAT II, etc.), for principals employed in a school with high school grades (e.g., the percentage of students in the 2009 cohort that scored at least a 3 on an Advanced Placement examination since entry into the ninth grade)
- (h) students' progress toward graduation in the school using strong predictive indicators, including but not limited to 9th and/or 10th grade credit accumulation and/or the percentage of students that pass 9th and/or 10th grade subjects most commonly associated with graduation and/or students' progress in passing the number of required Regents examinations for graduation, for principals employed in a school with high school grades

Grade Configuration/Program	Locally-Selected Measure from List of Approved Measures	Assessment
4-6	(d) measures used by district for teacher evaluation	AIMSWeb Math
4-6	(d) measures used by district for teacher evaluation	Scholastic Reading Inventory
7-8	(d) measures used by district for teacher evaluation	Scholastic Reading Inventory
9-12	(d) measures used by district for teacher evaluation	NYS Comprehensive ELA REgents/ NYS Common Core ELA Assessment

Describe the district-adopted expectations for the level of growth or achievement needed for a principal to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a principal to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the process for assigning HEDI categories. If needed, you may upload a table or graphic below.</p>	<p>In the 4-6 building, an analysis will be conducted by the principal on past and present performance levels of students on AIMSWeb Math and Scholastic Reading Inventory. This baseline data will assist the principal in the development of individual student growth targets on AIMSWeb Math and SRI. Upon the approval of the Superintendent, the percentage of students who reach their targeted score on AIMSWeb Math and SRI will serve as the basis for the 0-15 HEDI rating for the 4-6 principal.</p> <p>In the 7-8 building, an analysis will be conducted by the principal on past and present performance levels of students on the Scholastic Reading Inventory. This baseline data will assist the principal in the development of differentiated individual student growth targets on the SRI. Upon the approval of the</p>
--	--

Superintendent, the percentage of students who reach their targeted score on the SRI will serve as the basis for the 0-15 HEDI rating for the 7-8 principal.

In grades 9 -12, an analysis will be conducted by the principal on the past performance levels of students on the NYS English 11 Regents as well as the level of performance of the current 11th grade students. This baseline data will assist the principal in the development of the target that will state the expected individualized targeted growth scores for students on the ELA Comprehensive Regents/Common Core ELA Assessment. Upon the approval of the Superintendent, the percentage of students who reach their targeted score on the ELA Comprehensive Regents exam/Common Core ELA Assessment will serve as the basis for the 0-15 HEDI rating for the 9-12 principal. The higher of the two will be used for the HEDI score. Until value added is implemented, we will use 0-20 HEDI scale described in 8.2.

Highly Effective (14 - 15 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.	94-100% = 15 pts. 86-93% = 14 pts. 86%+ of students will meet the target.
Effective (8- 13 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	82-85% = 13 pts. 78-81% = 12 pts. 74-77% = 11 pts. 71-73% = 10 pts. 68-70% = 9 pts. 65-67% = 8 pts. 65-85% of students will meet target.
Developing (3 - 7 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	62-64% = 7 pts. 59-61% = 6 pts. 50-58% = 5pts. 41-49% = 4pts. 31-40% = 3pts. 31-64% of students will meet target.
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	21-30% = 2 pts. 11-20% = 1pt. 0-10% = 0pts. 0-30% of students will meet target.

If you need additional space, upload a copy of "Form 8.1: Locally Selected Measures for Principals with an Approved Value-Added Measure" as an attachment for review. Click here for a downloadable copy of Form 8.1. (MS Word)

(No response)

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

(No response)

8.2) LOCALLY SELECTED MEASURES OF STUDENT ACHIEVEMENT FOR ALL OTHER PRINCIPALS (20 points)

In the table below, list all of the grade configurations/programs used in your district or BOCES in which the district/BOCES expects that fewer than 30% of students will receive a State-provided growth score (e.g., K-2, K-3, CTE). Then for each grade configuration, select a measure from the drop-down menu. As a reminder, the grade configurations/programs listed in Task 8.2 should be the same as those listed in Task 7.3.

Note: Districts and BOCES may select one or more types of growth or achievement measures for each grade configuration. If you are using more than one type of local measure for the evaluation of principals in a given grade configuration, list that grade configuration multiple times. If more space is needed, duplicate this portion of the form and upload additional pages (below) as an attachment.

