



THE STATE EDUCATION DEPARTMENT / THE UNIVERSITY OF THE STATE OF NEW YORK

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September 22, 2015

**Revised**

Patrick Dee, Superintendent  
Lake George Central School District  
381 Canada St.  
Lake George, NY 12845

Dear Superintendent Dee:

Congratulations. I am pleased to inform you that your Annual Professional Performance Review Plan (APPR) meets the criteria outlined in Education Law §3012-d and Subpart 30-3 of the Commissioner's Regulations and has been approved. As a reminder, we are relying on the information you provided on your APPR form, including the certifications and assurances that are part of your approved APPR. If any material changes are made to your approved APPR plan, your district/BOCES must submit such material changes to us for approval. Please see the attached notes for further information.

Please be advised that, pursuant to Education Law §3012-d, the Department will be analyzing data supplied by districts, BOCES, and/or schools and may order a corrective action plan if there are unacceptably low correlation results between the Student Performance category and the Teacher Observation or Principal School Visits category, and/or if the teachers' or principals' overall ratings and subcomponent scores show little differentiation across educators and/or the lack of differentiation is not justified by equivalently consistent student achievement results, and/or if schools or districts show a pattern of anomalous results in the Student Performance category and/or the Observation/School Visits category.

The New York State Education Department and I look forward to continuing our work together, with the goal of ensuring that every school has world-class educators in the classroom, every teacher has a world-class principal to support his or her professional growth, and every student achieves college and career readiness.

Thank you again for your hard work.

Sincerely,

MaryEllen Elia  
Commissioner

Attachment

c: James P. Dexter

**NOTE:**

Only documents that are incorporated by reference in your APPR have been reviewed and are considered as part of your APPR; therefore, any supplemental documents such as memorandums of agreement or understanding that were uploaded with your APPR but are not incorporated by reference in your APPR have not been reviewed. However, the Department reserves the right to review the uploaded attachments at any time for consistency with your APPR form and/or to ensure compliance with applicable laws and regulations; and as a result of such review, the Department may reject your APPR plan and/or require corrective action.

# Annual Professional Performance Review

## Task 1. School District Information

Created: 04/30/2013

Last updated: 08/27/2015

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For guidance related to Annual Professional Performance Review plans, see NYSED APPR

Guidance: <https://www.engageny.org/resource/appr-3012-d>.

### Task 1. School District Information

#### **Disclaimers**

The Department will review the contents of each school district's/BOCES' Annual Professional Performance Review (APPR) plan as submitted using this online form, including required attachments, to determine if the plan rigorously complies with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. Department approval does not imply endorsement of specific educational approaches in a district's/BOCES' plan.

The Department reserves the right to request further information from a district/BOCES to monitor compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. As such, each district/BOCES is required to keep detailed records on file for each section of the currently implemented APPR plan. Such detailed records must be provided to the Department upon request. The Department reserves the right to disapprove or require modification of a district's/BOCES plan that does not rigorously adhere to the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The Department will not review any attachments other than those required in the online form. Any additional attachments supplied by the school district/BOCES are for informational purposes only for the teachers and principals reviewed under this APPR plan. Statements and/or materials in such additional attachments have not been approved and/or endorsed by the Department. However, the Department considers void any other signed agreements between and among parties in any form that prevent, conflict, or interfere with full implementation of the APPR Plan approved by the Department. The Department also reserves the right to request further information from the school district/BOCES, as necessary, as part of its review of this plan.

If the Department reasonably believes through investigation, or otherwise, that statements made in this APPR plan are not true or accurate, it reserves the right to reject this plan at any time and/or to request additional information to determine the truth and/or accuracy of such statements.

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#### **1.1) School District's BEDS Number: 630701040000**

If this is not your BEDS Number, please enter the correct one below

630701040000

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#### **1.2) School District Name: LAKE GEORGE CSD**

If this is not your school district, please enter the correct one below

Lake George CSD

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#### **1.3) Assurances**

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that the content of this form represents the district's/BOCES' entire APPR plan and that the APPR plan is in compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.   | Checked |
| Assure that a detailed version of the district's/BOCES' entire APPR plan is kept on file and that a copy of such plan will be provided to the Department upon request for review of compliance with Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents. | Checked |
| Assure that this APPR plan will be posted on the district/BOCES website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur.  | Checked |
| Assure that it is understood that this district's/BOCES' APPR plan will be posted in its entirety on the NYSED website following approval.   | Checked |

#### 1.4) Submission Status

Is this a first-time submission under Education Law §3012-d or the submission of material changes to an APPR plan approved pursuant to Education Law §3012-d? For districts, BOCES or charter schools that did have an existing approved APPR plan under Education Law §3012-d, this must be listed as a submission of material changes to the approved APPR plan.

First-time submission under Education Law §3012-d

## Task 2. Student Performance - Required Subcomponent (Teachers)

Created: 04/30/2013

Last updated: 09/14/2015

Use the links above to move between pages in Task 2; be sure to click 'Save & Continue Editing' before moving to another page. The 'Next' button at the bottom of the page can be used to move forward only when the current page is complete.

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance:

<https://www.engageny.org/resource/appr-3012-d>.

### Page 1: Task 2.1, Task 2.2 (4-8 ELA and Math)

#### Page 1: Task 2.1 (Assurances) and Task 2.2 (4-8 ELA and Math)

##### REQUIRED SUBCOMPONENT

(100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with the Optional subcomponent)

**(A) For a teacher whose course ends in a State-created or administered test for which there is a State-provided growth model and at least 50% of a teacher's students are covered under the State-provided growth measure, such teacher shall have a State-provided growth score based on such model.**

**(B) For a teacher whose course does not end in a State-created or administered test or where less than 50% of the teacher's students are covered by a State-provided growth measure, such teacher shall have a Student Learning Objective (SLO) developed and approved by his/her superintendent or another trained administrator, using a form prescribed by the Commissioner, consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any teacher whose course ends in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.**

#### 2.1) Assurances

Please check the boxes below:

|  |         |
|--|---------|
| Assure that the growth score provided by NYSED will be used, where required.   | Checked |
| Assure that back-up SLOs will be set by the superintendent or another trained administrator for all 4-8 ELA and Math teachers in the event that a State-provided growth score cannot be generated for that teacher.  | Checked |
| For any grade/subject that requires a back-up SLO, but for which there are not enough students, not enough scores, or data issues that prevent a teacher-specific SLO from being created, the superintendent or another trained administrator shall develop a school-wide back-up SLO using available State/Regents assessments. | Checked |

#### STATE-PROVIDED MEASURES OF STUDENT GROWTH

For teachers in grades 4 - 8 Common Branch, ELA, and Math, NYSED will provide a growth score and rating. That rating will incorporate students' academic history compared to similarly academically achieving students and takes into consideration students with disabilities, English

language learners, students in poverty, and, in the future, any other student-, classroom-, and school-level characteristics approved by the Board of Regents. While most teachers of 4-8 Common Branch, ELA and Math will have State-provided scores and ratings, some may teach other courses where there is no State-provided growth measure. Teachers with 50 – 100% of students covered by State-provided growth measures will receive a growth score and rating from the State for the full Student Performance category of their evaluation. Teachers with 0 – 49% of students covered by State-provided growth measures must have SLOs for the Student Performance category of their evaluation and one SLO must use the State-provided measure if applicable for any courses. (See APPR Guidance and SLO Guidance for more detail on teachers with State-provided growth measures and SLOs.)

**For those teachers who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO process in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that teacher.**

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## 2.2) Grades 4-8 ELA and Math: Assessments

Using the drop-down boxes below, please select the assessment that will be used for the back-up SLOs for the grade/subject listed.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in task 2.2, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc. If a grade/subject ends in a State assessment, i.e., 4-8 ELA or Math, such assessment must be used as the underlying evidence for the SLO.

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### Grade 4 ELA Assessment Name

NYS Grade 4 ELA Assessment

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### Grade 5 ELA Assessment Name

NYS Grade 5 ELA Assessment

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### Grade 6 ELA Assessment Name

NYS Grade 6 ELA Assessment

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### Grade 7 ELA Assessment Name

NYS Grade 7 ELA Assessment

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### Grade 8 ELA Assessment Name

NYS Grade 8 ELA Assessment

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### Grade 4 Math Assessment Name

NYS Grade 4 Math Assessment

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### Grade 5 Math Assessment Name

NYS Grade 5 Math Assessment

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**Grade 6 Math Assessment Name**

NYS Grade 6 Math Assessment

**Grade 7 Math Assessment Name**

NYS Grade 7 Math Assessment

**Grade 8 Math Assessment Name**

NYS Grade 8 Math Assessment and Common Core Algebra Regents

**Page 2: Task 2.3 (3 ELA and Math), Task 2.4 (4 and 8 Science)**

**Page 2: Task 2.3 (3 ELA and Math) and Task 2.4 (4 and 8 Science)**

**STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams**

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.) For guidance on SLOs, see NYSED SLO Guidance: <https://www.engageny.org/resource/appr-3012-d>.

**For grade 3 ELA and math, grade 4 and 8 science, high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments: :**

- State assessments (or Regents or Regent equivalents), *required if one exists*

**2.3) Grade 3 ELA and Math: Assessments**

Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in task 2.3, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc. If a grade/subject ends in a State assessment, i.e., grade 3 ELA or Math, such assessment must be used as the underlying evidence for the SLO.

**Grade 3 ELA Assessment Name**

NYS Grade 3 ELA Assessment

**Grade 3 Math Assessment Name**

NYS Grade 3 Math Assessment

**2.4) Grades 4 and 8 Science: Assessment(s)**

Using the drop-down box below, please select the assessment that will be used for the SLOs for the grade/subject listed.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in task 2.4, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc. If a grade/subject ends in a State assessment, i.e., grade 8 Science, such assessment must be used as the underlying evidence for the SLO.

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**Grade 4 Science Assessment Name**

NYS Grade 4 Science Assessment

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**Grade 8 Science Assessment Name**

NYS Grade 8 Science Assessment

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**Page 3: Task 2.5 (HS Courses Ending in a Regents), Task 2.6 (HS ELA)**

**Page 3: Task 2.5 (High School Courses Ending in a Regents Exam) and Task 2.6 (High School ELA)**

**STUDENT LEARNING OBJECTIVES: Courses Ending with State Assessments or Regents Exams**

SLOs are the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.) For guidance on SLOs, see NYSED SLO Guidance:

<https://www.engageny.org/resource/appr-3012-d>.

**For grade 3 ELA and math, grade 4 and 8 science, high school math, science, and social studies courses associated with Regents exams or, in the future, with other State assessments, the following must be used as the evidence of student learning within the SLO for students taking such assessments:**

- State assessments (or Regents or Regent equivalents), *required if one exists*

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**2.5) High School Courses Ending in a Regents Exam: Assessments**

Note: Additional high school courses may be listed below in the "All Other Courses" section of this form.

**Using the drop-down boxes below, please select the assessment that will be used for the SLOs for the grade/subject listed.**

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in task 2.5, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc. If a grade/subject ends in a Regents assessment, i.e., high school Regents courses, such assessment must be used as the underlying evidence for the SLO.

