The New York State Education Department, on behalf of the Board of Regents, invites you to a discussion of how school district spending can be allocated to support high student performance. The symposium will reflect on best practices in the use of financial data to improve decision-making, as well as the regionalization of school district operations in order to maximize the resources available for long-term strategic investments in student performance.

1. Welcome and Setting the Stage (10 minutes)
   Regent James Tallon

2. Fiscal Performance Management System (15 minutes)
   Assistant Commissioner Charles Szuberla and Education Finance Director Joseph Conroy

3. Knowing our Starting Point: Improving Fiscal Information (60 minutes)
   - Kenneth Zeff, Chief Strategy and Innovation Officer with the Fulton County (Georgia) School System;
   - Valerie Grey, Executive Vice President for Policy, Healthcare Association of New York State;
   - Bob Lowry, Deputy Director for Advocacy, Research & Communications New York State Council of School Superintendents to discuss the Council’s analytics project.
   (Questions: 20 minutes; Followed by 10 minute break)

4. What are New York State Schools doing to realign resources? (60 minutes)
   - Regional Health Consortia: Don Ogilvie, Erie 1 BOCES
   - Virtual Advanced Placement Project, Dr. Laurie Cassel, Ulster BOCES
   - Regional Transportation: Pat Michel at HFM BOCES
   (Questions: 20 minutes)
5. Synthesis and Future Directions (15 minutes)  
Commissioner John B. King, Jr.