The options in the drop-down menus below are abbreviated from the following list:

- (a) student achievement levels on State assessments in ELA and/or Math in Grades 4-8 (e.g., percentage of students in the school whose performance levels on State assessments are proficient or advanced)
- (b) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students in each specific performance level (e.g., Level 1, Level 2)
- (c) student growth or achievement on State assessments in ELA and/or Math in Grades 4-8 for students with disabilities and English Language Learners in Grades 4-8
- (d) student performance on any or all of the district-wide locally selected measures approved for use in teacher evaluations
- (e) four, five and/or six-year high school graduation and/or dropout rates for principals employed in a school with high school grades
- (f) percentage of students who earn a Regents diploma with advanced designation and/or honors for principals employed in a school with high school grades
- (g) percentage of a cohort of students that achieve specified scores on Regents examinations and/or Department approved alternative examinations (including, but not limited to, Advanced Placement examinations, International Baccalaureate examinations, SAT II, etc.), for principals employed in a school with high school grades (e.g., the percentage of students in the 2009 cohort that scored at least a 3 on an Advanced Placement examination since entry into the ninth grade)
- (h) students' progress toward graduation in the school using strong predictive indicators, including but not limited to 9th and/or 10th grade credit accumulation and/or the percentage of students that pass 9th and/or 10th grade subjects most commonly associated with graduation and/or students' progress in passing the number of required Regents examinations for graduation, for principals employed in a school with high school grades
- (i) student learning objectives (only allowable for principals in programs/buildings without a Value-Added measure for the State Growth subcomponent). Used with one of the following assessments: State, State-approved 3rd party, or a District, regional, or BOCES-developed assessment that is rigorous and comparable across classrooms

Districts or BOCES that intend to use a district, regional, or BOCES-developed assessment must include the name, grade, and subject of the assessment. For example, a regionally-developed 7th grade Social Studies assessment would be written as follows: [INSERT SPECIFIC NAME OF REGION]-developed 7th grade Social Studies assessment.

Grade Configuration	Locally-Selected Measure from List of Approved Measures	Assessment
K-1	(d) measures used by district for teacher evaluation	Hornell CSD Developed Kindergarten ELA Assessment
2-3	(d) measures used by district for teacher evaluation	AIMSWeb ELA RCBM Assessment Grade Two

Describe the district-adopted expectations for the level of growth or achievement needed for a principal to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a principal to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

<p>Use this box, if needed, to describe the process for assigning HEDI categories. If needed, you may upload a table or graphic below.</p>	<p>An analysis of the number of students scoring 80% on the District-developed Kindergarten ELA Assessment will be conducted by the principal and approved by the Superintendent. The percentage of the students scoring 80% or higher for Kindergarten will provide the basis for translation to a 0-20 HEDI score for the principal in the K-1 building.</p> <p>In the Grade 2-3 building, the AIMSWeb RCBM assessment will be administered to Grade 2 students to provide baseline data and develop individualized student growth targets. Utilizing the 3rd party assessments suggested rate of improvement the principal will develop individual student target goals. Upon the approval of the Superintendent, the percentage of students to meet their targeted goal will provide the basis for translation to a 0-20 HEDI score for the principal in the 2-3 building.</p>
<p>Highly Effective (18 - 20 points) Results are well above District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>96-100%=20pts. 91-95%=19pts. 86-90%=18pts. 86%+of students will meet target.</p>
<p>Effective (9- 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>83-85%=17pts. 80-82%=16pts. 78-79%=15pts. 76-77%=14pts. 74-75%=13pts. 72-73%=12pts. 70-71%=11pts. 68-69%=10pts. 65-67%=9pts. 65-85% of students meet target.</p>
<p>Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>62-64%=8pts. 59-61%=7pts. 54-58%=6pts. 47-53%=5pts. 39-46%=4pts. 31-38%=3pts. 31-64%of students meet target.</p>
<p>Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.</p>	<p>21-30%=2pts. 11-20%=1pt. 0-10%=0pts. 0-30% of students meet target.</p>

If you need additional space, upload a copy of "Form 8.2: Locally Selected Measures for All Other Principals" as an attachment for review. [Click here for a downloadable copy of Form 8.2. \(MS Word\)](#)

(No response)

If you are using tables or other graphics to explain your process for assigning HEDI categories, please clearly label them, combine them into a single file, and upload that file here.

(No response)

8.3) Locally Developed Controls

Describe any adjustments, controls, or other special considerations that will be used in assigning points to a teacher's score for this subcomponent, the rationale for including such factors, and the processes that will be used to mitigate potentially problematic incentives associated with the controls or adjustments.

No Controls

8.4) Principals with More Than One Locally Selected Measure

Describe the district's process for combining multiple locally selected measures where applicable for principals, each scored from 0-15 or 0-20 points as applicable, into a single subcomponent HEDI category and score.

If Administrators have more than one locally selected measure, those measures will be combined into one HEDI rating and score for the locally selected measure subcomponent. The locally selected measures will each earn a score from 0-15 or 0-20 points which the District will weight proportionately based on the number of students taking each locally-selected measure. Rounding rules apply.