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**Global 2 Assessment Name**

Global 2 Regents

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**US History Assessment Name**

US History Regents

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**Living Environment Assessment Name**

Living Environment Regents

**Earth Science Assessment Name**

Earth Science Regents

**Chemistry Assessment Name**

Chemistry Regents

**Physics Assessment Name**

Physics Regents

**Algebra I Assessment Name**

Common Core Algebra Regents

**Geometry Assessment Name**

Common Core Geometry Regents

**Algebra II/Trigonometry Assessment Name**

Common Core Algebra II Regents and Algebra II/Trigonometry Regents

**STUDENT LEARNING OBJECTIVES: High School English Language Arts**

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

**For high school English Language Arts, the following must be used as the evidence of student learning within the SLO:**

- State assessments (or Regents or Regent equivalents), required in at least one year of high school English Language Arts

*For grade levels where the Regents exam is not used:*

- District-determined assessments from list of State-approved 3<sup>rd</sup> party assessments; or
- State-approved district, regional or BOCES-developed assessments; or
- School- or BOCES-wide, group, team, or linked results based on State/Regents assessments

**2.6) High School English Language Arts Courses: Measures and Assessments**

**Using the drop-down boxes below, please select the measure that will be used for SLOs for the grade/subject listed. Once a measure is selected, a corresponding menu will appear for the selection of the name of the assessment(s) used.**

Note: Additional high school English Language Arts courses may be listed below in the "All Other Courses" section of this form.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.6, choose "Not

Applicable" from the drop-down box. This would be appropriate if, for example, the district/ BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc.

### Grade 9 ELA Measure

School- or BOCES-wide group, team, or linked results based on State/Regents assessment

Indicate the assessment(s) used for the grade 9 ELA school, or BOCES group, team, or linked results based on State assessments:

#### Responses Selected:

NYS Grade 7 ELA Assessment  
NYS Grade 8 ELA Assessment  
NYS Grade 7 Math Assessment  
NYS Grade 8 Math Assessment  
NYS Grade 8 Science Assessment  
Common Core English Regents  
Common Core Algebra Regents  
Common Core Geometry Regents  
Common Core Algebra II Regents  
Algebra II/Trigonometry Regents  
Living Environment Regents  
Earth Science Regents  
Chemistry Regents  
Physics Regents  
Global 2 Regents  
US History Regents

### Grade 10 ELA Measure

School- or BOCES-wide group, team, or linked results based on State/Regents assessment

Indicate the assessment(s) used for the grade 10 ELA school, or BOCES group, team, or linked results based on State assessments:

#### Responses Selected:

NYS Grade 7 ELA Assessment  
NYS Grade 8 ELA Assessment  
NYS Grade 7 Math Assessment  
NYS Grade 8 Math Assessment  
NYS Grade 8 Science Assessment  
Common Core English Regents  
Common Core Algebra Regents

|                                 |
|---------------------------------|
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**Grade 11 ELA Measure**

|                    |
|--------------------|
| Regents assessment |
|--------------------|

**Grade 11 ELA Regents Assessment Name**

|                             |
|-----------------------------|
| Common Core English Regents |
|-----------------------------|

**Grade 12 ELA Measure**

|  |
|--|
| School- or BOCES-wide group, team, or linked results based on State/Regents assessment |
|--|

**Indicate the assessment(s) used for the grade 12 ELA school, or BOCES group, team, or linked results based on State assessments:**

**Responses Selected:**

|                                 |
|---------------------------------|
| NYS Grade 7 ELA Assessment      |
| NYS Grade 8 ELA Assessment      |
| NYS Grade 7 Math Assessment     |
| NYS Grade 8 Math Assessment     |
| NYS Grade 8 Science Assessment  |
| Common Core English Regents     |
| Common Core Algebra Regents     |
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |

Page 4: Task 2.7 (K-2 ELA and Math)**Page 4: Task 2.7 (K-2 ELA and Math)****STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams**

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

**For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:**

- State-approved non-traditional standardized 3<sup>rd</sup> party assessments (grades K-2)
- State-approved district, regional or BOCES-developed assessments
- School- or BOCES-wide, group, team, or linked results based on State/Regents assessments

**2.7) Grade K-2 ELA and Math: Measures and Assessments**

Using the drop-down boxes below, please select the measure that will be used for SLOs for the grade/subject listed. Once a measure is selected, a corresponding menu will appear for the selection of the name of the assessment(s) used.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.7, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, common branch teachers also teach 6th grade science and/or social studies and therefore would have State-provided growth measures; the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc.

**Grade K ELA Measure**

School, or BOCES group, team, or linked results based on State/Regents assessments

**Indicate the assessment(s) used for the K ELA school, or BOCES group, team, or linked results based on State assessments:**

**Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 3 ELA Assessment     |
| NYS Grade 4 ELA Assessment     |
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

**Grade 1 ELA Measure**

School, or BOCES group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the 1 ELA school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

NYS Grade 3 ELA Assessment

NYS Grade 4 ELA Assessment

NYS Grade 5 ELA Assessment

NYS Grade 6 ELA Assessment

NYS Grade 3 Math Assessment

NYS Grade 4 Math Assessment

NYS Grade 5 Math Assessment

NYS Grade 6 Math Assessment

NYS Grade 4 Science Assessment

#### Grade 2 ELA Measure

School, or BOCES group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade 2 ELA school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

NYS Grade 3 ELA Assessment

NYS Grade 4 ELA Assessment

NYS Grade 5 ELA Assessment

NYS Grade 6 ELA Assessment

NYS Grade 3 Math Assessment

NYS Grade 4 Math Assessment

NYS Grade 5 Math Assessment

NYS Grade 6 Math Assessment

NYS Grade 4 Science Assessment

#### Grade K Math Measure

School, or BOCES group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade K math school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

NYS Grade 3 ELA Assessment

NYS Grade 4 ELA Assessment

|                                |
|--------------------------------|
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

**Grade 1 Math Measure**

School, or BOCES group, team, or linked results based on State/Regents assessments

**Indicate the assessment(s) used for the grade 1 math school, or BOCES group, team, or linked results based on State assessments:**

**Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 3 ELA Assessment     |
| NYS Grade 4 ELA Assessment     |
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

**Grade 2 Math Measure**

School, or BOCES group, team, or linked results based on State/Regents assessments

**Indicate the assessment(s) used for the grade 2 math school, or BOCES group, team, or linked results based on State assessments:**

**Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 3 ELA Assessment     |
| NYS Grade 4 ELA Assessment     |
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

## Page 5: Task 2.8 (Grades 6-7 Science, 6-8 Social Studies), Task 2.9 (Global 1)

### Page 5: Task 2.8 (Grades 6-7 Science and 6-8 Social Studies) and Task 2.9 (Global Studies 1)

#### **STUDENT LEARNING OBJECTIVES: Courses without State Assessments or Regents Exams**

SLOs shall be used for the required student performance measure for teachers who do not receive a State-provided growth score. (Please note that for teachers with more than one grade and subject, SLOs must cover the courses taught with the largest number of students, combining sections with common assessments, until a majority of students are covered.)

**For other grades/subjects: district-determined assessments from options below may be used as evidence of student learning within the SLO:**

- State-approved 3<sup>rd</sup> party assessments
- State-approved district, regional or BOCES-developed assessments
- School- or BOCES-wide, group, team, or linked results based on State/Regents assessments

#### **2.8) Grades 6-7 Science and Grades 6-8 Social Studies: Measures and Assessments**

Using the drop-down boxes below, please select the measure that will be used for SLOs for the grade/subject listed. Once a measure is selected, a corresponding menu will appear for the selection of the name of the assessment(s) used.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.8, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, common branch teachers also teach 6th grade science and/or social studies and therefore would have State-provided growth measures; the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc.

##### **Grade 6 Science Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

**Indicate the assessment(s) used for the grade 6 science school, or BOCES group, team, or linked results based on State assessments:**

##### **Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 3 ELA Assessment     |
| NYS Grade 4 ELA Assessment     |
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

##### **Grade 7 Science Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade 7 science school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                                 |
|---------------------------------|
| NYS Grade 7 ELA Assessment      |
| NYS Grade 8 ELA Assessment      |
| NYS Grade 7 Math Assessment     |
| NYS Grade 8 Math Assessment     |
| NYS Grade 8 Science Assessment  |
| Common Core English Regents     |
| Common Core Algebra Regents     |
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**Grade 6 Social Studies Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade 6 social studies school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 3 ELA Assessment     |
| NYS Grade 4 ELA Assessment     |
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

**Grade 7 Social Studies Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade 7 social studies school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                                 |
|---------------------------------|
| NYS Grade 7 ELA Assessment      |
| NYS Grade 8 ELA Assessment      |
| NYS Grade 7 Math Assessment     |
| NYS Grade 8 Math Assessment     |
| NYS Grade 8 Science Assessment  |
| Common Core English Regents     |
| Common Core Algebra Regents     |
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**Grade 8 Social Studies Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the grade 8 social studies school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                                |
|--------------------------------|
| NYS Grade 7 ELA Assessment     |
| NYS Grade 8 ELA Assessment     |
| NYS Grade 7 Math Assessment    |
| NYS Grade 8 Math Assessment    |
| NYS Grade 8 Science Assessment |
| Common Core English Regents    |
| Common Core Algebra Regents    |
| Common Core Geometry Regents   |
| Common Core Algebra II Regents |

|                                 |
|---------------------------------|
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**2.9) Regents Global Studies 1: Measures and Assessments**

Note: Additional high school social studies courses may be listed below in the "All Other Courses" section of this form. Once a measure is selected, a corresponding menu will appear for the selection of the name of the assessment(s) used.

Using the drop-down boxes below, please select the assessment that will be used for SLOs for the grade/subject listed.

**Please note:** If your district/BOCES does not have grade/subject-specific teachers for one or more of the rows in questions 2.9, choose "Not Applicable" from the drop-down box. This would be appropriate if, for example, the district/BOCES does not have certain grades; the district/BOCES does not offer a specific subject; etc.

**Global 1 Measure**

School- or BOCES-wide group, team, or linked results based on State/Regents assessments

Indicate the assessment(s) used for the Global 1 school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                                 |
|---------------------------------|
| NYS Grade 7 ELA Assessment      |
| NYS Grade 8 ELA Assessment      |
| NYS Grade 7 Math Assessment     |
| NYS Grade 8 Math Assessment     |
| NYS Grade 8 Science Assessment  |
| Common Core English Regents     |
| Common Core Algebra Regents     |
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**Page 6: Task 2.10 (All Other Courses), Task 2.11 (HEDI Scoring Bands), Task 2.12 (Teachers with More Than One Growth Measure), Task 2.13 (Assurances) and Task 2.14 (Use of the Optional Subcomponent and Student Performance Category Weighting)**

**2.10) All Other Courses**

Fill in, as applicable, for all other teachers in additional grades/subjects that have SLOs. If you need additional space, duplicate this form and upload (below) as an attachment to your APPR plan. You may combine into one line any groups of teachers for whom the answers in the boxes are the same including, for example, "all other teachers not named above".

For "All Other Courses" indicate the following:

- **Column 1: lowest grade that corresponds to the course**
- **Column 2: highest grade that corresponds to the course**
- **Column 3: subject of the course**
- **Column 4: measure used**
- **Once a measure is selected, a corresponding menu will appear for the selection of the name(s) of the assessment(s) used.**

To designate "All Courses Not Named Above":

lowest grade = K, highest grade = 12, subject = All Courses Not Named Above

To list specific courses, follow the examples below

K-3 Art:

- lowest grade = K
- highest grade = 3
- subject = Art
- measure = State-approved district, regional, or BOCES developed assessment
- assessment = District A-developed K-3 Art Assessment

Grades 9 - 12 English Electives:

- lowest grade = 9
- highest grade = 12
- subject = English Electives
- measure = School- or BOCES-wide group, team, or linked results based on State/Regents assessment
- assessment = Common Core English Regents

**Other Courses #1 Grade(s), Subject and Measure**

|  | LOWEST GRADE | HIGHEST GRADE | SUBJECT                     | MEASURE   |
|--|--------------|---------------|-----------------------------|---|
|  | K            | 6             | All courses not named above | School- or BOCES-wide group, team, or linked results based on State/Regents assessments |

Indicate the assessment(s) used for the Other Courses #1 school, or BOCES group, team, or linked results based on State assessments:

**Responses Selected:**

|                            |
|----------------------------|
| NYS Grade 3 ELA Assessment |
| NYS Grade 4 ELA Assessment |

|                                |
|--------------------------------|
| NYS Grade 5 ELA Assessment     |
| NYS Grade 6 ELA Assessment     |
| NYS Grade 3 Math Assessment    |
| NYS Grade 4 Math Assessment    |
| NYS Grade 5 Math Assessment    |
| NYS Grade 6 Math Assessment    |
| NYS Grade 4 Science Assessment |

**Responses Selected:**

Click to Add Another Course

**Other Courses #2 Grade(s), Subject and Measure**

|  | LOWEST GRADE | HIGHEST GRADE | SUBJECT                     | MEASURE   |
|--|--------------|---------------|-----------------------------|---|
|  | 7            | 12            | All courses not named above | School- or BOCES-wide group, team, or linked results based on State/Regents assessments |

**Indicate the assessment(s) used for the Other Courses #2 school, or BOCES group, team, or linked results based on State assessments:**

**Responses Selected:**

|                                 |
|---------------------------------|
| NYS Grade 7 ELA Assessment      |
| NYS Grade 8 ELA Assessment      |
| NYS Grade 7 Math Assessment     |
| NYS Grade 8 Math Assessment     |
| NYS Grade 8 Science Assessment  |
| Common Core English Regents     |
| Common Core Algebra Regents     |
| Common Core Geometry Regents    |
| Common Core Algebra II Regents  |
| Algebra II/Trigonometry Regents |
| Living Environment Regents      |
| Earth Science Regents           |
| Chemistry Regents               |
| Physics Regents                 |
| Global 2 Regents                |
| US History Regents              |

**No Responses Selected**

If you need additional space, upload a copy of "Form 2.10: All Other Courses" as an attachment for review. [Click here for a downloadable copy of Form 2.10. \(MS Word\).](#)

(No response)

**2.11) HEDI Scoring Bands**

| Highly Effective |        |        | Effective |        |        | Developing |        | Ineffective |        |        |        |        |        |        |        |        |        |       |      |      |
|------------------|--------|--------|-----------|--------|--------|------------|--------|-------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|------|------|
| 20               | 19     | 18     | 17        | 16     | 15     | 14         | 13     | 12          | 11     | 10     | 9      | 8      | 7      | 6      | 5      | 4      | 3      | 2     | 1    | 0    |
| 97-100%          | 93-96% | 90-92% | 85-89%    | 80-84% | 75-79% | 67-74%     | 60-66% | 55-59%      | 49-54% | 44-48% | 39-43% | 34-38% | 29-33% | 25-28% | 21-24% | 17-20% | 13-16% | 9-12% | 5-8% | 0-4% |

**2.12) Teachers with More Than One Growth Measure**

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Common branch teacher with State-provided measures for both ELA and Math in grade 4; middle school math teacher with both 7th and 8th grade math courses.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO). For more information on teachers with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: <https://www.engageny.org/resource/appr-3012-d>.

**2.13) Assurances**

For guidance on SLOs and the development of back-up SLOs, please see NYSED APPR Guidance and NYSED SLO Guidance: <https://www.engageny.org/resource/appr-3012-d>.

|  |         |
|--|---------|
| Assure that the teacher has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.  | Checked |
| Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history. | Checked |
| Assure that all growth targets are approved by the superintendent or another trained administrator.  | Checked |
| Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.   | Checked |
| Assure that if a teacher's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 2.11, then the teacher's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.   | Checked |
| Assure that processes are in place for the superintendent to monitor SLOs.   | Checked |

Assure that the final Student Performance category rating for each teacher will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents.

Checked

## 2.14) Use of the Optional Subcomponent and Student Performance Category Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate the use of the Optional subcomponent by making the appropriate selection below. Information related to the Optional subcomponent will be entered into Task 3.

The Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.

## Task 3. Student Performance - Optional Subcomponent (Teachers)

Created: 04/30/2013

Last updated: 08/27/2015

Use the links above to move between pages in Task 3; be sure to click 'Save & Continue Editing' before moving to another page. The 'Next' button at the bottom of the page can be used to move forward only when the current page is complete.

For guidance on the Optional subcomponent of the Student Performance measure, see NYSED APPR Guidance:

<https://www.engageny.org/resource/appr-3012-d>.

### Page 1: Task 3.1

#### Page 1: Task 3.1 (Use of the Optional Subcomponent of the Student Performance Category)

##### OPTIONAL SUBCOMPONENT

(Up to 50% of Student Performance category if selected)

Such second measure shall apply in a consistent manner, to the extent practicable, across all classrooms in the same grade/subject in the district/BOCES and be either:

- (A) a second State-provided growth score on a State-created or administered test; provided that the State-provided growth measure is different than that used in the Required subcomponent, or
- (B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

#### 3.1) Use of the Optional Subcomponent of the Student Performance Category

Please indicate the use of the Optional subcomponent by making the appropriate selection below.

- If the Optional subcomponent WILL be used, please fill out tasks 3.2-3.12 by using the "Next" button to move through each task.

The Optional subcomponent WILL NOT be used in the Student Performance category for any teacher.

# Task 4. Teacher Observation Category

Created: 04/30/2013

Last updated: 08/27/2015

Please note, within this section, task 4.1 may contain the rubric selection(s) from your plan as it existed on June 2, 2015.\* The remaining tasks in this section will not contain data from your previous plan and must be completed.

\* Please note that documents and language will not be pre-populated into the plan if your district/BOCES chose to start with a blank application.

For guidance on the Teacher Observation category, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

## Page 1

### 4.1) Teacher Practice Rubric

Select a teacher practice rubric from the menu of State-approved rubrics to assess performance based on the observable NYS Teaching Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu.

If your district/BOCES is using an additional rubric, please select the rubric from the second menu below. If your district/BOCES will not use a second rubric, please select "N/A" from the end of the drop-down menu. (Note: Any district/BOCES may use multiple rubrics, as long as the same rubric is used for all classroom teachers in a grade/subject across the district/BOCES.)

#### Rubric 1

Danielson's Framework for Teaching

#### Rubric 2

N/A

### 4.2) Assurances

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual observations.  | Checked |
| Assure that the process for assigning points for the Teacher Observation category will be in compliance with the locally-determined subcomponent weights and overall Observation category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents. | Checked |
| Assure that the same rubric(s) is used for all classroom teachers in a grade/subject across the district/BOCES; provided that districts/BOCES may locally determine whether to use different rubrics for teachers who teach different grades and/or subjects during the school year.                                     | Checked |
| Assure that the same rubric(s) is used for all observations of a classroom teacher across the observation types in a given school year.  | Checked |

### 4.3) Process for Weighting Rubric Domains/Subcomponents

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged). For guidance on the Teacher Observation category, see NYSED APPR Guidance:

All observable components shall be weighted equally and averaged.

#### 4.4) Calculating Observation Ratings

Please check the boxes below:

|   |         |
|---|---------|
| Assure that each set of observations (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted observation score will then be converted into a HEDI rating using the chart shown below.  | Checked |
| Assure that once all observations are complete, the different types of observations will be combined using a weighted average consistent with the weights specified in task 4.5 below, producing an overall Observation category score between 0 and 4. In the event that a teacher earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned. | Checked |

#### Teacher Observation Scoring Bands

|          | Overall Observation Category Score and Rating |              |
|----------|---|--------------|
|          | Minimum                                       | Maximum      |
| <b>H</b> | 3.5 to 3.75                                   | 4.0          |
| <b>E</b> | 2.5 to 2.75                                   | 3.49 to 3.74 |
| <b>D</b> | 1.5 to 1.75                                   | 2.49 to 2.74 |
| <b>I</b> | 0   | 1.49 to 1.74 |

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

|                  | Minimum Rubric Score | Maximum Rubric Score |
|------------------|----------------------|----------------------|
| Highly Effective | 3.50                 | 4.00                 |
| Effective        | 2.50                 | 3.49                 |
| Developing       | 1.50                 | 2.49                 |
| Ineffective      | 0.00                 | 1.49                 |

#### 4.5) Teacher Observation Subcomponent Weighting

##### Required Subcomponents:

- **Observations by Principal(s) or Other Trained Administrators: At least 80% of the Teacher Observation category score**
- **Observations by Impartial Independent Trained Evaluator(s): At least 10%, but no more than 20% of the Teacher Observation category score**

##### Optional Subcomponent:

- **Observations by Trained Peer Observer(s): No more than 10% of the Teacher Observation category score when selected**

Please be sure the total of the weights indicated equals 100%

|  | Principal - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|--|----------------------|-------------------------------------|-----------------------------|
| Indicate the weighting of each subcomponent: | 90%                  | 10%                                 | N/A                         |

#### 4.6) Assurances

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the teacher(s) they are evaluating.   | Checked |
| Assure that, if observations are being conducted by trained peer observer(s), these teacher(s) received an overall rating of Effective or Highly Effective in the previous school year.  | Checked |
| Assure that the following elements will not be used in calculating a teacher's Observation category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness. | Checked |
| Assure that the length of all observations for teachers will be conducted pursuant to the locally-determined durations.  | Checked |
| Assure that independent evaluator(s) will be trained and selected by the district/BOCES.   | Checked |
| Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.   | Checked |
| Assure that at least one of the required observations will be unannounced.   | Checked |

#### 4.7) Number of Observations

##### Probationary Teachers

Indicate the number of unannounced and announced observations for each observation type in the boxes below (e.g., minimum of 2, 5). If the Optional Peer Observation subcomponent will not be used, please indicate, "N/A".

|             | Principal - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|-------------|----------------------|-------------------------------------|-----------------------------|
| Unannounced | 0                    | 1                                   | NA                          |
| Announced   | Minimum of 1         | 0                                   | NA                          |

### Tenured Teachers

Indicate the number of unannounced and announced observations for each observation type in the boxes below (e.g., minimum of 2, 5). If the Optional Peer Observation subcomponent will not be used, please indicate, "N/A".

|             | Principal - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|-------------|----------------------|-------------------------------------|-----------------------------|
| Unannounced | 0                    | 1                                   | NA                          |
| Announced   | Minimum of 1         | 0                                   | NA                          |

## 4.8) Observation Method

### Probationary Teachers

|   | Principal - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|---|----------------------|-------------------------------------|-----------------------------|
| Will unannounced observations of teachers be done in person, by video, or both? | N/A                  | In Person                           | N/A                         |
| Will announced observations of teachers be done in person, by video, or both?   | In Person            | N/A                                 | N/A                         |

### Tenured Teachers

|   | Principal - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|---|----------------------|-------------------------------------|-----------------------------|
| Will unannounced observations of teachers be done in person, by video, or both? | N/A                  | In Person                           | N/A                         |
| Will announced observations of teachers be done in person, by video, or both?   | In Person            | N/A                                 | N/A                         |

## Task 5. Overall Scoring (Teachers)

Created: 04/30/2013

Last updated: 08/27/2015

For guidance on APPR scoring, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

### Page 1

#### 5.1) Scoring Ranges

Student Performance: HEDI ratings must be assigned based on the point distribution below.

|          | Overall Student Performance Category Score and Rating |                |
|----------|---|----------------|
|          | <i>Minimum</i>  | <i>Maximum</i> |
| <b>H</b> | 18  | 20             |
| <b>E</b> | 15  | 17             |
| <b>D</b> | 13  | 14             |
| <b>I</b> | 0   | 12             |