8.5) Assurances

Please check all of the boxes below:

8.5) Assurances Assure that the application of locally developed controls will be rigorous, fair, and transparent	Check
8.5) Assurances Assure that use of locally developed controls will not have a disparate impact on underrepresented students, in accordance with any applicable civil rights laws.	Check
8.5) Assurances Assure that enrolled students are included in accordance with policies for student assignment to schools and may not be excluded.	Check
8.5) Assurances Assure that procedures for ensuring data accuracy and integrity are being utilized.	Check
8.5) Assurances Assure that the process for assigning points for locally selected measures will use the narrative HEDI descriptions described in the regulations to effectively differentiate principals' performance in ways that improve student learning and instruction.	Check
8.5) Assurances Assure that it is possible for a principal to earn each point, including 0, for the locally selected measures subcomponent.	Check
8.5) Assurances Assure that locally-selected measures are rigorous and comparable across all principals in the same or similar programs or grade configurations across the district.	Check
8.5) Assurances If more than one type of locally-selected measure is used for different groups of principals in the same or similar grade configuration or program, certify that the measures are comparable based on the Standards of Educational and Psychological Testing.	Check
8.5) Assurances Assure that all locally-selected measures for a principal are different than any measures used for the State assessment or other comparable measures subcomponent.	Check

9. Other Measures of Effectiveness (Principals)

Created Tuesday, April 30, 2013

Updated Tuesday, June 17, 2014

Page 1

9.1) Principal Practice Rubric

Select the choice of principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu. The "Second Rubric" space is optional. A district may use multiple rubrics, as long as the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district.

9.1) Principal Practice Rubric Rubric	McRel Principal Evaluation System
---	-----------------------------------

Second rubric (if applicable)	(No response)
-------------------------------	---------------

9.2) Points Within Other Measures

State the number of points that will be assigned to each of the following measures, making sure that the points total 60. If you are not assigning any points to the "ambitious and measurable goals" measure, enter 0.

Some districts may prefer to assign points differently for different groups of principals. This APPR form only provides one space for assigning points within other measures for principals. If your district/BOCES prefers to assign points differently for different groups of principals, enter the point assignment for one group of principals below. For the other group(s) of principals, fill out copies of this form and upload as an attachment for review.

Is the following point assignment for all principals?

Yes

If you checked "no" above, fill in the group of principals covered:

(No response)

State the number of points that will be assigned to each of the following measures, making sure that the points total 60. If you are not assigning any points to the "ambitious and measurable goals" measure, enter 0.

Broad assessment of principal leadership and management actions based on the practice rubric by the supervisor, a trained administrator or a trained independent evaluator. This must incorporate multiple school visits by supervisor, trained administrator, or trained independent evaluator, at least one of which must be from a supervisor, and at least one of which must be unannounced. [At least 31 points]	60
---	----

Any remaining points shall be assigned based on results of one or more ambitious and measurable goals set collaboratively with principals and their superintendents or district superintendents. 0

If the above points assignment is not for "all principals," fill out an additional copy of "Form 9.2: Points Within Other Measures" for each group of principals, label accordingly, combine them into a single file, and upload as an attachment for review. [Click here for a](#)

(No response)

9.3) Assurances -- Goals

Please check the boxes below if assigning any points to "ambitious and measurable goals":

9.3) Assurances -- Goals Assure that if any points are assigned to goals, at least one goal will address the principal's contribution to improving teacher effectiveness based on one or more of the following: improved retention of high performing teachers; correlation of student growth scores to teachers granted vs. denied tenure; or improvements in proficiency rating of the principal on specific teacher effectiveness standards in the principal practice rubric.	(No response)
9.3) Assurances -- Goals Assure that any other goals, if applicable, shall address quantifiable and verifiable improvements in academic results or the school's learning environment (e.g. student or teacher attendance).	(No response)

9.4) Sources of Evidence (if applicable)

If you indicated above that one or more points will be assigned to the "ambitious and measurable goals" measure, identify at least two of the following sources of evidence that will be utilized as part of assessing every principal's goal(s):

9.4) Sources of Evidence (if applicable) Structured feedback from teachers using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) Structured feedback from students using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) Structured feedback from families using a State-approved tool	(No response)
9.4) Sources of Evidence (if applicable) School visits by other trained evaluators	(No response)
9.4) Sources of Evidence (if applicable) Review of school documents, records, and/or State accountability processes (all count as one source)	(No response)

9.5) Survey Tool(s) (if applicable)

If you indicated above that 1 or more points will be assigned to feedback using a State-approved survey tool, please check the box below:

(No response)

Note: When the State-approved survey list is updated, this list will be updated within the drop-down menu of approved survey tools.