Teacher Observation: HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

|          | Overall Observation Category Score and Rating |                |
|----------|---|----------------|
|          | <i>Minimum</i>                                | <i>Maximum</i> |
| <b>H</b> | 3.5 to 3.75                                   | 4.0            |
| <b>E</b> | 2.5 to 2.75                                   | 3.49 to 3.74   |
| <b>D</b> | 1.5 to 1.75                                   | 2.49 to 2.74   |
| <b>I</b> | 0   | 1.49 to 1.74   |

#### 5.2) Scoring Matrix for the Overall Rating

|                     |                      | Teacher Observation  |               |                |                 |
|---------------------|----------------------|----------------------|---------------|----------------|-----------------|
|                     |                      | Highly Effective (H) | Effective (E) | Developing (D) | Ineffective (I) |
| Student Performance | Highly Effective (H) | H                    | H             | E              | D               |
|                     | Effective (E)        | H                    | E             | E              | D               |
|                     | Developing (D)       | E                    | E             | D              | I               |
|                     | Ineffective (I)      | D*                   | D*            | I              | I               |

\* If a teacher is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the teacher can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

### 5.3) Assurances

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents.  | Checked |
| Assure that it is possible to obtain a zero in each subcomponent.   | Checked |
| Assure the overall rating determination for a teacher shall be determined according to the evaluation matrix.   | Checked |
| Assure that a student will not be instructed, for two consecutive school years, by any two teachers of the same subject in the same school district who have received Ineffective ratings under Education Law §3012-d in the year immediately prior to the school year in which the student is placed in the teacher's classroom unless the district has received a waiver from the Department. | Checked |

# Task 6. Additional Requirements (Teachers)

Created: 04/30/2013

Last updated: 09/17/2015

Please note, within this section, tasks 6.2 (improvement plan), 6.4 (appeals language) and 6.6 (training language) may contain information from your plan as it existed on June 2, 2015.\* The remaining tasks in this section will not contain data from your previous plan and must be completed. Additionally, task 6.6 must be modified to address training of independent evaluators and, as applicable, peer observers.

\* Please note that documents and language will not be pre-populated into the plan if your district/BOCES chose to start with a blank application.

For more information on the additional requirements for teachers, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

## Page 1

### 6.1) Assurances: Teacher Improvement Plans

|  |         |
|--|---------|
| Assure that the district/BOCES will formulate and commence implementation of a Teacher Improvement Plan (TIP) for all teachers who receive a Developing or Ineffective rating by October 1 following the school year for which such teacher's performance is being measured or as soon as practicable thereafter.  | Checked |
| Assure that TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a teacher's improvement in those areas. | Checked |

### 6.2) Attachment: Teacher Improvement Plan Forms

As a required attachment to this APPR plan, upload the TIP forms that are used in the school district/BOCES. All TIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a teacher's improvement in those areas.

For a list of supported file types, go to the Resources folder (above) and click Technical Tips. Please be sure to update a document with a form layout, with fillable spaces and not just a narrative.

[https://NYSED-APPR3.fluidreview.com/media/assets/survey-uploads/49388/4105118-Df0w3Xx5v6/LGTIP%20MD%20edits\\_YuDvflLo.doc](https://NYSED-APPR3.fluidreview.com/media/assets/survey-uploads/49388/4105118-Df0w3Xx5v6/LGTIP%20MD%20edits_YuDvflLo.doc)

### 6.3) Assurance: Appeals

Please check the box below:

|  |         |
|--|---------|
| Assure the district/BOCES has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal. | Checked |
|--|---------|

### 6.4) Appeals

Pursuant to Education Law §3012-d, a teacher may only challenge the following in an appeal:

- (1) the substance of the annual professional performance review; which shall include the following:
  - (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

## VIII - Appeals Procedure

- (1) the substance of the annual professional performance review; which shall include the following:
  - (i) in the instance of a teacher rated Ineffective on the Student Performance category, but rated Highly Effective on the Observation category based on an anomaly, as determined locally;
- (2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and
- (3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

### A. Purpose

The purpose of the internal AAPR appeal process is to foster and nurture growth of the professional staff in order to maintain a highly qualified and effective work force. The appeal procedures shall provide for the timely and expeditious resolution of the appeal. All tenured and probationary employees who meet the appeal process criteria identified below may use this appeal process. A teacher may not file multiple appeals regarding the same performance review or Teacher Improvement Plan (TIP). All grounds for appeal must be raised within one appeal, provided that the teacher knew or could have reasonably known the ground(s) existed at the time the appeal was initiated, in which instance a further appeal may be filed but only based on previously unknown ground(s).

### B. Teacher Request for Supporting Documents

Within five school days of receipt of the APPR, a teacher may request, in writing, that the administrator issuing the APPR provide the teacher with a copy of any and all documents and written materials upon which the APPR was based. The authoring administrator shall provide all such documents to the teacher within five school days of the request. Only materials provided in response to this request shall be considered in as part of the Districts case in appeal. This does not preclude the teacher from submitting documentation in support of his/her appeal.

### C. Right to Appeal

- a) Teachers who receive an APPR rating of "ineffective" or "developing" may appeal their APPR through the procedure herein.
- b) In accordance with Regents Rule section 30-3.12c, an APPR which is the subject of a pending appeal shall not be sought to be offered in evidence or placed in evidence in any Education Law Section 3020-b proceeding, until the appeal process is concluded.

### D. Filing of Appeal

\*A teacher may file a written appeal of the APPR within ten school days of the receipt of the requested supporting documents. Any appeal

shall be filed with the superintendent of schools.

An appeal of an APPR must be based upon one or more of the following grounds:

- a) The substance of the APPR;
- b) The District's failure to adhere to the standards and methodologies required for the APPR that are set forth in Education Law §3012-d and applicable rules and regulations;
- c) The District's failure to comply with locally negotiated procedures; and
- d) The District's failure to issue and /or implement the terms of the Teacher Improvement Plan, where applicable, as required under Education Law §3012-d.

\*The written appeal document must clearly identify the grounds for appeal, and shall explain, in detail, why the appealing teacher believes the APPR should be modified.

#### E. Review By APPR Appeals Committee

Appeals shall be referred for consideration to the APPR Appeals Committee, a standing committee made up of two tenured administrators from within the District appointed by the superintendent of schools, and two tenured teachers from a pool of 4 trained teachers within the District appointed by the president of the LGEA. All members of the committee shall be appointed for a term of three years, and all members shall be required to complete the training required of lead evaluators under the APPR regulations.

Each appeal shall be heard by two administrators and two teachers selected by the superintendent and the LGEA president from the Appeals Committee.

The two member APPR Appeals Panel shall convene to consider the appeal within ten school days of the filing of the appeal.

The Appeals Committee shall determine its own rules and procedures, which may be altered as the Committee sees fit as it performs its duties. The Committee shall determine, for example, whether to allow panel members to review the documents underlying an APPR prior to the convening of the panel, and whether to invite either the appealing teacher or the authoring administrator, or both, to address or be questioned by the panel.

It is the duty of the panel to answer the question, "Has the teacher demonstrated that the APPR should be modified?" In the course of answering this question, the panel may consider claims of procedural violations and shall determine whether the claimed violations are significant enough to warrant modification of the APPR.

#### F. Determination of Appeal

Upon the conclusion of its consideration of an appeal, each of the four members of the panel shall vote to either uphold the APPR or modify the APPR. If the panel majority agrees on one of these choices, the panel shall give written notice of its decision to the appealing teacher, the president of the LGEA and the superintendent of schools. The decision of the panel shall be final.

In the event that there is not a majority in its decision on an appeal, each member of the panel shall write a brief statement setting forth and explaining his or her recommendation for disposition of the appeal. The panel members' written statements, together with the full record of the appeal, shall then be forwarded to the superintendent of schools or his/her designee. The decision of the superintendent shall be in writing and will have as attachments all of the panel members' written statements attached thereto. This decision shall be final and there shall be no further appeal available.

#### G. Exclusivity of Appeals Process

The APPR appeals process set forth herein shall be the sole method of appealing either an APPR or claimed violations of the substantive requirements of the APPR process. The LGEA reserves its right to pursue any procedural violations that are outlined in the contract.

\*The Lake George Central School District assures that the appeals process will be timely and expeditious in accordance with Education Law 3012-d.

## 6.5) Assurance: Evaluators

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a teacher's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

Checked

- (1) The New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable
- (2) Evidence-based observation techniques that are grounded in research
- (3) Application and use of the student growth percentile model and any other growth model approved by the Department as defined in section 30-3.2 of this Subpart
- (4) Application and use of the State-approved teacher rubric(s) selected by the district/BOCES for use in evaluations, including training on the effective application of such rubrics to observe a teacher's practice
- (5) Application and use of any assessment tools that the school district/BOCES utilizes to evaluate its classroom teachers
- (6) Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the district/BOCES to evaluate its teachers
- (7) Use of the Statewide Instructional Reporting System
- (8) The scoring methodology utilized by the Department and/or the district/BOCES to evaluate a teacher under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the teacher's overall rating and their category ratings
- (9) Specific considerations in evaluating teachers of English language learners and students with disabilities

## 6.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators. Your description must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers,
- 2) the process for the certification and re-certification of lead evaluators,
- 3) the process for ensuring inter-rater reliability,
- 4) the nature (content) and the duration (how many hours, days) of such training.

The District will work to ensure that lead evaluators and evaluators will be properly trained for certification and will maintain inter-rater reliability over time and that they are re-certified on a regular basis and receive updated training on any changes in the law, regulations or applicable collective bargaining agreements.

All training will be conducted by the Washington-Saratoga-Warren-Hamilton-Essex BOCES staff, NYS Council of School Superintendents or another entity that has expertise on the State's APPR law and regulation. The training will be on a schedule as recommended by the same. The training will include a process to maintain inter-rater reliability over time in accordance with NYSED guidance and protocols recommended in training for lead evaluators and independent evaluators . The training for Lead Evaluators will address all nine of the required elements found in Section 30-3.10B of the Regents Rules.

The independent evaluators will receive training through the WSWHE BOCES Network Team that includes the NYS Teaching Standards/ISLLC Standards, Research-based observation techniques, and the application and use of any evaluation rubric used in district.

The District anticipates that these protocols will include measures such as: data analysis; periodic comparisons of assessments; and/or annual calibration sessions across evaluators. The duration of any and all training will total a minimum of 24 hours of Professional Development (3 Days).

Each year the lead evaluators and independent will participate in a minimum of 3 hours of training/professional development and be recertified on a yearly basis by the Washington-Saratoga-Warren-Hamilton-Essex BOCES staff, NYS Council of School Superintendents or another entity that has expertise on the State's APPR law and regulation.

Based upon the participation in these activities, District lead evaluators and independent evaluators will be certified by the Superintendent and Board of Education annually.

### 6.7) Assurances: Teacher Evaluation

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that the district/BOCES shall compute and provide to the teacher their score and rating for the Student Performance category, if available, and for the Teacher Observation category for a teacher's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the teacher is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's performance is being measured.   | Checked |
| Assure that the evaluation system will be used as a significant factor for employment decisions.   | Checked |
| Assure that teachers will receive timely and constructive feedback as part of the evaluation process.  | Checked |
| Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any teacher's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of teacher practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of teacher effectiveness; any district or regionally-developed assessment that has not been approved by the Department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. | Checked |

### 6.8) Assurances: Assessments

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.                 | Checked |
| Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade. | Checked |

|   |         |
|---|---------|
| Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments. | Checked |
|---|---------|

**6.9) Assurances: Data**

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner. | Checked |
| Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.  | Checked |
| Assure scores and ratings for all teachers will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.   | Checked |
| Assure that enrolled students in accordance with teacher of record policies are included and may not be excluded.   | Checked |
| Assure that procedures for ensuring data accuracy and integrity are being utilized.   | Checked |

# Task 7. Student Performance – Required Subcomponent

Created: 04/30/2013

Last updated: 08/28/2015

For guidance on the Required subcomponent of the Student Performance category, see NYSED APPR Guidance:

<https://www.engageny.org/resource/appr-3012-d>.

## Page 1

### **REQUIRED SUBCOMPONENT**

**(100% of Student Performance category if only the Required subcomponent is used or at least 50% when used with Optional subcomponent)**

**(A) For a principal in grades 4-8 ELA, math and/or high school courses with State or Regents assessments (or principals of programs with any of these assessments) who have at least 30% of his/her students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model.**

**(B) For a principal where less than 30% of his/her students are covered under the State-provided growth measure, such principal shall have a Student Learning Objective (SLO), consistent with the SLO process determined or developed by the Commissioner, that results in a student growth score; provided that, for any principal whose building or program includes courses that end in a State-created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO.**

### **7.1) STATE-PROVIDED MEASURES OF STUDENT GROWTH**

For principals with at least 30% of their students covered under a State-provided growth measure, such principal shall have a State-provided growth score based on such model. Please list the grade configurations of the school(s)/program(s) in your district/BOCES where it is expected that 30-100% of a principal's students are taking assessments with a State-provided growth, (e.g., K-5, PK-6, 6-8, 6-12, 9-12, etc.). For principals where less than 30% of their students are covered under a State-provided growth measure, such principals shall have a SLO consistent with a goal setting process determined or developed by the Commissioner that results in a student growth score; provided that for any teacher whose course ends in a State created or administered assessment for which there is no State-provided growth model, such assessment must be used as the underlying assessment for such SLO. (See Guidance for more detail on principals with State-provided measures and SLOs.)

**For those principals who would typically receive a State-provided growth score, the district/BOCES must also include a back-up SLO process in the event that there are not enough students, not enough scores, or data issues that prevent a State-provided growth score from being calculated for that principal.**

Please list the grade configurations of the schools or principals where State-provided growth measures will apply (please list, e.g., K-5, PK-6, 6-8, 6-12, 7-12, 9-12). For each configuration, also indicate the measure and assessment(s) used for the back-up SLO.

**For each grade configuration indicate the following:**

- **Column 1: lowest grade that corresponds to the building or program**
- **Column 2: highest grade that corresponds to the building or program**
- **Use the checkboxes to indicate the State assessments or Regents exams used**

*Follow the examples below*

Grades K-6:

- lowest grade = K
- highest grade = 6
- assessments = NYS Grades 4-6 ELA and Math Assessments (check all)

Grades 7-12:

- lowest grade = 7
- highest grade = 12
- assessments = NYS Grades 7-8 ELA and Math Assessments and All Regents assessments which are used to generate the principal's State-provided growth score (check all)

### Grade Configuration #1

|  | GRADE FROM | GRADE TO |
|--|------------|----------|
|  | K          | 6        |

### Grade Configuration #1 Assessment Name(s)

**Responses Selected:**

|                             |
|-----------------------------|
| NYS Grade 4 ELA Assessment  |
| NYS Grade 5 ELA Assessment  |
| NYS Grade 6 ELA Assessment  |
| NYS Grade 4 Math Assessment |
| NYS Grade 5 Math Assessment |
| NYS Grade 6 Math Assessment |

**Responses Selected:**

Click to Add Another Configuration

### Grade Configuration #2

|  | GRADE FROM | GRADE TO |
|--|------------|----------|
|  | 7          | 12       |

### Grade Configuration #2 Assessment Name(s)

**Responses Selected:**

|  |
|--|
| NYS Grade 7 ELA Assessment   |
| NYS Grade 8 ELA Assessment   |
| NYS Grade 7 Math Assessment  |
| NYS Grade 8 Math Assessment  |
| All Regents assessments which are used to generate the principal's State-provided growth score |

**No Responses Selected**

## 7.1) Assurances

|  |         |
|--|---------|
| Assure that the growth score provided by NYSED will be used, where required.   | Checked |
| Assure that back-up SLOs will be set by the superintendent or another trained administrator for all principals who receive a State-provided growth score in the event that a State-provided growth score cannot be generated for that principal. | Checked |

## 7.2) STUDENT LEARNING OBJECTIVES

SLOs must be used for principals in buildings or programs in which fewer than 30% of students take Grades 4-8 ELA, math, and/or high school courses with State or Regents assessments. SLOs will be developed using the assessments covering the most students in the school or program and continuing until at least 30% of students in the school or program are covered by SLOs. For guidance on SLOs, see NYSED SLO Guidance: <https://www.engageny.org/resource/appr-3012-d>. The district/BOCES must select the type of assessment that will be used with the SLO from the options below.

- If any grade/course in the building has a State-provided growth measure AND the principal must have SLOs because fewer than 30% of students in the building are covered, then the SLOs must begin first with the SGP results.
- Additional SLOs must then be set based on grades/subjects with State assessments for which there is no State-provided growth measure, where applicable.
- If additional SLOs are necessary, principals must begin with the grade(s)/course(s) that have the largest number of students using school-wide student results from one of the following assessment options:
  - State-approved 3<sup>rd</sup> party assessment; or
  - State-approved district, regional, or BOCES-developed assessment.

For each grade configuration indicate the following:

- **Column 1: lowest grade that corresponds to the building or program**
- **Column 2: highest grade that corresponds to the building or program**
- **Column 3: measure used**
- **Once a measure is selected, a corresponding menu will appear for the selection of the name(s) of the assessment(s) used.**

Follow the example below

Grades K-3:

- lowest grade = K
- highest grade = 3
- measure = State or Regents assessment
- assessment = NYS Grade 3 ELA Assessment and NYS Grade 3 Math Assessment

### Grade Configuration #1 Grades and Measure

|  | GRADE FROM | GRADE TO | MEASURE |
|--|------------|----------|---------|
|  |            |          |         |

No Responses Selected

## 7.3) HEDI Scoring Bands

|                  |           |            |             |
|------------------|-----------|------------|-------------|
| Highly Effective | Effective | Developing | Ineffective |
|------------------|-----------|------------|-------------|

|         |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |       |      |      |
|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|------|------|
| 20      | 19     | 18     | 17     | 16     | 15     | 14     | 13     | 12     | 11     | 10     | 9      | 8      | 7      | 6      | 5      | 4      | 3      | 2     | 1    | 0    |
| 97-100% | 93-96% | 90-92% | 85-89% | 80-84% | 75-79% | 67-74% | 60-66% | 55-59% | 49-54% | 44-48% | 39-43% | 34-38% | 29-33% | 25-28% | 21-24% | 17-20% | 13-16% | 9-12% | 5-8% | 0-4% |

#### 7.4) Principals with More Than One Growth Measure

If educators have more than one State-provided growth score and rating, those scores and ratings will be combined into one score and HEDI rating for the Required Student Performance subcomponent provided by the Department. (Examples: Principals of K-8 schools with growth measures for ELA and math grades 4-8.)

If educators have more than one SLO (or a State-provided growth measure and an SLO), the measures will each earn a score from 0-20 points which districts/BOCES must weight proportionately based on the number of students in each SLO (or in the State-provided growth measure and the SLO). For more information on principals with more than one growth measure, please see NYSED APPR Guidance and NYSED SLO Guidance: <https://www.engageny.org/resource/appr-3012-d>.

#### 7.5) Assurances

Please check all of the boxes below:

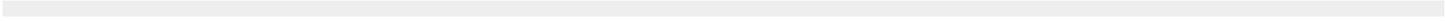
|  |         |
|--|---------|
| Assure that the principal has an SLO or a back-up SLO, where applicable, consistent with the goal setting process developed by the Commissioner that results in a student growth score.  | Checked |
| Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator. Such targets, as determined by the superintendent or another trained administrator, may only take the following characteristics into account: poverty, students with disabilities, English language learners status and prior academic history. | Checked |
| Assure that all growth targets are approved by the superintendent or another trained administrator.  | Checked |
| Assure that any disagreement between parties regarding the content of the SLO, including the growth target, will be resolved by the superintendent or another trained administrator.   | Checked |
| Assure that if a principal's SLO is based on a small n size population and the district/BOCES chooses not to use the HEDI scoring bands listed in task 7.3, then the principal's 0-20 score and HEDI rating will be determined using the HEDI scoring bands specified by the Department in APPR Guidance.  | Checked |
| Assure that processes are in place for the superintendent to monitor SLOs.   | Checked |
| Assure that the final Student Performance category rating for each principal will be determined using the weights and growth parameters specified in Subpart 30-3 of the Rules of the Board of Regents.  | Checked |

#### 7.6) Student Performance Subcomponent Weighting

- If the Optional subcomponent is not used, the Required subcomponent will comprise 100% of the Student Performance category.
- If the Optional subcomponent is used, the Required subcomponent must comprise at least 50% of the Student Performance category.

Please indicate the use of the Optional subcomponent by checking the box below. Information related to the Optional subcomponent will be entered into Task 8.

The Optional subcomponent WILL NOT be used; the Required subcomponent will comprise 100% of the Student Performance category.



# Task 8. Student Performance – Optional Subcomponent

Created: 04/30/2013

Last updated: 08/28/2015

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Use the links above to move between pages in Task 8; be sure to click 'Save & Continue Editing' before moving to another page. The 'Next' button at the bottom of the page can be used to move forward only when the current page is complete.

For guidance on the Optional subcomponent of the Student Performance category, see NYSED APPR Guidance:

<https://www.engageny.org/resource/appr-3012-d>.

## Page 1: Task 8.1

### Page 1: Task 8.1 (Use of the Optional Subcomponent of the Student Performance Category)

#### OPTIONAL SUBCOMPONENT

(Up to 50% of Student Performance category if selected)

Such second measure shall apply in a consistent manner, to the extent practicable, across all buildings with the same grade configuration or program in the district/BOCES and be either:

- (A) a second State-provided growth score on a State-created or administered test; provided that a different measure is used than that for the Required subcomponent in the Student Performance category, or
- (B) a growth score based on a State-designed supplemental assessment, calculated using a State-provided or approved growth model.

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#### 8.1) Use of the Optional Subcomponent for Student Performance Measures

Please indicate the use of the Optional subcomponent by making the appropriate selection below.

- If the Optional subcomponent WILL be used, please fill out tasks 8.2-8.4 by using the "Next" button to move through each task.

The Optional subcomponent WILL NOT be used in the Student Performance category for any principal.

# Task 9. Principal School Visit Category

Created: 04/30/2013

Last updated: 09/14/2015

**Please note, within this section, task 9.1 may contain the rubric selection(s) from your plan as it existed on June 2, 2015.\* The remaining tasks in this section will not contain data from your previous plan and must be completed.**

*\* Please note that documents and language will not be pre-populated into the plan if your district/BOCES chose to start with a blank application.*

For guidance on the Principal School Visit category, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

## Page 1

### 9.1) Principal Practice Rubric

Select a principal practice rubric from the menu of State-approved rubrics to assess performance based on ISLLC 2008 Standards. If your district has been granted a variance by NYSED through the variance process, select "district variance" from the menu.

If your district/BOCES is using an additional rubric, please select the rubric from the second menu below. If your district/BOCES will not use a second rubric, please select "N/A" from the end of the drop-down menu. (Note: Any district may use multiple rubrics, as long as the same rubric is used for all principals in the same or similar programs or grade configurations across the district.)