Principal Evaluation Tripod School Perception Survey for Teachers	(No response)
K12 Insight Student Survey (Grades 3-5) for Principal Evaluation in New York	(No response)
K12 Insight Student Survey (Grades 6-12) for Principal Evaluation in New York	(No response)
K12 Insight Parent Survey for Principal Evaluation in New York	(No response)
K12 Insight Teacher/Staff Survey for Principal Evaluation in New York	(No response)
District variance	(No response)
Principal Evaluation Tripod School Perception Survey (Combined Parent Survey)	(No response)
Principal Evaluation Tripod School Perception Survey (Combined Student Surveys)	(No response)
NYC School Survey-2012 Parent Survey	(No response)
NYC School Survey-2012 Student Survey	(No response)

9.6) Assurances

Please check all of the boxes below:

9.6) Assurances Assure that all ISLLC 2008 Leadership Standards are assessed at least one time per year.	Checked
9.6) Assurances Assure that the process for assigning points for the "other measures" subcomponent will use the narrative HEDI descriptions described in the regulations to effectively differentiate principals' performance in ways that improve student learning and instruction	Checked
9.6) Assurances Assure that it is possible for a principal to earn each point, including 0, for the "other measures" subcomponent.	Checked
9.6) Assurances Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district or BOCES.	Checked

9.7) Process for Assigning Points and Determining HEDI Ratings

Describe the process for assigning points and determining HEDI ratings using the principal practice rubric and/or any additional instruments used in the district. Include, if applicable, the process for combining results of multiple "other measures" into a single result for this subcomponent.

McRel Principal Evaluation System is composed of three main topics, Purposeful Community, Managing Change and Focus of Leadership. Within each category are responsibilities related to the topic. Purposeful Community has 7 responsibilities, Managing Change has 7 responsibilities and Focus of Leadership has 7 responsibilities with a total of 21 responsibilities under three topics. Each of the three main topics in the McRel System will have a weighted point value of 10. These 30 points constitute half of the 60 points for every principal. The remaining 30 points will come from McRel responsibilities selected by individual principals based on three individual focus areas approved by the superintendent. The three focus areas can be derived from any of the three main topics of McRel. The three focus areas are scored from 0-10 based on evidence collected on the responsibilities. Based on all school visits and evidence collected throughout, the resulting point value for each of the topics will be summed to arrive at the overall 0-60 HEDI score: Highly Effective (95-100% of points), Effective (78-94% of points), Developing (35-77% of points), and Ineffective (0-34% of points). Probationary principals will receive three school visits and tenured principals will receive two school visits by their supervisor where the McRel Rubric will be evaluated as noted above.

If you are using tables or other graphics to explain your process for assigning points and determining HEDI ratings, please clearly label them, combine them into a single file, and upload that file here.

(No response)

Describe the level of performance required for each of the HEDI rating categories, consistent with the narrative descriptions in the regulations for the "other measures" subcomponent. Also describe how the points available within each HEDI category will be assigned.

Highly Effective: Overall performance and results exceed standards.	The total number of points earned will be converted to determine a principal's performance as ineffective, developing, effective or highly effective as indicated in the HEDI scale below with Highly Effective scoring from 57-60pts.
Effective: Overall performance and results meet standards.	The total number of points earned will be converted to determine a principal's performance as ineffective, developing, effective or highly effective as indicated in the HEDI scale below with Effective scoring from 47-56 pts.

Developing: Overall performance and results need improvement in order to meet standards.	The total number of points earned will be converted to determine a principal's performance as ineffective, developing, effective or highly effective as indicated in the HEDI scale below with Developing scoring from 21-46 pts.
Ineffective: Overall performance and results do not meet standards.	The total number of points earned will be converted to determine a principal's performance as ineffective, developing, effective or highly effective as indicated in the HEDI scale below with Ineffective scoring from 0-20 pts.

Please provide the locally-negotiated 60 point scoring bands.

Highly Effective	57-60
Effective	47-56
Developing	21-46
Ineffective	0-20

9.8) School Visits

Enter the minimum number of school visits that will be done by each of the following evaluators, making sure that the number of visits "by supervisor" is at least 1 and the total number of visits is at least 2, for both probationary and tenured principals. If your APPR plan does not include visits by a trained administrator or independent evaluator, enter 0 in those boxes.

Probationary Principals

By supervisor	3
By trained administrator	0
By trained independent evaluator	0
Enter Total	3

Tenured Principals

By supervisor	2
By trained administrator	0
By trained independent evaluator	0
Enter Total	2

10. Composite Scoring (Principals)

Created Tuesday, April 30, 2013

Updated Friday, February 21, 2014

Page 1

Standards for Rating Categories

Growth or Comparable Measures

Locally-selected Measures of growth or achievement

Other Measures of Effectiveness (Teacher and Leader standards)

Highly Effective

Results are well above state average for similar students (or District goals if no state test).

Results are well above District- or BOCES- adopted expectations for growth or achievement for grade/subject.

Overall performance and results exceed ISLLC leadership standards.

Effective

Results meet state average for similar students (or District goals if no state test).

Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results meet ISLLC leadership standards.

Developing

Results are below state average for similar students (or District goals if no state test).

Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results need improvement in order to meet ISLLC leadership standards.

Ineffective

Results are well below state average for similar students (or District goals if no state test).

Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.

Overall performance and results do not meet ISLLC leadership standards.

The Commissioner shall review the specific scoring ranges for each of the rating categories annually before the start of each school year and shall recommend any changes to the Board of Regents for consideration.