#### Rubric 1

Multidimensional Principal Performance Rubric

#### Rubric 2

N/A

### 9.2) Assurances

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits.  | Checked |
| Assure that the process for assigning points for the Principal School Visit category will be in compliance with the locally-determined subcomponent weights and overall School Visit category score and rating based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents. | Checked |
| Assure that the same rubric(s) is used for all principals in the same or similar programs or grade configurations across the district/BOCES; provided that districts/BOCES may locally determine whether to use different rubrics for a principal assigned to different grade level configurations or building types.        | Checked |
| Assure that the same rubric(s) is used for all school visits for a principal across the school visit types in a given school year.   | Checked |

### 9.3) Process for Weighting Rubric Domains/Subcomponents

Please describe the process for weighting the observable domains/subcomponents of the chosen practice rubric (e.g., All observable components will be weighted equally and averaged). For guidance on the Principal School Visit category, see NYSED APPR Guidance:

All observable components will be weighted equally and averaged.

### 9.4) Calculating School Visit Ratings

Please check the boxes below:

|  |         |
|--|---------|
| Assure that each set of school visits (by supervisor/other trained administrator, independent, or peer) will be completed using the selected practice rubric, producing an overall score between 1 and 4. The overall weighted school visit score will be converted into a HEDI rating using the chart shown below.  | Checked |
| Assure that once all school visits are complete, the different types of school visits will be combined using a weighted average consistent with the weights specified in task 9.5 below, producing an overall School Visit category score between 0 and 4. In the event that a principal earns a score of 1 on all rated components of the practice rubric across all observations, a score of 0 will be assigned. | Checked |

### Principal School Visit Scoring Bands

|          | Overall School Visit Category Score and Rating |              |
|----------|--|--------------|
|          | Minimum  | Maximum      |
| <b>H</b> | 3.5 to 3.75                                    | 4.0          |
| <b>E</b> | 2.5 to 2.75                                    | 3.49 to 3.74 |
| <b>D</b> | 1.5 to 1.75                                    | 2.49 to 2.74 |
| <b>I</b> | 0  | 1.49 to 1.74 |

Using the dropdown menus below, please indicate the locally-determined rubric scoring ranges based on the constraints prescribed by the Commissioner in Subpart 30-3 of the Rules of the Board of Regents for each of the rating categories.

|                  | Minimum Rubric Score | Maximum Rubric Score |
|------------------|----------------------|----------------------|
| Highly Effective | 3.50                 | 4.00                 |
| Effective        | 2.50                 | 3.49                 |
| Developing       | 1.50                 | 2.49                 |
| Ineffective      | 0.00                 | 1.49                 |

## 9.5) Principal School Visit Subcomponent Weighting

### Required Subcomponents:

- **School Visits by Supervisor(s) or other Trained Administrator(s): At least 80% of the Principal School Visit category score**
- **School Visits by Impartial Independent Trained Evaluator(s): At least 10%, but no more than 20% of the Principal School Visit category score**

### Optional Subcomponent:

- **School Visits by Trained Peer Observer(s): No more than 10% of the Principal School Visit category score when selected**

Please be sure the total of the weights indicated equals 100%

|  | Supervisor - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|--|-----------------------|-------------------------------------|-----------------------------|
| Indicate the weighting of each subcomponent: | 90%                   | 10%                                 | N/A                         |

## 9.6) Assurances

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that independent evaluator(s) are not employed in the same school building, as defined by BEDS code, as the principal(s) they are evaluating.  | Checked |
| Assure that, if school visits are being conducted by trained peer observer(s), these principal(s) received an overall rating of Effective or Highly Effective in the previous school year.  | Checked |
| Assure that the following elements will not be used in calculating a principal's school visit category score and rating: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the Department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness. | Checked |
| Assure that the length of all school visits for principals will be conducted pursuant to the locally-determined durations.  | Checked |
| Assure that independent evaluator(s) will be trained and selected by the district/BOCES.  | Checked |
| Assure that peer observer(s), as applicable, will be trained and selected by the district/BOCES.  | Checked |
| Assure that at least one of the required school visits by the supervisor or trained administrator will be unannounced.  | Checked |
| Assure that school visits will not be conducted via video.  | Checked |

## 9.7) Number of School Visits

### Probationary Principals

Indicate the number of unannounced and announced school visits for each school visit type in the boxes below (e.g., minimum of 2, 5). If the Optional Peer School Visit subcomponent will not be used, please indicate, "N/A".

|             | Supervisor - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|-------------|-----------------------|-------------------------------------|-----------------------------|
| Unannounced | Minimum of 1          | 1                                   | NA                          |
| Announced   | Minimum of 1          | 0                                   | NA                          |

**Tenured Principals**

Indicate the number of unannounced and announced school visits for each school visit type in the boxes below (e.g., minimum of 2, 5). If the Optional Peer School Visit subcomponent will not be used, please indicate, "N/A".

|             | Supervisor - required | Independent Evaluator(s) - required | Peer Observer(s) - optional |
|-------------|-----------------------|-------------------------------------|-----------------------------|
| Unannounced | Minimum of 1          | 1                                   | NA                          |
| Announced   | Minimum of 1          | 0                                   | NA                          |

## Task 10. Overall Scoring (Principals)

Created: 04/30/2013

Last updated: 08/28/2015

For guidance on APPR scoring, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

### Page 1

#### 10.1) Scoring Ranges

Student Performance: HEDI ratings must be assigned based on the point distribution below.

|          | Overall Student Performance Category Score and Rating |                |
|----------|---|----------------|
|          | <i>Minimum</i>  | <i>Maximum</i> |
| <b>H</b> | 18  | 20             |
| <b>E</b> | 15  | 17             |
| <b>D</b> | 13  | 14             |
| <b>I</b> | 0   | 12             |

Principal School Visits: HEDI ratings must be assigned based on locally-determined ranges consistent with the constraints listed below.

|          | Overall School Visit Category Score and Rating |                |
|----------|--|----------------|
|          | <i>Minimum</i>                                 | <i>Maximum</i> |
| <b>H</b> | 3.5 to 3.75                                    | 4.0            |
| <b>E</b> | 2.5 to 2.75                                    | 3.49 to 3.74   |
| <b>D</b> | 1.5 to 1.75                                    | 2.49 to 2.74   |
| <b>I</b> | 0  | 1.49 to 1.74   |

#### 10.2) Scoring Matrix for the Overall Rating

|                     |                      | Principal School Visit |               |                |                 |
|---------------------|----------------------|------------------------|---------------|----------------|-----------------|
|                     |                      | Highly Effective (H)   | Effective (E) | Developing (D) | Ineffective (I) |
| Student Performance | Highly Effective (H) | H                      | H             | E              | D               |
|                     | Effective (E)        | H                      | E             | E              | D               |
|                     | Developing (D)       | E                      | E             | D              | I               |
|                     | Ineffective (I)      | D*                     | D*            | I              | I               |

\* If a principal is rated Ineffective on the Student Performance category, and a State-designed supplemental assessment was included as an Optional subcomponent of the Student Performance category, the principal can be rated no higher than Ineffective overall (see Education Law §3012-d (5)(a) and (7)).

### 10.3) Assurances

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that each subcomponent and category score and rating and the Overall rating will be calculated pursuant to the requirements specified in Subpart 30-3 of the Rules of the Board of Regents. | Checked |
| Assure that it is possible to obtain a zero in each subcomponent.  | Checked |
| Assure the overall rating determination for a principal shall be determined according to the evaluation matrix.  | Checked |

# Task 11. Additional Requirements - Principals

Created: 04/30/2013

Last updated: 09/17/2015

Please note, within this section, tasks 11.2 (improvement plan), 11.4 (appeals language) and 11.6 (training language) may contain information from your plan as it existed on June 2, 2015.\* The remaining tasks in this section will not contain data from your previous plan and must be completed. Additionally, task 11.6 should be modified to address training of independent evaluators and, as applicable, peer observers.

\* Please note that documents and language will not be pre-populated into the plan if your district/BOCES chose to start with a blank application.

For guidance on additional requirements for principals, see NYSED APPR Guidance: <https://www.engageny.org/resource/appr-3012-d>.

## Page 1

### 11.1) Assurances: Improvement Plans

Please check the boxes below:

|  |         |
|--|---------|
| Assure that the district/BOCES will formulate and commence implementation of a Principal Improvement Plan (PIP) for all principals who receive a Developing or Ineffective rating by October 1 following the school year for which such principal's performance is being measured or as soon as practicable thereafter.  | Checked |
| Assure that PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, shall include: identification of needed areas of improvement, a timeline for achieving improvement, the manner in which the improvement will be assessed, and, where appropriate, differentiated activities to support a principal's improvement in those areas. | Checked |

### 11.2) Attachment: Principal Improvement Plan Forms

As a required attachment to this APPR plan, upload the PIP forms that are used in the school district/BOCES. All PIP plans developed and implemented by the superintendent or his/her designee, in the exercise of his/her pedagogical judgment, must include:

- 1) identification of needed areas of improvement;
- 2) a timeline for achieving improvement;
- 3) the manner in which the improvement will be assessed; and, where appropriate,
- 4) differentiated activities to support a principal's improvement in those areas.

For a list of supported file types, go to the Resources folder (above) and click Technical Tips. Please be sure to update a document with a form layout, with fillable spaces and not just a narrative.

<https://NYSED-APPR3.fluidreview.com/media/assets/survey-uploads/49338/4105128-Df0w3Xx5v6/LGPiP%20MD%20edits.doc>

### 11.3) Assurance: Appeals

Please check box below:

|  |         |
|--|---------|
| Assure the district/BOCES has appeal procedures that are consistent with the regulations and that they provide for the timely and expeditious resolution of an appeal. | Checked |
|--|---------|

### 11.4) Appeals

Pursuant to Education Law §3012-d, a principal may only challenge the following in an appeal:

(1) the substance of the annual professional performance review; which shall include the following:

(i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally;

(2) the school district's/BOCES' adherence to the standards and methodologies required for such reviews, pursuant to Education Law §3012-d; and

(3) the adherence to the regulations of the Commissioner and compliance with any applicable locally negotiated procedures, as well as the school district's/BOCES' issuance and/or implementation of the terms of the teacher or principal improvement plan, as required under Education Law §3012-d.

Describe the procedure for ensuring that appeals of annual performance evaluations will be handled in a timely and expeditious way:

Appeals are limited to those identified by Education Law §3012-d, as follows:

(1) the substance of the annual professional performance review; which shall include the following:

(i) in the instance of a principal rated Ineffective on the student performance category, but rated Highly Effective on the school visit category based on an anomaly, as determined locally

(2) The school district's or board of cooperative educational services' adherence to the standards and methodologies required for such reviews;

(3) The adherence to the Commissioner's regulations, as applicable to such reviews;

(4) Compliance with any applicable locally negotiated procedures applicable to annual professional performance reviews or improvement plans; and

(5) The school district's or board of cooperative educational services' issuance and/or implementation of the terms of the principal improvement plan.

#### RATINGS THAT MAY BE APPEALED:

Appeals of annual professional performance reviews may be brought for ineffective, developing or any rating tied to compensation. An appeal may only be initiated once a principal receives their overall rating.

#### PROHIBITION AGAINST MORE THAN ONE APPEAL

A principal may not file multiple appeals regarding the same performance review. The issuance of an improvement plan may prompt an appeal independent of the performance review. The implementation of an improvement plan may be appealed upon each alleged breach thereof. All grounds for appeal must be raised with specificity within such appeal. Any grounds not raised shall be deemed waived.

#### BURDEN OF PROOF

The burden shall be on the district to establish by the preponderance of the evidence that the rating given to the appellant was justified or that an improvement plan was appropriately issued and/or implemented.

## TIME FRAME FOR FILING APPEAL

All appeals shall be filed in writing. The act of mailing the appeal shall constitute filing.

An appeal of a performance review must be filed no later than fifteen (15) business days of the date when the principal receives their final and complete annual professional performance review. If a principal is challenging the issuance of a principal improvement plan, appeals must be filed with fifteen (15) business days of issuance of such plan. An appeal of the implementation of an improvement plan shall be within fifteen (15) business days of the failure of the district to implement any component of the plan.