10.1) The scoring ranges for principals for whom there is no approved Value-Added measure of student growth will be:

Where there is no Value-Added measure

Growth or Comparable Measures
Locally-selected Measures of growth or achievement
Other Measures of Effectiveness
(60 points)

Overall Composite Score
Highly Effective
18-20
18-20
Ranges determined locally--see below
91-100
Effective
9-17
9-17
75-90
Developing
3-8
3-8
65-74
Ineffective
0-2
0-2
0-64

Insert district's or BOCES' negotiated HEDI scoring ranges for the Other Measures of Effectiveness Subcomponent (same as question 9.7), from 0 to 60 points

Highly Effective	57-60
Effective	47-56
Developing	21-46
Ineffective	0-20

10.2) The scoring ranges for principals for whom there is an approved Value-Added measure for student growth will be:

Where Value-Added growth measure applies
Growth or Comparable Measures
Locally-selected Measures of growth or achievement
Other Measures of Effectiveness
(60 points)

Overall Composite Score
Highly Effective
22-25

14-15

Ranges determined locally--see above

91-100

Effective

10-21

8-13

75-90

Developing

3-9

3-7

65-74

Ineffective

0-2

0-2

0-64

11. Additional Requirements - Principals

Created Tuesday, April 30, 2013

Updated Monday, February 24, 2014

Page 1

11.1) Assurances -- Improvement Plans

Please check the boxes below.

11.1) Assurances -- Improvement Plans Assure that principals who receive a Developing or Ineffective rating will receive a Principal Improvement Plan (PIP) within 10 school days from the opening of classes in the school year following the performance year	Checked
11.1) Assurances -- Improvement Plans Assure that PIPs shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas	Checked

11.2) Attachment: Principal Improvement Plan Forms

As a required attachment to this APPR plan, upload the PIP forms that are used in the school district or BOCES. All PIP plans must include: 1) identification of needed areas of improvement, 2) a timeline for achieving improvement, 3) the manner in which the improvement will be assessed, and, where appropriate, 4) differentiated activities to support a principal's improvement in those areas.

For a list of supported file types, go to the Resources folder (above) and click Technical Tips. Please be sure to update a document with a form layout, with fillable spaces and not just a narrative.

[assets/survey-uploads/5276/144078-Df0w3Xx5v6/Principal Improvement Plan.docx](#)

11.3) Appeals Process

Pursuant to Education Law section 3012-c, a principal may only challenge the following in an appeal:

(1) the substance of the annual professional performance review

(2) the school district's or BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law section 3012-c

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's or BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law section 3012-c

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

Pursuant to Education Law section 3012-c(5)(a) and 30-2.11 of the Rules of the Board of Regents, a principal may only challenge the following in an appeal: (1) the substance of the annual professional performance review (2) the school district's or BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law section 3012-c (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's or BOCES' issuance and/or implementation of the terms of the principal improvement plan, as required under Education Law section 3012-c and Subpart 30-2 of the rules of the Board of regents.

The purpose of the internal appeal process is to foster and nurture growth of the professional staff in order to maintain a highly qualified and effective work force. The following appeal process is designed to further this goal. The burden of proof shall be on the appellants to establish by the preponderance of the evidence that the rating given by the lead evaluator was not justified.

All tenured and probationary employees who meet the appeal process criteria may use this appeal process. Said appeal process shall be available to employees to appeal either a procedural error in the evaluation process or appeal a substantive portion of the evaluation. Only employees who receive a "Developing" or "Ineffective" rating in one or more of the evaluative criteria of an annual professional performance review may process an appeal.

The Principal must inform the Superintendent in writing not later than five (5) workdays of receipt of the evaluation. Said appeal must be submitted to the Superintendent and HPDG President. The Superintendent will meet with the Association President or designee in an effort to informally resolve the appeal within 10 days after receipt of the notice of appeal. If there is no resolution a formal appeal will be submitted to the GST BOCES Superintendent or designee within 5 days after the informal conference. The GST BOCES Superintendent or designee will conduct a formal appeals conference within ten (10) days from the conclusion of the informal conference. A written decision of the appeal shall be rendered no later than fifteen (15) calendar days from the close of the appeal conference. The decision shall set forth the reasons and factual basis for each determination on each of the specific issues raised in the principal's appeal. A copy of the decision becomes part of the official observation record.

The 3012-c appeal procedure shall constitute the means for initiating, reviewing and resolving any and all challenges to a principal performance review and/or improvement plan. A principal may not resort to any other contractual grievance procedures for the resolution of challenges and appeals related to a professional performance.

11.4) Training of Lead Evaluators and Evaluators and Certification of Lead Evaluators

Describe the process for training lead evaluators and evaluators. Your description must include 1) the process for training lead evaluators and evaluators, 2) the process for the certification and re-certification of lead evaluators, 3) the process for ensuring inter-rater reliability, 4) the nature (content) and the duration (how many hours, days) of such training.

Evaluator Training:

1. The district will certify and recertify lead evaluators annually as qualified to conduct principal evaluations under 3012-c.
2. The District will provide training to evaluators and lead evaluators through the GST BOCES RTTT Evaluator Training program with multiple training dates which will include a minimum of 20 hours in the required components per Section 30-2.9 of the Commissioners Regulations to be held throughout the school year. In addition, a 2-day McRel training will be scheduled to ensure understanding of the McRel rubric as well as ongoing support provided throughout the year.
3. However, observations required by this APPR plan may be conducted immediately and prior to the completion of such training, provided of course, that the administrator performing such evaluations are properly credentialed school administrators for such purpose.

Inter-Rater Reliability:

Lead evaluators will maintain inter-rater reliability over time. Evaluators and lead evaluators will be trained through the GST BOCES RTTT Evaluator Training Program and McRel in maintaining inter-rater reliability over time.

11.5) Assurances -- Evaluators

Please check the boxes below:

-
- Checked
-

(1) the New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable

(2) evidence-based observation techniques that are grounded in research

(3) application and use of the student growth percentile model and the value-added growth model as defined in section 30-2.2 of this Subpart

(4) application and use of the State-approved teacher or principal rubric(s) selected by the district or BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher or principal's practice

(5) application and use of any assessment tools that the school district or BOCES utilizes to evaluate its classroom teachers or building principals, including but not limited to, structured portfolio reviews; student, parent, teacher and/or community surveys; professional growth goals and school improvement goals, etc.

(6) application and use of any State-approved locally selected measures of student achievement used by the school district or BOCES to evaluate its teachers or principals

(7) use of the Statewide Instructional Reporting System

(8) the scoring methodology utilized by the Department and/or the district or BOCES to evaluate a teacher or principal under this Subpart, including how scores are generated for each subcomponent and the composite effectiveness score and application and use of the scoring ranges prescribed by the Commissioner for the four designated rating categories used for the teacher's or principal's overall rating and their subcomponent ratings

(9) specific considerations in evaluating teachers and principals of English language learners and students with disabilities

• Checked

11.6) Assurances -- Principals

Please check all of the boxes below:

11.6) Assurances -- Principals Assure the entire APPR plan will be completed for each principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the building principal's performance is being measured.	Checked
---	---------

11.6) Assurances -- Principals Assure that the district will provide the principal's score and rating on the locally selected measures subcomponent, if available, and on the other measures of principal effectiveness subcomponent for a principal's annual professional performance review, in writing, no later than the last	Checked
---	---------

school day of the school year for which the principal is being measured.	
11.6) Assurances -- Principals Assure that the APPR will be put on the district website by September 10 or within 10 days after approval, whichever is later.	Checked
11.6) Assurances -- Principals Assure that the evaluation system will be used as a significant factor for employment decisions.	Checked
11.6) Assurances -- Principals Assure that principals will receive timely and constructive feedback as part of the evaluation process.	Checked
11.6) Assurances -- Principals Assure the district has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal.	Checked

11.7) Assurances -- Data

Please check all of the boxes below:

11.7) Assurances -- Data Assure that the NYSED will receive accurate teacher and student data, including enrollment and attendance data and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with this Subpart, in a format and timeline prescribed by the Commissioner.	Checked
11.7) Assurances -- Data Certify that the district provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.	Checked
11.7) Assurances -- Data Assure scores for all principals will be reported to NYSED for each subcomponent, as well as the composite rating, as per NYSED requirements.	Checked

12. Joint Certification of APPR Plan

Created Tuesday, April 30, 2013

Updated Thursday, June 26, 2014

Page 1

12.1) Upload the Joint Certification of the APPR Plan

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: APPR District Certification Form. Please note that Review Room timestamps each revision and signatures cannot be dated earlier than the last revision.

<assets/survey-uploads/12158/899463-3Uqgn5g9Iu/HORNELL 6-18-2014 APPR DISTRICT CERTIFICATION FORM.pdf>

File types supported for uploads

PDF (preferred)

Microsoft Office (.doc, .ppt, .xls)

Microsoft Office 2007: Supported but not recommended (.docx, .pptx, .xlsx)

Open Office (.odt, .ott)

Images (.jpg, .gif)

Other Formats (.html, .xhtml, .txt, .rtf, .latex)

Please note that .docx, .pptx, and .xlsx formats are not entirely supported.
Please save your file types as .doc, .ppt or .xls respectively before uploading.

Form 2.10) All Other Courses

Fill in, as applicable, for all other teachers in additional grades/subjects that have Student Learning Objectives. If you need additional space, duplicate this form and upload (below) as an attachment to your APPR plan. You may combine into one line any groups of teachers for whom the answers in the boxes are the same including, for example, "all other teachers not named above."