The failure to file an appeal within these timeframes shall be deemed a waiver of the right to appeal and the appeal shall be deemed abandoned. An extension of the time in which to appeal may be granted by the Superintendent upon written request.

When filing an appeal, the principal must submit a written description of the specific areas of disagreement over his or her performance review, or the issuance and/or implementation of the terms of his or her improvement plan. Supportive evidence about the challenges may also be submitted with the appeal. Any additional documents or materials relevant to the appeal must be provided by the district upon written request for same. The performance review and/or improvement plan being challenged must also be submitted with the appeal.

## TIME FRAME FOR DISTRICT RESPONSE

Within ten (10) business days of receipt of an appeal, the district must submit a detailed written response to the appeal. The response must include all additional documents or written materials relevant to the point(s) of disagreement that support the district's response. Any such information that is not submitted at the time the response is filed shall not be considered on behalf of the district in the deliberations related to the resolution of the appeal. The principal initiating the appeal shall receive a copy of the response filed by the school district, and all additional information submitted with the response, at the same time the school district files its response. Additional material supporting the challenges may be submitted by the principal up to the date of the hearing.

## DECISION PROCESS FOR APPEAL

For a Principal's first appeal: Within five (5) business days of the district's response, a hearing committee made up of three New York State Education Certified and active (non-retired) professionals will be formed. This committee will consist of a representative chosen by the Administrators' Unit and one chosen by the District (understood to be someone other than the evaluator), and one mutually agreed upon from the list approved mutually by the district and bargaining unit representing the principals. For any 2nd consecutive year appeals for ineffective ratings, a hearing officer shall be chosen from the list of hearing officers approved mutually by the district and bargaining unit representing the principals at a maximum cost of \$2000 (cost reviewed annually) for the hearing officer's salary. The total cost of the hearing officer will be shared between the district and the administrator who is filing the appeal. The district will pay 60% of the costs of the hearing officer and the administrator who is filing the appeal will pay 40% of the costs of the hearing officer. If the administrator chooses and is in agreement to exceed the \$2000 cost limit, that administrator will have to pay for the additional costs incurred for the hearing officer. For any other 2nd consecutive year appeals or any other 2nd appeals (other than for ineffective ratings), the committee process described will be utilized.

The parties agree that:

- a. The hearing committee and/or hearing officer shall hear appeals in a timely manner after the appeal is made, but in no event shall it be less than five (5) business days or more than fifteen (15) business days after the hearing officer is selected.
- b. The hearing committee and/or hearing officer hearing shall be conducted in no more than one business day unless extenuating circumstances are present and the hearing officer agrees to a second day.
- c. The parties shall have the ability to be represented by either legal counsel, union representative, or appear pro se;
- d. The parties shall exchange an anticipated witness list no less than two (2) business days before the scheduled hearing date and/or

committee meeting;

e. The principal shall have the prerogative to determine whether the appeal shall be open to the public or not;

f. The district shall have the opportunity to present its case supporting the rating or improvement plan and then the principal may refute the presentation. These may include the presentation of material, witnesses and/or affidavits in lieu of testimony.

## DECISION

A written decision on the merits of the appeal shall be rendered no later than ten (10) business days from the close of the hearing. Such decision shall be a final administrative decision.

The decision shall set forth the reasons and factual basis for the determination on each of the specific issues raised in the appeal. The reviewer must either, affirm, set aside or modify a district's rating or improvement plan. A copy of the decision shall be provided to the principal and the district representative.

## EXCLUSIVITY OF SECTION 3012-d APPEAL PROCEDURE

This appeal procedure shall constitute the means for initiating, reviewing and resolving challenges to a principal performance review or improvement plan. A principal may not resort to any other contractual grievance procedures for the resolution of challenges and appeals related to a professional performance review and/or improvement plan.

## OTHER

1. The district and bargaining unit for the principal shall maintain a list of no less than three (3) mutually agreed upon committee representatives (for 1st year appeals and other year non-ineffective rating appeals) and also three (3) hearing officers (For 2nd consecutive year ineffective rating appeals). For the committee hearing, the District still retains their own representative (other than the evaluator) and the Administrative Unit retains their own representative independent of the membership list mentioned in this paragraph. (for a total of 3 members on the committee)

2. Appeals shall be assigned to mutually agreed upon committee representatives and hearing officers on a rotational basis, alphabetically by last name.

3. When a hearing officer is utilized, the district and unit shall agree on the salary of the hearing officer. The hearing officers shall be paid no more and no less than the agreed upon stipend at the time for the hearing date, analysis of documents and production of the decision. The cost of the hearing officer shall be at a maximum cost of \$2000 (reviewed annually). The total cost of the hearing officer will be shared between the district and the administrator who is filing the appeal. The district will pay 60% of the costs of the hearing officer and the administrator who is filing the appeal will pay 40% of the costs of the hearing officer. If the administrator chooses and is in agreement to exceed the \$2000 cost limit, that administrator will have to pay for the additional costs incurred for the hearing officer.

4. An evaluation shall not be placed in a principal's personnel file until either the expiration of the fifteen (15) business day period in which to file an notice of appeal without action being taken by the principal or the conclusion of the appeal process described herein, whichever is later.

5. A principal who takes advantage of the appeals process described herein does not waive his/her right to submit a written rebuttal to the final evaluation. A principal who elects to submit a written rebuttal to his/her evaluation prior to the expiration of the fifteen (15) business days in which to file a notice of appeal does not waive her/his right to file an appeal.

The Lake George Central School District assures that the Appeals Process will be timely and expeditious in accordance with Education Law 3012-d

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## 11.5) Assurance: Evaluators

The district/BOCES assures that all evaluators will be properly trained and lead evaluators will be certified on the below elements prior to completing a principal's evaluation. Note: independent observers and peer observers need only be trained on elements 1, 2, and 4 below.

Checked

- (1) The New York State Teaching Standards, and their related elements and performance indicators and the Leadership Standards and their related functions, as applicable
- (2) Evidence-based observation techniques that are grounded in research
- (3) Application and use of the student growth percentile model and any other growth model approved by the Department as defined in section 30-3.2 of this Subpart
- (4) Application and use of the State-approved principal rubric(s) selected by the district/BOCES for use in evaluations, including training on the effective application of such rubrics to observe a principal's practice
- (5) Application and use of any assessment tools that the school district/BOCES utilizes to evaluate its building principals
- (6) Application and use of any locally selected measures of student growth used in the Optional subcomponent of the Student Performance category used by the district/BOCES to evaluate its principals
- (7) Use of the Statewide Instructional Reporting System
- (8) The scoring methodology utilized by the department and/or the district/BOCES to evaluate a principal under this Subpart, including the weightings of each subcomponent within a category; how overall scores/ratings are generated for each subcomponent and category and application and use of the evaluation matrix(es) prescribed by the Commissioner for the four designated rating categories used for the principal's overall rating and their category ratings
- (9) Specific considerations in evaluating principals of English language learners and students with disabilities

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## 11.6) Training of Lead Evaluators, Evaluators, Independent Observers, and Peer Observers and Certification of Lead Evaluators

Describe the process for training evaluators, including impartial and independent observers and peer observers, and certifying and re-certifying lead evaluators. Your description must include:

- 1) the process for training lead evaluators and evaluators, including impartial independent observers and peer observers,
- 2) the process for the certification and re-certification of lead evaluators,
- 3) the process for ensuring inter-rater reliability,
- 4) the nature (content) and the duration (how many hours, days) of such training.

The District will work to ensure that lead evaluators and evaluators of principals will be properly trained for certification and will maintain inter-rater reliability over time and that they are re-certified on a regular basis and receive updated training on any changes in the law, regulations or applicable collective bargaining agreements.

All training will be conducted by the Washington-Saratoga-Warren-Hamilton-Essex BOCES staff, NYS Council of School Superintendents or another entity that has expertise on the State's APPR law and regulation. The training will be on a schedule as recommended by the same. The training will include a process to maintain inter-rater reliability over time in accordance with NYSED guidance and protocols recommended in training for lead evaluators and independent evaluators. The training for Lead Evaluators will address all nine of the required elements found in Section 30-3.10B of the Regents Rules.

The independent evaluators will receive training through the WSWHE BOCES Network Team that includes the NYS Teaching

Standards/ISLLC Standards, Research-based observation techniques, and the application and use of any evaluation rubric used in district.

The District anticipates that these protocols will include measures such as: data analysis; periodic comparisons of assessments; and/or annual calibration sessions across evaluators. The duration of any and all training will total a minimum of 24 hours of Professional Development (3 Days).

Each year the lead evaluators and independent will participate in a minimum of 3 hours of training/professional development and be recertified on a yearly basis by the Washington-Saratoga-Warren-Hamilton-Essex BOCES staff, NYS Council of School Superintendents or another entity that has expertise on the State's APPR law and regulation.

Based upon the participation in these activities, District lead evaluators and independent evaluators of principals will be certified by the Board of Education annually.

### 11.7) Assurances: Principal Evaluation

Please check all of the boxes below:

|  |         |
|--|---------|
| Assure that the district/BOCES shall compute and provide to the principal their score and rating for the Student Performance category, if available, and for the Principal School Visit category for a principal's Annual Professional Performance Review, in writing, no later than the last school day of the school year for which the principal is being measured, but in no case later than September 1 of the school year next following the school year for which the principal's performance is being measured.  | Checked |
| Assure that the evaluation system will be used as a significant factor for employment decisions.   | Checked |
| Assure that principals will receive timely and constructive feedback as part of the evaluation process.  | Checked |
| Assure that the following prohibited elements listed in Education Law §3012-d(6) are not being used as part of any principal's evaluation: evidence of student development and performance derived from lesson plans, other artifacts of principal practice, and student portfolios, except for student portfolios measured by a State-approved rubric where permitted by the department; use of an instrument for parent or student feedback; use of professional goal-setting as evidence of principal effectiveness; any district or regionally-developed assessment that has not been approved by the department; and any growth or achievement target that does not meet the minimum standards as set forth in regulations of the Commissioner. | Checked |

### 11.8) Assurances: Assessments

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that, where applicable, if students in Common Core courses are taking both the 2005 Learning Standards and Common Core versions of the Regents Assessment, then the district/BOCES will use the higher of the two scores to determine whether a student has met his/her growth target.                 | Checked |
| Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by state or federal law for each classroom or program within a grade level does not exceed, in the aggregate, one percent of the minimum required annual instructional hours for the grade. | Checked |

|   |         |
|---|---------|
| Assure that individuals with vested interest in the outcome of their assessments are not involved, to the extent practicable, in the administration and scoring of those assessments. | Checked |
|---|---------|

**11.9) Assurances: Data**

Please check all of the boxes below:

|   |         |
|---|---------|
| Assure that SED will receive accurate teacher and student data, including enrollment and attendance data, and any other student, teacher, school, course, and teacher/student linkage data necessary to comply with regulations, in a format and timeline prescribed by the Commissioner. | Checked |
| Assure that the district/BOCES provides an opportunity for every classroom teacher to verify the subjects and/or student rosters assigned to them.  | Checked |
| Assure scores and ratings for all principals will be reported to NYSED for each category, as well as the overall rating, as per NYSED requirements.   | Checked |
| Assure that enrolled students in accordance with policies for student assignment to schools and may not be excluded.  | Checked |
| Assure that procedures for ensuring data accuracy and integrity are being utilized.   | Checked |

# Task 12. Joint Certification of APPR Plan

Created: 04/30/2013

Last updated: 09/21/2015

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## Page 1

Please obtain the required signatures, create a PDF file, and upload your joint certification of the APPR Plan using this form: [APPR District Certification Form](#). Please note that Review Room timestamps each revision and signatures cannot be dated earlier than the last revision.