Course(s) or Subject(s)	Option	Assessment
Business Math	<input type="radio"/> State Assessment <input type="radio"/> State-approved 3rd party assessment <input checked="" type="radio"/> District, Regional or BOCES-developed <input type="radio"/> School/BOCES-wide/group/team results based on State	Hornell CSD Developed Course Specific Assessment
Applied Physics	<input type="radio"/> State Assessment <input type="radio"/> State-approved 3rd party assessment <input checked="" type="radio"/> District, Regional or BOCES-developed <input type="radio"/> School/BOCES-wide/group/team results based on State	Hornell CSD Developed Course Specific Assessment
Computer Literacy and Applications	<input type="radio"/> State Assessment <input type="radio"/> State-approved 3rd party assessment <input checked="" type="radio"/> District, Regional or BOCES-developed <input type="radio"/> School/BOCES-wide/group/team results based on State	Hornell CSD Developed Course Specific Assessment
	<input type="radio"/> State Assessment <input type="radio"/> State-approved 3rd party assessment <input type="radio"/> District, Regional or BOCES-developed <input type="radio"/> School/BOCES-wide/group/team results based on State	

For all other courses, as applicable: describe the district-adopted expectations for the level of performance required for each HEDI rating category and the process for assigning points to teachers based on SLO results consistent with regulations and assurances in the Comparable Growth Measures subcomponent. Include any district-determined expectations for student performance.

<p>Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 2.11.</p>	
<p>Highly Effective (18 - 20 points) Results are well-above District goals for similar students.</p>	
<p>Effective (9 - 17 points) Results meet District goals for similar students.</p>	
<p>Developing (3 - 8 points) Results are below District goals for similar students.</p>	
<p>Ineffective (0 - 2 points) Results are well-below District goals for similar students.</p>	

Form 3.12) All Other Courses

Fill in for additional grades/subjects, as applicable. If you need additional space, complete additional copies of this form and upload (below) as an attachment.

Course(s) or Subject(s)	Locally-Selected Measure from List of Approved Measures	Assessment
Business Math	<ul style="list-style-type: none"> <input type="radio"/> 1) Change in % of student performance level on State <input type="radio"/> 2) Teacher specific growth computed by NYSED <input type="radio"/> 3) Teacher specific achievement/growth score computed locally <input type="radio"/> 4) State-approved 3rd party <input checked="" type="radio"/> 5) District/regional/BOCES–developed <input type="radio"/> 6(i) School-wide measure based on State-provided measure <input type="radio"/> 6(ii) School wide measure computed locally <input type="radio"/> 7) Student Learning Objectives 	Hornell CSD Developed Course Specific Assessment
Applied Physics	<ul style="list-style-type: none"> <input type="radio"/> 1) Change in % of student performance level on State <input type="radio"/> 2) Teacher specific growth computed by NYSED <input type="radio"/> 3) Teacher specific achievement/growth score computed locally <input type="radio"/> 4) State-approved 3rd party <input checked="" type="radio"/> 5) District/regional/BOCES–developed <input type="radio"/> 6(i) School-wide measure based on State-provided measure <input type="radio"/> 6(ii) School wide measure computed locally <input type="radio"/> 7) Student Learning Objectives 	Hornell CSD Developed Course Specific Assessment
Computer Literacy and	<ul style="list-style-type: none"> <input type="radio"/> 1) Change in % of student performance level on State 	Hornell CSD Developed Course

Applications	<ul style="list-style-type: none"> <input type="radio"/> 2) Teacher specific growth computed by NYSED <input type="radio"/> 3) Teacher specific achievement/growth score computed locally <input type="radio"/> 4) State-approved 3rd party <input checked="" type="radio"/> 5) District/regional/BOCES–developed <input type="radio"/> 6(i) School-wide measure based on State-provided measure <input type="radio"/> 6(ii) School wide measure computed locally <input type="radio"/> 7) Student Learning Objectives 	Specific Assessment
--------------	---	---------------------

For all additional courses, as applicable: describe the district-adopted expectations for the level of growth or achievement needed for a teacher to earn each of the four HEDI rating categories and the process for assigning points within rating categories that ensures it is possible for a teacher to earn any of the points in a scoring range, consistent with regulations and assurances.

Note: when completing the HEDI boxes below, it is not acceptable to just repeat the text descriptions from the regulations and/or assurances listed to the left of each box.

Use this box, if needed, to describe the general process for assigning HEDI categories for these grades/subjects in this subcomponent. If needed, you may upload a table or graphic at 3.13, below.	
Highly Effective (18 - 20 points) Results are well above District- or BOCES - adopted expectations for growth or achievement for grade/subject.	
Effective (9- 17 points) Results meet District- or BOCES-adopted expectations for growth or achievement for grade/subject.	
Developing (3 - 8 points) Results are below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	
Ineffective (0 - 2 points) Results are well below District- or BOCES-adopted expectations for growth or achievement for grade/subject.	

IGP Form 2: Individual Growth Plan		Year:	School:
Teacher Name:		Certified Position:	
Professional Growth Goal (Refer to IGP Form 1. Include how the goal will be measured and the documentation needed.)		What Framework for Teaching Domains/ Component(s) are addressed in this IGP:	
Which School and/or District Improvement Goal(s) are addressed by this IGP?:			
Indicators of Success (Describe the anticipated change in student performance if the goal is successfully completed. What evidence will demonstrate that this goal has improved student learning?)			
Action Steps/Activities (Specific Teacher or Specialist Professional Activities that are part of your plan.)	Timelines (Timeframe that Action Steps/Activities will be completed)	Resources (Staff, Professional Development, or Materials)	

I have reviewed the above Individual Growth Plan:

Mentor's Name (if applicable): _____ **Mentor's Signature:** _____

Evaluator's Signature: _____ **Date:** _____

Tenured Teachers: Is this a collaborative plan? yes _____ no _____. If yes, please list the names of the colleagues working on this plan with you:

Hornell City School District

Principal Improvement Plan

Principal: _____ School: _____ Date: _____

Areas in Need of Improvement: _____

Suggestions for Improvement	Support/Actions to be Implemented	Measurable Outcomes	Timeline

Principal Signature

Superintendent Signature

DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-c and Subpart 30-2 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR plan is the district's or BOCES' complete APPR plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding or any other agreements in any form that prevent, conflict or interfere with full implementation of the APPR Plan; and that no material changes will be made to the plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-2 of the Rules of the Board of Regents.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR plan will be returned or forfeited to the State pursuant to Chapter 57 of the Laws of 2012 and/or 2013, as applicable.

The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:

- Assure that the evaluation system will be used as a significant factor for employment decisions and teacher and principal development
- Assure that the entire APPR plan will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured
- Assure that the district or BOCES will provide the teacher's or principal's score and rating on the locally selected measures subcomponent, if available, and on the other measures of teacher and principal effectiveness subcomponent for a teacher's or principal's annual professional performance review, in writing, no later than the last school day of the school year for which the teacher or principal is being measured
- Assure that the APPR plan will be posted on the district's or BOCES' website by September 10 or within 10 days after it is approved by the Commissioner, whichever is later
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner
- Assure that the district or BOCES will report the individual subcomponent scores and the total composite effectiveness score for each classroom teacher and building principal in a manner prescribed by the Commissioner
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English Language Learners and students with disabilities

- Assure that educators who receive a Developing or Ineffective rating will receive a TIP or PIP plan, in accordance with the regulations, as soon as practicable but in no case later than 10 school days from the opening of classes in the school year following the performance year
- Assure that all evaluators and lead evaluators will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with the regulations
- Assure that the district or BOCES has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal
- Assure that, for teachers, all NYS Teaching Standards are assessed at least once per year, and, for principals, all Leadership Standards are assessed at least once per year
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0 for each subcomponent and that the APPR Plan describes the process for assigning points for each subcomponent
- Assure that locally-selected measures are rigorous and comparable across all classrooms (for teachers, the same locally-selected measure is used across a subject and/or grade level; for principals, the same locally-selected measure must be used for all principals in the same or similar program or grade configuration)
- Assure that, if more than one type of locally-selected measure is used for different groups of teachers within a grade/subject, the measures are comparable based on the Standards of Educational and Psychological Testing
- Assure that, if more than one type of locally-selected measure is used for principals in the same or similar grade configuration or program, the measures are comparable based on the Standards of Educational and Psychological Testing
- Assure that the process for assigning points for all subcomponents and the composite scores will use the narrative HEDI descriptions described in the regulations to effectively differentiate educators' performance in ways that improve student learning and instruction
- Assure that district or BOCES will develop SLOs according to the rules and/or guidance established by SED and that past academic performance and / or baseline academic data of students is taken into account when developing an SLO
- Assure that Student Growth/Value Added Measure will be used where applicable
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval as soon as practicable and/or in a timeframe prescribed by the Commissioner
- Assure that this APPR Plan applies to all classroom teachers and building principals as defined in the regulation and SED guidance
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to the regulations
- If this APPR Plan is being submitted subsequent to July 1, 2013, assure that this was the result of unresolved collective bargaining negotiations

Signatures, dates

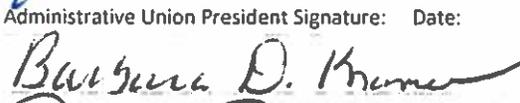
Superintendent Signature: Date:

 6/18/14

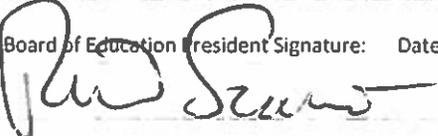
Teachers Union President Signature: Date:

 6/18/14

Administrative Union President Signature: Date:

 6/18/14

Board of Education President Signature: Date:

 6/18/14