<https://NYSED-APPR3.fluidreview.com/media/assets/survey-uploads/49456/4105130-JbgOrIWgSI/APPRSig92115.pdf>

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File types supported for uploads

PDF (preferred)

Microsoft Office (.doc, .ppt, .xls)

Microsoft Office 2007: Supported but not recommended (.docx, .pptx, .xlsx)

Open Office (.odt, .ott)

Images (.jpg, .gif)

Other Formats (.html, .xhtml, .txt, .rtf, .latex)

Please note that .docx, .pptx, and .xlsx formats are not entirely supported.

Please save your file types as .doc, .ppt or .xls respectively before uploading.

**LAKE GEORGE CENTRAL SCHOOL**

**Principal Improvement Plan**

Name of Principal \_\_\_\_\_

School Building \_\_\_\_\_ Academic Year \_\_\_\_\_

Deficiency that promulgated the “ineffective” or “developing” performance rating:

Improvement Goal/Outcome:

Action Steps/Activities:

Timeline for completion:

Required and Accessible Resources, including identification of responsibility for provision:

Dates of formative evaluation on progress (lead evaluator and principal initial each date to confirm the meeting):

December:

March:

Other:

Evidence to be provided for Goal Achievement:

Assessment Summary: Superintendent is to attach a narrative summary of improvement progress, including verification of the provision of support and resources as outlined above no later than 10 days after the identified completion date. Such summary shall be signed by the superintendent and principal with the opportunity for the principal to attach comments.

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Superintendent Signature

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Principal Signature

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Date

## **Lake George Central School District Principal Improvement Plan Process**

Upon rating a principal as ineffective or developing, an improvement plan designed to rectify perceived or demonstrated deficiencies must be developed and commenced **by October 1<sup>st</sup>. The Improvement Plan will be developed by the superintendent or designee in accordance with Regents Rules §30-3.11(b) in the exercise of his or her pedagogical judgment. This Improvement Plan will contain:**

1. A clear delineation of the deficiencies that resulted in the ineffective or developing assessment.
2. Specific improvement goal/outcome statements.
3. Specific improvement action steps/activities.
4. A reasonable time line for achieving improvement.
5. Required and accessible resources to achieve goal.
6. A formative evaluation process documenting meetings strategically scheduled throughout the year to assess progress. These meetings shall occur at least twice during the year: the first between December 1 and December 15 and the second between March 1 and March 15. A written summary of feedback on progress shall be given within 5 business days of each meeting.
7. A clear manner in which improvement efforts will be assessed, including evidence demonstrating improvement.
8. A formal, final written summative assessment delineating progress made with an opportunity for comments by the principal.

# **Lake George Central School** **Teacher Improvement Plan**

1. Area(s) of needed improvement Identified by APPR process:

2. Strategies and actions the teacher will implement to address areas identified in need of improvement:

3. Strategies and actions the district will make available to the teacher:

4. Timeline of meetings between teacher and supervisor to monitor progress in area(s) identified in need of improvement.

5. Evidence to demonstrate satisfactory completion of TIP, and document progress in the area of needed improvement.

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Teacher Supervisor

Administrator Signature

\_\_\_\_\_  
Date

1. The teacher improvement plan is created by October 1<sup>st</sup>. The Improvement Plan will be developed by the superintendent or designee in accordance with Regents Rules §30-3.11(b) in the exercise of his or her pedagogical judgment. This plan is developed to assist a teacher in areas that have been observed as needing improvement. Areas are identified through observation and rated either “Developing” or “Ineffective”.
2. The teacher improvement plan should be a helpful, professional conversation, identifying solutions and resources that will help the teacher.
3. The Teacher Improvement Plan should include a:
  - a. Diagnosis of strengths and weaknesses
  - b. Self-improvement plan for working on one or more of the weaknesses
4. Writing the Improvement Plan:
  - a. Diagnose the teachers strengths and weaknesses
    - i. Include strengths and ways those strengths can help improve weaknesses
    - ii. An explanation of specific areas that need to be addressed
  - b. Discussion
  - c. Evaluate other information (letters from parents, teachers, administrators, and students)
  - d. Be specific in listing area(s) of developing and/or improving
  - e. Formulate a detailed self-improvement plan including:
  - f. Standard chosen for further development
  - g. Action to be taken (assigning a mentor, shadow a colleague, taking a class, etc.)
  - h. Teacher responsibilities
  - i. Timeline for completion
  - j. Evidence of improvement
  - k. Brainstorm a list of resources the teacher can use to complete the plan.
5. Any Teacher deemed in need of improvement should maintain a journal throughout the TIP process.
6. Costs associated with a TIP shall be the responsibility of the School District.

**DISTRICT CERTIFICATION FORM: Please download this form, sign and upload to APPR form**

By signing this document, the school district or BOCES certifies that this document constitutes the district's or BOCES' complete Annual Professional Performance Review (APPR) Plan, that all provisions of the APPR that are subject to collective negotiations have been resolved pursuant to the provisions of Article 14 of the Civil Service Law and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES. By signing this document, the collective bargaining agent(s) of the school district or BOCES, where applicable, certify that this document constitutes the district's or BOCES' complete APPR Plan, that collective negotiations have been completed on all provisions of the APPR that are subject to collective bargaining, and that such APPR Plan complies with the requirements of Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents and has been adopted by the governing body of the school district or BOCES.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that upon information and belief, all statements made herein are true and accurate and that any applicable collective bargaining agreements for teachers and principals are consistent with and/or have been amended and/or modified or otherwise resolved to the extent required by Article 14 of the Civil Service Law, as necessary to require that all classroom teachers and building principals will be evaluated using a comprehensive annual evaluation system that rigorously adheres to Education Law §3012-d and Subpart 30-3 of the Rules of the Board of Regents.

The school district or BOCES and its collective bargaining agent(s), where applicable, also certify that this APPR Plan is the district's or BOCES' complete APPR Plan and that such plan will be fully implemented by the school district or BOCES; that there are no collective bargaining agreements, memoranda of understanding, or any other agreements in any form that prevent, conflict, or interfere with full implementation of the APPR Plan; and that no material changes will be made to the Plan through collective bargaining or otherwise except with the approval of the Commissioner in accordance with Subpart 30-3 of the Rules of the Board of Regents.

The school district and its collective bargaining agent(s), where applicable, also acknowledge that if approval of this APPR Plan is rejected or rescinded for any reason, any State aid increases received as a result of the Commissioner's approval of this APPR Plan will be returned or forfeited to the State pursuant to Chapter 57 of the Laws of 2012 and/or 2013 and Education Law §3012-d(11), as applicable.

**The school district or BOCES and its collective bargaining agent(s), where applicable, also make the following specific certifications with respect to their APPR Plan:**

- Assure that the evaluation system will be used as a significant factor for employment decisions and teacher and principal development
- Assure that the entire APPR review will be completed for each teacher or principal as soon as practicable, but in no case later than September 1 of the school year next following the school year for which the classroom teacher or building principal's performance is being measured
- Assure that the district or BOCES shall compute and provide to the teacher/principal their score and rating on the Student Performance category, if available, for the Teacher Observation category or Principal School Visit Category for a teacher's or principal's annual professional performance review, in writing, no later than the last day of the school year for which the teacher or principal is being measured, but in no case later than September 1 of the school year next following the school year for which the teacher's or principal's performance is measured
- Assure that the APPR Plan will be filed in the district office and made available to the public on the district's or BOCES' website no later than September 10th of each school year, or within 10 days after the plan's approval by the Commissioner, whichever shall later occur
- Assure that accurate teacher and student data will be provided to the Commissioner in a format and timeline prescribed by the Commissioner
- Assure that the district or BOCES will report the individual category and subcomponent scores and the overall rating for each classroom teacher and building principal in a manner prescribed by the Commissioner
- Certify that the district provides an opportunity for every classroom teacher and building principal to verify the subjects and/or student rosters assigned to them
- Assure that teachers and principals will receive timely and constructive feedback as part of the evaluation process
- Assure that any training course for lead evaluator certification addresses each of the requirements in the regulations, including specific considerations in evaluating teachers and principals of English language learners and students with disabilities
- Assure that educators who receive a Developing or Ineffective rating will receive a Teacher Improvement Plan or Principal Improvement Plan, in accordance with all applicable statutes and regulations, by October 1 in the school year following the school year for which such teacher's or principal's performance is being measured or as soon as practicable thereafter
- Assure that such improvement plan shall be developed by the superintendent or his/her designee in the exercise of

their pedagogical judgment

- Assure that all evaluators and lead evaluators, including independent evaluators and peer evaluators, as applicable, will be properly trained and that lead evaluators will be certified and recertified as necessary in accordance with all applicable statutes and regulations
- Assure that the district or BOCES has appeal procedures that are consistent with the statute and regulations and that they provide for the timely and expeditious resolution of an appeal
- Assure that, for teachers, all observable NYS Teaching Standards/Domains of the selected practice rubric are assessed at least a year across the total number of annual observations and, for principals, all observable ISLLC 2008 Leadership Standards/Domains of the selected practice rubric are assessed at least once a year across the total number of annual school visits
- Assure that it is possible for a teacher or principal to obtain each point in the scoring ranges, including 0, for each subcomponent and that the district and BOCES shall ensure that the process by which weights and scoring ranges are assigned to subcomponents and categories is transparent and available to those being rated before the beginning of each school year
- Assure that if a second measure for the Student Performance category is locally selected, then the same locally selected measures of student growth across all classrooms in the same grade/subject in the district/BOCES must be used in a consistent manner to the extent practicable
- Assure that all growth targets represent a minimum of one year of expected growth, as determined by the superintendent or another trained administrator.
- Assure that any material changes to this APPR Plan will be submitted to the Commissioner for approval by March 1 of each school year, on a form prescribed by the Commissioner, to the Commissioner for approval
- Assure that this APPR Plan applies to all classroom teachers and building principals as defined in the statute, regulations, and SED guidance
- Assure that the district or BOCES will provide the Department with any information necessary to conduct annual monitoring pursuant to Subpart 30-3 of the regulations
- Assure that the amount of time devoted to traditional standardized assessments that are not specifically required by State or Federal law for each classroom or program of the grade does not exceed, in the aggregate, one percent of the minimum in required annual instructional hours for such classroom or program of the grade; and
- Assure that the amount of time devoted to test preparation under standardized testing conditions for each grade does not exceed, in the aggregate, two percent of the minimum required annual instructional hours for such grade. Time devoted to teacher administered classroom quizzes or exams, portfolio reviews, or performance assessments shall not be counted towards the limits established by this subdivision. In addition, formative and diagnostic assessments shall not be counted towards the limits established by this subdivision and nothing in this subdivision shall be construed to supersede the requirements of a section 504 plan of a qualified student with a disability or Federal law relating to English language learners or the individualized education program of a student with a disability.

**Signatures, dates**

Superintendent Signature:

Date: 9.17.15



Teachers Union President Signature:

Date:

 9-17-15

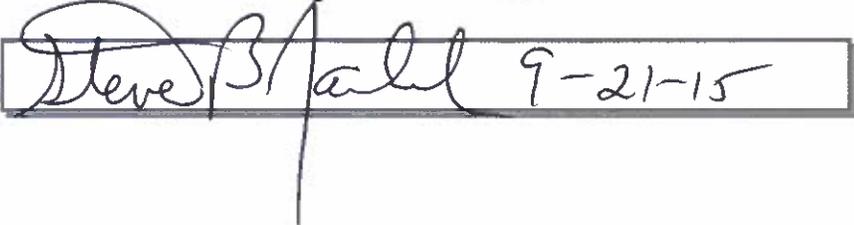
Administrative Union President Signature:

Date: 9-17-15



Board of Education President Signature:

Date:

 9-21-15